

FINANCIAL TIMES

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D 8523 B

Andropov's legacy:
reforming Soviet
industry, Page 17

World news

Business summary

UK fights rear-guard action on Falklands

Britain is fighting a desperate rear-guard action to prevent Argentina from obtaining an important diplomatic victory in the annual debate on the Falklands which begins at the United Nations in New York today.

Argentina has won over key members of the European Community - France and Italy - to support a much softer motion than in previous years. This calls for negotiations between Britain and Argentina to resolve the Falklands dispute and to discuss "all aspects" of the problems.

By avoiding direct mention of sovereignty to the islands for the first time Argentina has managed to split the solid front maintained by the EEC since the Falklands conflict in 1982. Page 5

South Africa dialogue team is named

The Commonwealth's group of eminent persons given the task of encouraging political dialogue in South Africa with a view to establishing a non-racial and representative government was named.

They are former Australian Premier Malcolm Fraser; former Nigerian head of state General Olusegun Obasanjo; former UK Chancellor of the Exchequer Lord Barber; Dame Wita Barrow (Barbados, a president of the World Council of Churches); former Tanzanian minister John Malesela; former Indian minister Sardar Swaran Singh; and Archbishop Edward Scott of Canada. Fraser and Obasanjo will be co-chairmen.

US spy charge

A former employee of the US National Security Agency was arrested on charges of spying for the Soviet Union. Page 5

Lange says no

New Zealand's Prime Minister David Lange said two French secret agents jailed for 10 years for their part in sinking the Rainbow Warrior would not be deported until they would normally be eligible for parole, after five years in prison. Page 6

Colombia emergency

President Belisario Betancur has declared a 35-day economic emergency in Colombia in the wake of the devastating volcanic eruption. The aim is to rebuild areas affected by the disaster.

French port strike

A two-day strike in France called by the Communist-led CGT union to protest at job cuts paralysed cargo loading in the country's main ports. Passenger ferries and oil tankers which are not handled by dockers, were unaffected.

Chile bombings

The 70th birthday of Chile's President Augusto Pinochet was marked by a series of bomb explosions in Santiago, the capital, at the war college, and in other cities.

Greek media strike

Greek radio, television and news agency journalists went on strike in protest against a decision to abolish daily briefings with government officials.

Spanish shootings

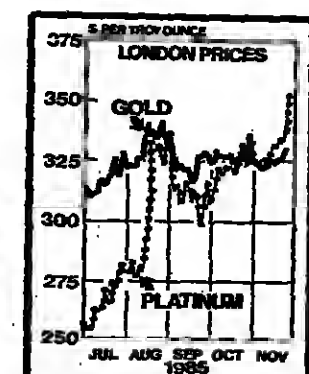
A 10-week truce by the Basque separatist organisation Euzkadi came to an end when two Spanish navy mines were shot dead in San Sebastian. Page 3

Chinese purge

A campaign to purge the Chinese Communist Party of corrupt and politically deviant members is to swing into the main phase with more than 20m rural members having their status scrutinised. Page 6

Elf plans Japanese chemicals venture

ELF-AQUITAINE, French state-controlled oil group, is about to sign a JPY 200m (SDG) joint venture deal with an as yet unnamed Japanese company in the heavy chemicals sector. Elf said the deal would be followed by a second, smaller venture. Page 18



PLATINUM prices rose \$14.90 an ounce to \$354.50 in London - their highest since July 1984 - reflecting the dollar's fall, concerns over South African unrest and hopes of lower interest rates. The metal's premium over gold widened to \$25 an ounce, with gold up \$2.50 to \$331. Page 34

WALL STREET: The Dow Jones industrial average closed 7.88 down 1,458.65. Page 42

TOKYO: The dollar's fall against the yen depressed export-oriented blue chips but other shares closed moderately higher. The Nikkei average closed 24.98 up at 12,709.36. Page 42

LONDON: Merger news gave a healthy boost to prices and the FT ordinary share index closed 115 up at a record 1,140.8. The FTSE 100 index added 4.5 at 1,435.5. Page 42

DOLLAR was weaker in London, falling to DM 2.186 (DM 2.178), SF 2.101 (SF 2.105), FF 7.175 (FF 7.185) and Y208.7 (Y201.4). On Bank of England figures the dollar's exchange index fell to 127.1 from 127.5. Page 35

STERLING gained 95 points against the dollar in London to finish at \$1.4635. It was also higher at DM 3.755 (DM 3.745), FF 11.44 (FF 11.405), SF 3.075 (SF 3.06) and Y233.75 (Y232.75). The pound's exchange rate index rose 0.5 to 80.6. Page 35

GOLD rose \$2.50 on the London bullion market to \$331.00 and was \$4.50 higher in Zurich at \$335.75. In New York the Comex December settlement was \$332.7. Page 34

SAUDI ARABIA has told companies buying its refined oil products that prices will in future be more responsive to market changes. Page 34

US motor industry could run into problems caused by over-capacity which have already hit European manufacturers, the DRI forecasting group warns. Page 7

ELEC AND ELTEK, Hong Kong electrical group that went public 18 months ago, blamed a depressed US market and delays in approval for its cordless telephone for a loss after extraordinary items of HK\$133.5m (US\$17m). Page 22

BRANIFF, Texas airline that emerged from bankruptcy two years ago, will become a wholly owned subsidiary of Dalfort, itself 80 per cent owned by the Hyatt hotel group, in a deal to acquire the 31 per cent of its shares still quoted over the counter.

SABIC, Saudi Arabian Basic Industries Corporation, increased earnings for the first nine months by 137 per cent to \$22.3m, reflecting the start-up of new petrochemical plants. Page 22

SINGAPORE Monetary Authority persuaded the 30 bank creditors of Pan-Electric, a quoted company with debts of \$540m (US\$188m), to grant an indefinite moratorium on their loans. Page 22

\$ falls amid signs of lower US rates, Tokyo policy shift

BY ALEXANDER NICOLL IN LONDON AND JUREK MARTIN IN TOKYO

THE DOLLAR slipped yesterday to its lowest level against the yen since January 1981 and to a 28-month low against the D-Mark on expectations that a slowing in US economic growth may produce lower interest rates.

The pound benefited from the dollar's fall, showing a healthy improvement on a trade-weighted basis, and this in turn helped to boost the London stock market to record levels.

Most of the dollar's fall occurred in Tokyo, where the US currency dipped briefly below Y200. It did so as a sign emerged of a modification in the Japanese approach to carrying out the September Group of Five agreement to lower the dollar's value.

A senior Bank of Japan official indicated in Tokyo that the bank felt the yen should be able to maintain its present level against the dollar without recourse to sizeable official intervention.

The official said the yen's stability could now be established by what he described as "autonomous market forces". He argued that the currency was in a fourth phase of its appreciation since the September accord - the earlier phases being its rapid initial rise, a dollar recovery halted by intervention and the Bank of Japan's direction of higher

short-term domestic interest rates. The yen's rise had occurred despite heavy capital outflows, which he estimated at about \$6.5m in October, back to August levels after a slump in September. Interest rate differentials with the US were wide enough - about 3 1/2 per cent on long-term issues - to attract Japanese investors to the US, he added.

The implication of his remarks was that the Bank of Japan has stopped pushing short-term rates up. Late last week, officials had hinted that this process had run its course for the moment.

Bankers in London said the official's remarks might be interpreted as confirming that the Group of Five agreement has entered a stage in which central banks would not actively push the dollar lower, but would act to prevent any upward correction of its recent declines.

The dollar's fall, without the help of central bank intervention, is likely to please European central banks, which have been reluctant to force it down from the levels it reached immediately after the Group of Five agreement.

Through a continuing fall is likely to be interspersed with bouts of profit-taking, which could temporarily boost the dollar, the market's attention appears to be focusing on the prospects for the US economy

as well as for the Gramm-Rudman bill which would reduce the US budget deficit.

Profit-taking helped the dollar to recover from its lowest levels yesterday. It finished in London at Y200.70 compared with Friday's closing Y201.40. Against the D-Mark, it dipped to DM 2.56 at one stage but recovered to DM 2.5880, finishing one penny lower on the day. Dealers said Y200 and DM 2.58 were both key support levels and that the dollar could drop again quickly if they were convincingly breached.

Sterling firmed against all major currencies, rising 0.5 to 80.8 on its trade-weighted index and finishing nearly a cent higher at \$1.4635.

Underpinning the pound has been firmness in spot oil prices, but yesterday the currency was given an additional boost by better-than-expected current account balance of payments figures for October.

The widening of the rate differential between the UK and the US is also supporting the pound, with hopes of a cut in US discount rate from 7 1/2 per cent fostered by a forecast from Mr Henry Kaufman, the respected Salomon Brothers economist, who said Federal Reserve policy had been "exceedingly accommodative".

Money markets, Page 35

Mexico seeks Gatt entry after years of debate

BY DAVID GARDNER IN MEXICO CITY

MEXICO is to seek membership of the General Agreement on Tariffs and Trade (Gatt) after nearly a decade of often bitter controversy over membership. Mexico is the largest Western economy not inside the 90-member world trade organisation.

Overriding opposition from Mexican industrialists and most of the left, and the reluctance of the pro-privatisation Government to give membership of Gatt is essential to help to boost non-oil exports and guarantee Mexico a voice in the multi-lateral forum for negotiating trade agreements.

Mexico has this year been gradually introducing trade liberalisation measures that are bringing the country into line with Gatt requirements.

In a letter published yesterday in the Official Gazette, President Miguel de la Madrid said falling oil demand over the past four years had led to heavy balance of payments problems, exposing an unsustain-

able trade deficit on manufactured goods and services.

The only way to reverse that, he said, was by "rationalising industrial protection and making our economy more competitive and efficient". Excessive protection had led to high industrial costs, inflationary pressures and had blocked "reasonable competition", he emphasised.

A scheme introduced earlier this year whereby exporters could import free of import duties and permits and value-added tax up to 40 per cent of the value of their exports, was abandoned after protests from Mexican industrialists, who have built up their businesses behind four decades of highly protective trade policies.

The scheme was reintroduced in July in modified form, along with a switch of 62 per cent of Mexican trade from the cumbersome import permit system to a range of tariffs up to 50 per cent.

In April, Mexico signed a bilateral trade treaty with the US, which takes three quarters of its exports. The treaty for the first time granted Mexico the right to the so-called "jury test", whereby US industrialists have to prove they are suffering loss of market share to subsidised Mexican goods. Previously, it was sufficient to claim the goods were being subsidised for the goods to be taxed.

US officials argued at the time that Mexican concessions under that agreement were actually more onerous than policy modifications they would have to make within Gatt. Mexican officials appear to have come round to that view.

Membership of Gatt was considered under the previous Government of President Jose Lopez Portillo, but it was put aside in 1979 when Mexico signed a protocol agreement with the organisation.

This time, a six-month debate has been carefully orchestrated through the press.

National Gypsum executives make \$1.3bn offer for group

BY TERRY DODSWORTH IN NEW YORK

A GROUP of senior executives at National Gypsum, one of the leading US building materials companies, launched a \$1.3bn cash and share offer for the group yesterday, only shortly after it had been caught up in a round of takeover speculation.

The announcement of the buy-out proposal, valued at \$77.50 a share, came after a 54 1/2 per cent jump in the share price on Friday, when there was a spate of rumours on Wall Street linking the company to a possible bid from the Belzberg family, the Canadian financial services group often associated with contested takeover bids. Yesterday the shares rose a further 3 1/2 in early trading to \$94.90.

Although the management team gave only sketchy details of its offer, it said that it has obtained a written proposal "from a financial institution" that would co-ordinate the funding of the agreement.

Shareholders are being offered \$40.50 a share in cash and \$17 a share in a new issue of subordinated redeemable discount debentures, which would have a term of 20 years, bear an interest of five years, but then pay a rate of 15 per cent a year.

The management bid, the latest in a flood of buy-outs mounted by senior executives of US companies this year, comes after a period of strong recovery in National Gypsum's fortunes. The group's net profits jumped from a low point of \$1.1m in 1982 to \$49m in 1983 and \$106.8m, or \$4.57 a share, last year. In the first nine months of this year they increased to \$96.8m from \$81.8m.

During this profits recovery the group has become a target for potential bidders. Last year it spent \$77m to buy back threatening shares from Louisiana-Pacific, the forest products group, and installed

a number of takeover defences. Initial Wall Street reaction to the management bid was that it broadly reflected the company's recovery and offered an appropriate premium over the historic share price. Last year National Gypsum's highest share price was just under \$27, this year it has only recently topped \$35. Book value amounts to about \$24 a share.

The company also has an unguaranteed liability to payments on health-related asbestos claims, which are not expected to amount to large amounts of money but make it a less attractive target to rival bidders. "These claims could eliminate other offers," said Mr John Stanley, of Wertheim, the Wall Street securities firm.

Mr Stanley added that he believed the company was close to the peak of its profits cycle and that he expected earnings to fall next year to \$4.35 a share from \$5.65 this year.

Palestinian faction blamed by Egypt for hijack

By Our Middle East Staff

THE DEATH TOLL from the hijacking and storming of an Egyptian airliner in Malta on Sunday night rose yesterday to 80, including nine children and four of the five terrorists. The surviving hijacker is seriously ill in a Valletta hospital.

Egyptian authorities have accused a Palestinian faction of hijacking the Boeing 737 on a flight from Athens to Cairo and have planned overall responsibility on "an Arab country known to Egypt for its terrorist actions and its harbouring of terrorists".

Egypt has recently reinforced its troops on the western border with Libya and roads to the area were yesterday reported to be closed to non-military traffic. Libyan radio, broadcasting from Tripoli, accused Egypt of massing its forces. The two countries fought a brief border war in 1977.

The US and Britain have both praised the attitude of the Egyptian Government towards the hijack. Mr George Shultz, US Secretary of State, said in a telegram that Egypt had "gained the respect of the world and its appreciation by its firm stand in confronting international terrorism".

The Foreign Office in London said Britain "admired the strong stand taken by Malta and Egypt against terrorism, and every sympathy with their predicament and shared their sorrow at the tragic loss of life".

In Kuwait, a group calling itself the Egyptian Liberation Organisation claimed responsibility for the hijacking, although the terrorists told passengers they were from "Egypt's Revolution", a faction that last month killed an Israeli diplomat in Cairo.

The decision to order Egyptian commandos to storm the aircraft was defended in Cairo yesterday as "a necessity to save those who could be saved among the passengers and crew".

An official statement said the order had been given only after it had become apparent that the hijackers intended to kill all the passengers.

It claimed that none of the passengers had been killed by the commandos. Their deaths had been caused primarily by a fire resulting from phosphorus grenades thrown by the terrorists into the rear of the aircraft as the commandos stormed aboard.

Survivors spoke yesterday of the

Continued on Page 18

Egypt lays blame; more details, Page 2

Habitat agrees £1.5bn British stores merger

BY CHARLES BATCHELOR IN LONDON

HABITAT MOTHERCARE, the UK home furnishings and clothing group headed by Sir Terence Conran, and British Home Stores (BHS), a department store chain, yesterday agreed on a £1.52bn (\$2.17bn) merger.

The deal will create Britain's 12th biggest retailing group with combined sales of more than £1bn, nearly 800 stores and more than 30,000 employees.

The new company, which has yet to be named, will embrace Habitat, Heals and Conran's in the home furnishing field, Mothercare, Now and Richards in the clothing and mother and baby sector and the BHS chain of variety stores. It will also have a half-share in the Sainsbury's hypermarket chain together with J. Sainsbury.

The Habitat-BHS deal follows a series of large takeovers in the UK retail sector in the past year. In August Burton's won control of Debenhams after a bitter £550m takeover battle in which Habitat played a supporting role.

	Habitat/Mothercare	British Home Stores
Turnover	£447m	£385m
Pre-tax profits	£28.2m	£21m
Market capitalisation	£270m	£281m
Stores	73	338
Sales space (sq ft)	2.9m	3.25m
Employees (two years-time)	10,989	24,364

Figures to March 31 1985

In April Associated Dairies, the Asda and Allied Carpets group, merged with the MFI furniture group by means of an agreed bid from Asda worth £615m. Earlier in the year the A-Fay brothers of Egypt won control of House of Fraser, the Harrods department store group, with a £615m bid.

Habitat and BHS held what Sir Terence called "desultory discussions".

Continued on Page 18

Revolution in UK retailing, Page 16; Lex, Page 18; Results, Page 24

Imperial holds talks with United Biscuits

BY LISA WOOD IN LONDON

IMPERIAL GROUP, the huge British tobacco and brewing concern, and United Biscuits, the food and restaurant group, said yesterday that they were engaged in talks about a possible merger.

Neither group gave further details yesterday, although their joint statement said that the initiative for the talks had come from Imperial.

On last night's closing prices in London Imperial had a market valuation of £1.75bn (\$2.53bn) and United Biscuits one of £1.07bn (\$1.56bn). Imperial shares rose 11p yesterday to close at 229p and United Biscuits added 25p to 265p.

Both companies have been the subject of takeover speculation in recent weeks.

Imperial has been seeking an acquisition since it sold Howard Johnson, the US restaurant and hotel chain, to Marriott for \$314m earlier this year. Imperial bought Howard Johnson in 1980, but the US group's difficulties had long cast a shadow over its share price.

Imperial's strong balance sheet after the sale fuelled speculation that it might become a bid target for a predator such as Hanson Trust, the UK-based industrial group. Imperial received the pro-

	IMPERIAL	UNITED BISCUITS
Turnover	£4,682m	£1,746m
Pre-tax profits	£631.10m	£27.2m
Market capitalisation	£1,750m	£1,070m
Employees	59,000	41,000

PRINCIPAL PRODUCTS

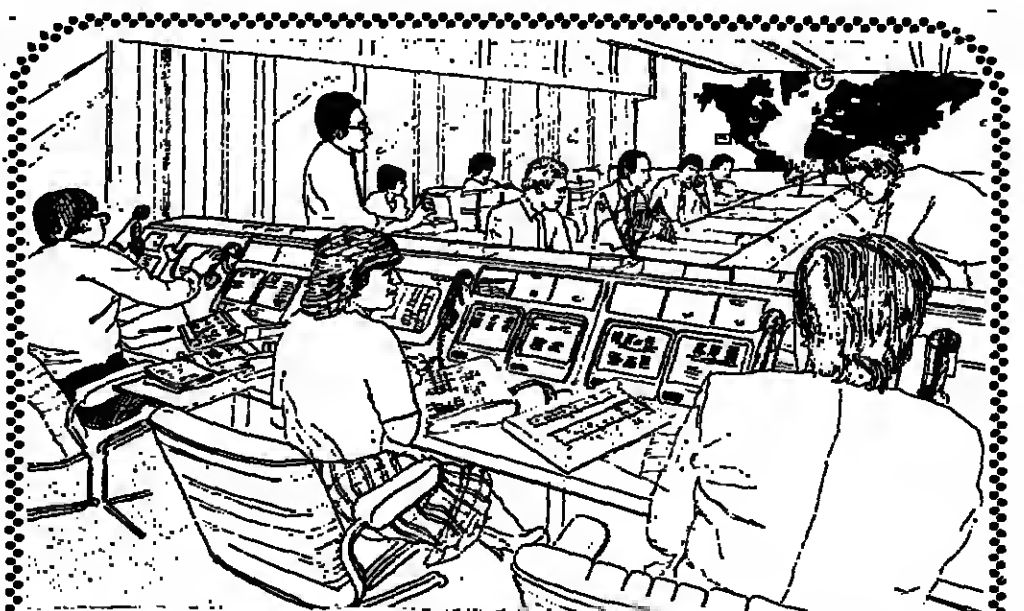
Imperial: Cigarettes, other tobacco products; Cattle, sheep, pig, chicken, turkey, duck, goose, and other meats.

United Biscuits: Wines, flavoured, McVitie biscuits, Terry's chocolates, KP biscuits and savouries, Kestrel products, Keweenaw, Keweenaw, Keweenaw.

United is the world's second-largest biscuit manufacturer after Nabisco Brands of the US. It has a 40 per cent share of the UK market. Its other major activities include Pizzaland and Wimpy restaurants and the third-largest frozen foods business in the UK.

Any proposed merger could face a referral to Britain's Monopolies and Mergers Commission because the two groups account for more than 50 per cent of the UK crisps, nuts and savoury snacks market.

Lex, Page 18



BNP in the United Kingdom

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CONTENTS

Europe	2, 3	Currencies	35
Companies	19, 20	Editorial comment	35
America	5	Europe options	35
Companies	19, 20	Financial futures	35
Overseas	6	Gold	34
Companies	22	Int'l Capital Markets	35
World Trade	7	Lex	17
Britain	8-10	Management	12
Companies	24, 26, 29, 30	Market Monitor	12
		Men and Matters	16
		Money Markets	35
Agriculture	34	Raw materials	35
Appointments	34	Stock markets	34
Arts - Reviews	14	Wall St.	36-39, 42
Business	14	London	36-39, 42
Calendar	14	Technology	23
Commodities	31	Unit Trusts	31-33
Crossword	31	Weather	18

West Germany: linking into Soviet cultural pipeline ... 3

Pakistan: why upheaval is unlikely yet ... 6

Management: profiting from car enthusiasts ... 12

Editorial comment: China; Iran ... 16

Britain: revolution in the retail sector ... 16

Andropov reforms: building block for Moscow ... 17

Lex: Imperial/United Bisc; Habitat/BHS ... 18

Du Pont: shifting strategy towards Europe ... 19

Technology: vital decisions on company networks ... 23

Italian banking: Survey ... Section III

Financial Times Tuesday November 26 1985

EUROPEAN NEWS

3

Jonathan Carr reports on Deutsche Bank's unusual relationship with Moscow
Linking into the Soviet cultural pipeline

A YOUNG Soviet artist pointed across the buffet table laden with vodka bottles and caviar to the elegant, silver-haired figure chatting on the other side.

"Christians," he said smiling, "is our good friend." The artist, a member of the Moscow reception committee, was Dr. F. Wilhelm Christians, co-chief executive of the Deutsche Bank, West Germany's biggest bank.

They were present, standing a little uneasily among dozens of diplomats and Soviet officials, to see Dr. Christians open an exhibition by the modern, highly eccentric, Hamburg artist Horst Janssen. Compared with the Soviet-US summit meeting in Geneva a few days later, the event was naturally very minor. But it did throw into relief the peculiarly complex, delicate German-Soviet relationship in which business and culture, politics and history are closely interwoven.

Dr. Christians's business links with Moscow go back to 1969, slightly preceding the Ostpolitik drive of the centre-left government in Bonn, which came to power under Chancellor Willy Brandt the same year. In the next 16 years the Deutsche Bank chief negotiated a series of major credit deals with Moscow (above all the latterly controversial

natural gas pipeline projects with western Europe) and built contacts in the Soviet capital which many a westerner might envy.

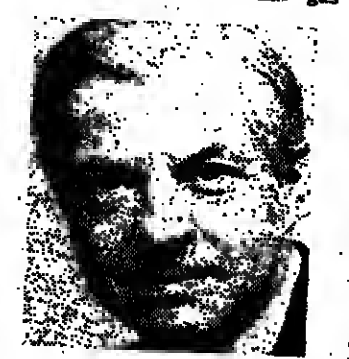
Still, wonder with that record of continuity that Dr. Christians was the first senior western businessman Mr. Mikhail Gorbachev received in Moscow after becoming Soviet leader. The result was a two-hour "chamomile and tongs" exchange on modernising Soviet industry and agriculture, and the role West German companies might play.

This month Dr. Christians, now aged 63, was back in Moscow, again—probing prospects for new business shortly before the start of the new Soviet five-year plan (1986-90). Dm 18bn (£4.8bn) are understood to be in the immediate offing, with West German companies bidding against tough international competition.

Whatever satisfaction Dr. Christians gained from his latest business talks, it seems certain that the opening of the Janssen exhibition, sponsored by Deutsche Bank, gave him greater personal pleasure. It marks a new high point in his efforts to promote artistic exchange, which led in 1983 to a formal contract between the Soviet Culture Ministry and Deutsche Bank.

The deal was odd in itself since the Ministry is used to dealing

with Government officials rather than bankers; but the origin of the contract was odder still. As an art lover with a big private collection, Dr. Christians had been watching for the right Janssen pictures, on show in Novosibirsk, Siberia, as well as Moscow.



Dr. Christians... personal interest in East-West exchange

pipeline deal, the so-called "project of the century". When a Soviet official proposed a toast to the deal which would "serve the understanding of people" into the next century, Dr. Christians seized his chance. Business alone could not do that, he responded; a "cultural pipeline" was needed too, which would reach the hearts and minds of ordinary people.

The final results have, if any-

thing exceeded his expectations. Already there have been displays of German artists in Moscow and Leningrad in 1983, of Soviet work in West Germany in 1984-85, and now of the Janssen pictures, on show in Novosibirsk, Siberia, as well as Moscow.

Is there a direct business benefit for the Deutsche Bank in all this? Certainly not one which can be measured in D-marks (or roubles). If Moscow is offered better credit deals by other western banks, it will snap them up—art exchanges or not. But clearly the Deutsche feels there is an advantageous, indirect "spin-off" in two ways.

One is that by involving itself in art as well as credit, the bank is underlining the depth and continuity of its commitment to relations with the Russians. That helps maintain an atmosphere of steady co-operation despite an East-West political barometer which swings from thaw to frost—and now, after Geneva, perhaps to "another thaw again."

The other point is that the Deutsche Bank is trying to widen the lines of contact without public ballyhoo which might raise issues of political prestige in Moscow and Bonn.

It goes virtually without saying that the bank is not keen to talk about this aspect. But it is

worth noting that quite a number of those Soviet artists who attended the Janssen exhibition in Moscow (and who know Dr. Christians) do not, to put it mildly, enjoy the accolade of the official Soviet cultural establishment.

Moreover, those who saw the 1984-85 Soviet art exhibition in West Germany will know it included modern paintings which—but for the tough preceding negotiations—would not have come to the west.

That latter point must be seen against the background of Soviet-German history, in which close trading and cultural links were periodically smashed by conflict—right into modern times. Dr. Christians recalls a talk with a senior Soviet official years ago, in which both men found they had fought almost opposite one another on the same stretch of front during the Second World War, and both had been wounded. They swore their sons must never suffer the same fate.

That kind of shared experience cannot be quantified in the dealings between Germans and Russians—but it surely counts on the scales. Little wonder that the next (joint) exhibition the Deutsche Bank hopes to put on with its Soviet partners should have the theme "War and Peace"—with its memories of Tolstoy and a recent, bitter past.

Portugal raises food prices 14%

By Diana Smith in Lisbon

PORTUGAL'S new minority Social Democrat Government, headed by Prof. Amílcar Cavaco Silva, has declared a 14 per cent increase in the prices on basic food, public transport and public utilities.

A 5 per cent increase in the price of oil derivatives was also announced. A litre of petrol will now cost the equivalent of 22 pence—four times the hourly wage for a Portuguese industrial worker.

The new administration, committed to expanding the depressed economy after two years' austerity, explained that the price increases were needed to ensure that in 1986, inflation is held at 14 per cent. In 1985, inflation will reach 16 per cent.

The Government insisted that there will be no price increases next year in utilities, transport or other basic commodities, and that the increases would not have an inflationary effect.

The public has expressed dismay at the increases, which came only a week after the new Government raised old age and disability pensions from the equivalent of £24 to £35 a month.

The increases mean pensioners will be unable to afford the minimum monthly electricity bill.

Gorbachev steps up drive to streamline Soviet Government

BY DAVID BUCHAN

THE MERGING of the five ministries responsible for the problem-plagued Soviet farming sector into a new agricultural super ministry headed by a first deputy prime minister—announced on Friday—is part of Mr. Mikhail Gorbachev's drive to streamline the Soviet government.

He wants to concentrate strategic planning in super-ministries and Gosplan, and give lower-level enterprises more autonomy from ministries in running of their businesses.

Several ministries in the machine building sector were similarly consolidated earlier this autumn.

Significantly, Mr. Vsevolod Murakhovsky, who will head the agri-industrial committee, is a former Communist Party secretary from Stavropol, Mr. Gorbachev's native region in southern Russia.

The merger of the ministries of agriculture, fruit and vegetable growing, rural construction, meat and dairy industry, and the food processing industry is also seen as a logical continuation of the 1982 food programme, announced under the late President Leonid Brezhnev, but in which Mr.

Gorbachev as party secretary for agriculture had a major hand. The key aim was to provide Soviet farmers with better service from supplying industries.

The first ministerial mergers have clearly been targeted at the sectors with greatest problems. The exact state of Soviet farming has become less easy to gauge since 1980 when the Soviet Union stopped publishing its grain harvest figures.

Asked in an interview whether this secrecy was to conceal embarrassment at recent poor harvest or to enhance Soviet manoeuvre in buying foreign grain, Mr. Anatoly Khorokhorin, the agriculture ministry's deputy chief planner, said: "It is more the second factor."

According to US Agriculture Department estimates, this year's Soviet grain crop will be around 190m tonnes, up from 170m tonnes last year, but a long way short of target.

Mr. Khorokhorin said the Soviet Union would need to reach the food programme's goal of 250m-tonne harvests up to 1990 to become self-sufficient, but it was not resigned to being a heavy grain importer indefinitely.

SPANISH REGIONAL ELECTION

Fraga scores on his home ground

BY DAVID WHITE, RECENTLY IN LUGO

SPAIN'S conservative opposition leader, Mr. Manuel Fraga Iribarne, has two firm places in his native Galicia: One is a bust surrounded by rose bushes in the rural northwestern province of Lugo. The other is his Popular Coalition's dominant position in the region's parliament which it defended successfully in last Sunday's election—although the party failed to win an absolute majority and lost some ground to Madrid's ruling Socialists.

There was no question about the outcome in Villalba, however. A quiet hilltop town with fine specimens of the long-glassed-in balconies characteristic of Galicia, and these days with a pair of election posters hanging from every lamppost, every single one of them for the Popular Coalition.

Other parties had to scramble for remnants of space, with the Socialists holed up in trade

nations" to gain autonomy—there is no major regional nationalist force to distort the political choice. With a general election due within a year, this was one match that Mr. Fraga's team could play on its home ground.

The outcome is such that all the main contestants can claim some kind of victory. In the first election to the 81-seat parliament in Santiago de Compostela four years ago, the centrist UCD, then ruling in Madrid, came second. This has since split up. Half its representatives in the parliament went over to Popular Coalition, creating an absolute majority behind Dr. Carlos Fernandez Albor, grandfatherly president of the Junta or regional government.

However, these centrists evidently failed to take all their voters with them. Popular Coalition had to content itself on Sunday night with 34 seats, while a new centrist formation, Galician Coalition, ally of Spain's recently-formed Democratic Reformist Party, took 11. This was enough to hold the balance. The Socialists, with 22 seats, did better than last time but less well than they had hoped.

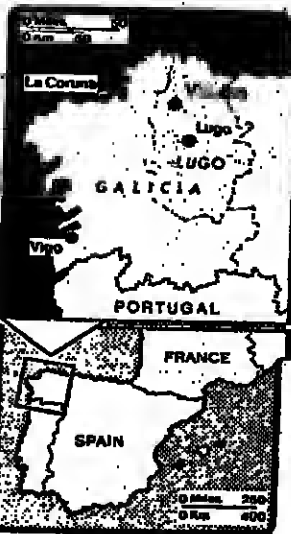
Mr. Fraga had (in his own phrase) put on his "seven-league boots" and been tramping round in balliwick since the summer, ready to move straight from this contest into his "Fraga 86" national campaign.

The Right's position in Galicia is such that its main challengers had trouble finding candidates to stand for the presidency. The Socialists' Mr. Fernando Gonzalez Laxe, a 33-year-old former senior fisheries official, never managed to shake off the image of a reluctant volunteer.

In Galician politics, the old system of *caciques*—local bigwigs, wielders of influence and capers of votes among a scattered population—is slow in dying. In Lugo province, the most traditional of the four that make up the region, this was displayed to Popular Coalition's own detriment, when local bosses of Mr. Fraga's own party, the mainstay of the coalition, fought with party headquarters over places in the list of candidates.

The Socialists have made progress in the region but are vulnerable, especially after drastic government cuts in shipbuilding, Galicia's chief industry. Here they can get no reward for securing Spain's entry to the European Community.

This is the country's biggest fishing region, and opinions are divided about the future as trawlermen face a further 10 years of restricted access to Community waters. But that is not the worst. Because of its heavy reliance on dairy and meat production, Galicia is the region likely to suffer most from membership, at least in the short term.



A ten-week de facto truce by the Basque terrorist organisation Eta came to an end yesterday morning when two Spanish navy marines were shot dead in San Sebastian, writes David White. The full-scale violence had prompted speculation about possible progress in contacts between the Spanish authorities and Eta over a ceasefire agreement. However, Mr. Jose Barrionuevo, the Interior Minister, said yesterday he believed Eta had no intention of a "pause" in its activity.

union headquarters and the far-left Galician nationalists opting for wall-paintings that could not be torn off. For all the local oddities and the de rigueur use of the Galician tongue—a relative of Portuguese—in election meetings, this was as much a national as regional contest. Unlike the Basque country and Catalonia, which had elections last year, here in Galicia—a third of Spain—"bistorie

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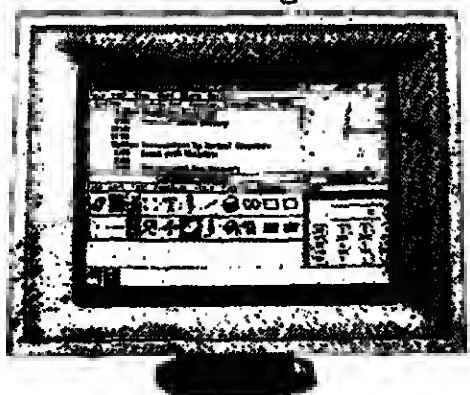
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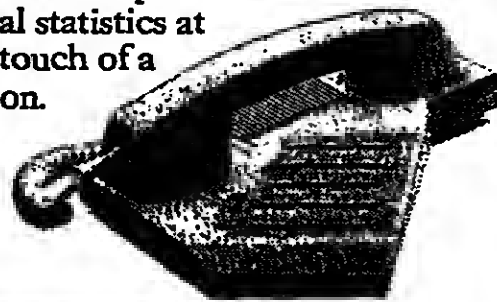
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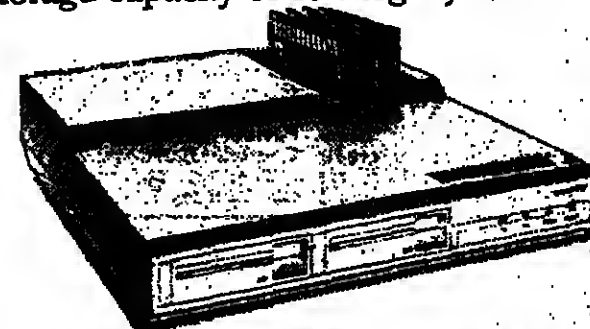
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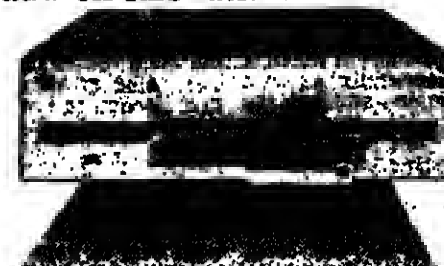
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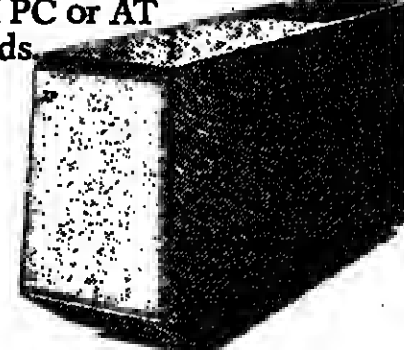
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AMERICAN NEWS

Argentina wins key backing for UN motion on Falklands

BY ROBERT GRAHAM

BRITAIN is fighting a rear-guard action to prevent Argentina winning an important diplomatic victory in the annual debate on the Falklands which begins at the UN in New York today.

Argentina has now won the support of France and Italy—key members of the European Community—for a much softer motion than has been proposed in previous years. This calls for negotiations between Britain and Argentina to resolve the Falklands dispute and to discuss "all aspects" of the problem. By avoiding direct mention of sovereignty for the first time, Argentina has managed to split the solid front maintained by the EEC since the Falklands conflict in 1982.

Britain is now pinning its hopes on retaining Community support for an amendment to the Argentine motion. The amendment reaffirms the right of the Falkland Islanders to self-determination in accordance with the UN Charter. However, the Argentine Government has been quick to point out that respecting the Falkland Islanders' right of self-determination "unhelpfully" raises the question of sovereignty.

The loss of support over the Falklands from key members of the Community would be a serious diplomatic blow to Britain. The Argentine Government has devoted much of the past four months to winning diplomatic support from Europe and isolating the Government of Mrs Margaret Thatcher. In this respect it is significant that the present motion is similar to a statement agreed with Mr Neil Kinnock, leader of the British opposition Labour Party, when

he met with Argentine President Raul Alfonsín in Paris two months ago.

In previous years Argentina has failed to win widespread Community support because the motion before the UN mentioned the issue of sovereignty too directly. As a result the Community was able to justify its abstention. But various Community members, especially France, reminded Britain during last year's debate that taking last year's debate taken for granted.

Britain had originally hoped that, by unilaterally resuming trade links with Argentina in July, the Community would be satisfied that London had made sufficient effort to improve relations. This gesture, however, appears to have been considered insufficient by France, Italy and Spain, which joins the EEC in 1986.

The British Government had hoped France would reject Argentina's overtures. But such hope was dashed last week when President François Mitterrand met Mrs Thatcher in London. The position of West Germany remains unclear but Bonn is thought more likely to support Britain.

Another departure this year, in line with a softer motion, has been the way Argentina has persuaded the Non-Aligned Movement to become directly involved. The motion is being sponsored by a group of Latin American countries that include Brazil and Mexico, and non-aligned countries like Algeria and India, whose backing is lent more weight by its status as a Commonwealth member and current head of the Non-Aligned Movement.

Liberals take lead in Honduran election

BY TIM COONE IN TEGUCIGALPA

PRELIMINARY results of Sunday's Honduran general elections give the Liberal Party a six percentage point lead over the main opposition National Party. With just over one third of the 547,582 valid votes counted so far, the Liberals have 51 per cent against 45 per cent for the Nationals. Although voting was compulsory, the turnout was only between 70 and 80 per cent.

Mr Jose Azcona, at the head of the four Liberal candidates for the presidency, therefore appears to be the likely victor, although his 136,170 votes are well below his main National Party challenger, Mr Rafael Callejas, who has obtained 224,959 votes. Mr Callejas said on Sunday night that he will accept the Electoral Tribunal's Saturday night decision to determine the winner of the elections on the basis of the party, rather than the individual candidate, that gains the most votes.

It was hard for Mr Callejas to accept the verdict since he has polled 41 per cent of the vote compared with Mr Azcona's 25 per cent. The other main Liberal candidate, Mr Oscar Mejia Arellano, has obtained 20 per cent of the vote and might still be able to wrest the leadership of the Liberal group, and hence the presidency, from Mr Azcona, as the bulk of the rural votes come in.

Mr Arellano is the candidate actively supported by the incumbent Dr Roberto Suazo Cordoba and has the army machinery behind him. Mr Arellano

has done unexpectedly well in the rural areas, capitalising on the image of the dead founder of the "Officialist" line of the party that he represents. Unlike the other eight candidates, Mr Arellano was the only one whose name and face did not appear on the ballot paper, having instead only the face of the dead founder of the movement.

The National Party vote could still move ahead of the Liberals as the results of the main urban centres of Tegucigalpa and San Pedro Sula come in. Meanwhile National Party leaders have made muted warnings that they might still challenge the final election result despite Mr Callejas's declaration that he would respect it.

One of his campaign managers said Mr Callejas was extremely annoyed with the failure of indelible ink to mark voters' fingers after balloting. He said that despite guarantees by US officials that the ink, supplied by the US, could not be removed for up to two weeks, it had proved possible to remove easily from the skin with a locally available bleach product.

Mr John Ferch, the US Ambassador in Honduras, said: "We regret that one of our products failed to come up to standard, but in the context of these elections it will not significantly affect the results." The indelible ink was being used as an extra safeguard, the main control against multiple voting having been exercised through the use of identity cards.

Dominican Republic confusion

By Our Foreign Staff

THE Dominican Republic's ruling Revolutionary Party's week-end convention to choose a candidate for the 1986 presidential elections has broken up in confusion. Both candidates in this centre-left party, Mr Francisco Pena Gomez and Mr Jacobo Masferrer, claimed victory, provoking violent protests among their supporters that caused at least two deaths.

The unclear convention result and the ensuing violence added to the tension created by the announcement last Thursday that the security forces had uncovered a plan by militant leftists to assassinate prominent conservative figures. Police continued arresting suspected terrorists over the weekend. No figure has been given beyond the 17 initially announced, but the police have also issued the names of 11 people they are seeking.

Those arrested are alleged to be members of the Popular Dominican Movement and of the Puerto Rican nationalist group, the Macheteros. But opposition figures have denounced the police action as a move fabricated to discredit the left.

However, the police insisted the conspiracy represented a serious threat to state security. Yesterday they were still guarding the main persons on the assassination list—former Defence Minister Mr Ramon Emilio Jimenez, a well known businessman, Mr Jacinto Peynado and a television broadcaster, Mr Guillermo Gomez.

US machine tool orders increase 33%

By Terry Dodsworth in New York

THE three month decline in US machine tool orders was halted in October, when the industry suffered a 33 per cent increase in orders to \$231.6m (£159.7m).

The rebound was partly attributable to a large deal with the aerospace industry and leaves the industry about 18 per cent below the rate achieved on the same month a year ago. But some economists argue that the recovery in the order pattern is a further indication of an underlying upturn in the US economy which will lead to current growth next year.

With only two months to go, the industry is now expecting orders to run out at around \$2.6bn this year against \$2.3bn in 1984. The statistics also show a stronger performance by domestic US producers, who in October accounted for 82.7 per cent of the market against only 84.7 per cent in the previous month. Analysts believe that the fall in the dollar since the summer may be beginning to have an effect on the competitiveness of foreign manufacturers, although the main impact of the currency changes is not expected until next year.

In terms of shipments, the industry suffered a 5.4 per cent decline from a year ago, with sales of \$196.3m, while against the figure for September, they fell by 20 per cent.

Latest spy 'named by Yurchenko'

A FORMER communications specialist at the super-secret US National Security Agency (NSA) arrested yesterday on charges of spying for Moscow was identified by Mr Vitaly Yurchenko, a senior Soviet intelligence officer, Reagan Administration officials said. Reuter reports from Washington.

The officials said Mr Donald Pelton was one of at least three former US intelligence officers named as spies by Mr Yurchenko, who defected to the West last summer but returned to Moscow early this month.

Mr Pelton, a 14-year veteran of the NSA, was alleged to have gone to the Soviet embassy in Washington for the first time in 1980 and had been paid about \$35,000 (\$24,000) for providing US defence secrets since then, they said.

The arrest of Mr Pelton, 44, now a boat salesman, was the third espionage case to rock Washington in the past five days.

Last Thursday a US Navy intelligence analyst, Mr Jonathan Pollard, 31, was arrested on charges of passing military secrets, mainly to Israel. The next day his wife, Mrs Anne Henderson-Pollard, was arrested for illegal possession of classified defence documents.

Baker debt plan dogged by many doubts

Peter Montagnon explains why the much-vaunted US plan to help Third World debtors has failed so far to result in concrete action

IT SEEMED like a fresh beginning when Mr James Baker, the US Treasury Secretary, launched his now famous initiative on easing the developing country debt crisis at the International Monetary Fund meeting in Seoul last month.

Never before had the US Government taken action towards such an involvement in the debt problem. Even if the Baker scheme was not exactly the work of a visionary, most bankers and officials thought it brought a new momentum to efforts to solve a problem that was fast re-emerging as a threat to world monetary and economic stability.

Seven weeks later however, the Baker initiative has still produced nothing tangible to help Latin American countries struggling to service more than \$350bn in foreign debt. Now, enthusiasm has given way to a nagging feeling that even the most vital and simplest ingredients—momentum, may be lacking.

On the surface, the plan was breathtakingly simple. Commercial banks should commit themselves to lend \$20bn over the next three years to the most heavily indebted nations, marking an annual increase of 2.5 per cent in their exposure. That would be accompanied by a similar net amount of \$20bn in loans from the World Bank and Inter-American Development Bank, raising lending levels by 50 per cent.

At the same time, under the continuing guidance of the IMF, emphasis on policy

making in the debtor countries was to shift to bring new hope of growth and economic recovery.

That the plan might not win the unreserved approval of banks who would have to continue lending money to countries in deep economic difficulty was clear from the outset. What was less widely expected was the equally ambivalent response of both the debtor countries themselves and of the development banks, who have now moved closer to centre stage.

It is still not even clear which of the major debtors will be a test case under the Baker initiative. Attention first focused on Mexico, but shifted quickly to Argentina as new economic problems surfaced in the wake of September's earthquakes.

Mr Paul Volcker, Federal Reserve Board chairman, visited Buenos Aires last weekend to urge support for the Baker plan. Mr David Mulford, Assistant Treasury Secretary, has already been there, and Mr Tom Clausen, World Bank President, has put it on his itinerary.

But the government of President Raul Alfonsín is proving coy and its reservations about being a guinea-pig have found an echo with other debtors too. Their doubts reveal three main areas of concern.

First they are concerned about what the Baker plan will involve in terms of economic conditions; second that the plan still assumes that debtor

countries will have to continue running a trade surplus which could inhibit growth and clash with protectionist pressures in industrialised countries; third, that against such an uncertain background it is politically risky to be the first of the Baker borrowers.

Commercial banks, to have many qualms. Little progress is thought to have been made at a meeting of 18 key lenders in Toronto last week, although the basic channels through which the Baker plan would be negotiated and implemented are now clear.

The Toronto group, which evolved out of a 13-strong group of banks that has been meeting for some time to discuss the debt crisis, will be the key international negotiating body, supplanting the Washington-based Institute for International Finance which at first seemed destined for a leading role. Its members will report back

to their own national groupings of banks and it is through them and their governments that any general loan commitments will be made.

In practice, however, dealings with individual countries will still be made through existing advisory committees of banks which have spearheaded debt negotiations since the crisis broke in 1982. That preserves the so-called case-by-case approach in which the banks themselves, as well as the US Treasury, still adamantly believe.

Leading US banks have been actively touting the plan not least because, if implemented, it should ensure the continued flows of interest payments from debtors which are vital to their accounts. Banks elsewhere have been quick, however, to make conditions on their participation.

One of their main concerns centres round the relationship of the World Bank with the IMF in setting economic policy conditions and with the banks in establishing new loan facilities. Like debtor governments, commercial banks are uncertain about what the new-style economic adjustment really means, though their interest is that it be tough and effective.

Many also want an improvement in the legal safeguards attached to joint lending between the World Bank and commercial banks. But what matters most to many European banks is that the US demonstrate clearly a commitment to

support an increase in the World Bank's capital. Even if such an increase is not needed immediately, it would be an important sign of good faith.

Commercial bankers also say that the governments too should put up more money through their export credit guarantee schemes. In other words, they fear that unless they are careful, banks will still find themselves shouldering more than what they see as a fair proportion of the burden of keeping the debtors afloat.

Finally there are some pressing technical issues. Should regulatory requirements be relaxed so that banks do not have to put up loan loss provisions while they are being compelled to lend more money? Would the establishment of one or more trust funds help to keep smaller banks in the lending game, or would it simply remove from individual banks the chance to control their own lending decisions?

The matters boils down to a long list of unresolved questions which the US Treasury, stretched by tax and budget issues within the Congress, is hard put to answer quickly.

Yet the danger is that, without the answers, the Baker plan may be overtaken by events as potential borrowers give up hope. That is something which many fear but nobody wants. At the moment, however, no-one seems to know how to speed Mr Baker on his way.

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OVERSEAS NEWS

Cool-handed Zia set for calm transition

BY JOHN ELLIOTT, SOUTH ASIA CORRESPONDENT, IN ISLAMABAD



Prime Minister Junejo... weak position compared with Gen Zia

PAKISTAN'S military ruler for the past eight years, General Zia ul Haq, is on the brink of pulling off a major coup by steering the country into a form of parliamentary democracy at the end of next month without any sign of major political unrest or violent upheaval.

Barring future mishaps, he is also set to remain President till 1990, and has changed the constitution so that he and his military regime are legally indemnified for all their controversial acts since he took power from the late Prime Minister Zulfikar Ali Bhutto in 1977. Most of the martial law legislation has been transferred into the constitution.

He has checkmated the country's traditional political parties with growing confidence and ease. Opposition leaders have decided to lie low till next year because they know there is no mood in the country for a revolt and they do not want to stage ineffectual disturbances which could give President Zia an excuse to extend martial law.

They argue that the country will continue to be ruled by a repressive regime and hope to garner support for demonstrations in four or five months' time.

There is a sense of apprehension about how the new balance of power between the President, the army and an elected but non-party National Assembly will work in practice. But the general mood is of resignation to the changes planned by President Zia rather than enthusiasm or opposition. The political stability has been helped by a recovery of the country's economy which is, for the time being, stronger than seemed likely a few months ago. Exports in 1984-85 fell from a planned \$3.1bn to \$2.4bn and remittances from Pakistanis working abroad dropped sharply from a peak of about \$3bn to \$2.4bn.

Pakistan is on the threshold of having atomic weapons and there is evidence that India may respond by building its own nuclear arsenal, according to a study released yesterday, which confirms a number of reports over the past year. AP reports from Washington.

Actions taken by both countries mean the threat of nuclear proliferation in South Asia grew substantially during the past year, concluded the Carnegie Endowment for International Peace.

The private, non-profit

organisation pointed to the India-Pakistan situation as one of the most threatening to efforts to stem the spread of nuclear weapons around the world.

The study was written by Mr Leonard Spector, author of the group's first non-proliferation study issued in 1984 and a former member of the US Senate staff who helped draft the 1978 US law prohibiting American nuclear aid to countries which might use it to develop weapons.

Gen Zia claims it is illogical to have political parties operating outside the Assembly when there are no formal parties inside. So he hopes that a new political parties Bill now before the Assembly will ban party activities till the run-up to the next Assembly elections, due in 1990.

The freedom of political activists like Miss Bhutto (who has said she will return early next year) to move around in the country, and the risk of them being arrested, will depend on this Bill because martial laws passed into the constitution recently provide for detention of people causing illegal disturbances.

There was a rural uprising in the southern provinces of Sind two years ago, led by a coalition of opposition parties called the Movement for the Restoration of Democracy, aided by almost all the area's feudal landlords.

The movement has little power now but there is a tide of Sind nationalism rippling through the area which could build up in the next few years if current dissatisfaction over domination by the northern province of Punjab and the army is not assuaged.

A Sindi Baloch Pushtoon front, combining opposition and nationalist forces from Sind and the internationally sensitive provinces of Baluchistan and North West Frontier, which border Iran and Afghanistan, has also been formed. Gen Zia describes it as "just propaganda," but the movement could grow.

For the time being, however, Gen Zia appears to have no challengers to his regime. But he will need all the considerable political skills he has displayed in recent years to balance the forces in the country to achieve his target of remaining president till 1990.

'No row' likely at HK talks in Peking

By David Dodwell in Hong Kong

THE SECOND session of the Sino-British Joint Liaison Group begins in Peking today with British officials reasserting that the body—set up to ensure a smooth transition of sovereignty in Hong Kong to 1997—is an organ of liaison, not of power.

The comments follow three troubled days in Hong Kong, during which it had been suggested that a row was brewing in the Joint Liaison Group, with Peking pressing for discussion of the Hong Kong administration's plans for political reform in the territory to be included on the agenda. British members of the liaison group are thought to be resisting the demand, since it would appear to encroach on the powers of the present colonial administration.

Mr David Wilson, the Foreign Office official who heads Britain's team on the Joint Liaison Group, insisted in Hong Kong yesterday before departing for Peking that there was "no row over the agenda." He said he was "totally confident" that the meeting would be a good one, conducted in a "co-operative atmosphere." He refused to disclose what will be discussed at the meeting.

Concern was aroused in Hong Kong last week after comments made by Xu Jitang, head of the New China News Agency in Hong Kong and the most senior Chinese official in the territory, in an unprecedented news briefing exclusively for Hong Kong's Chinese-language press.

He said that China would not like to see any political change in Hong Kong between now and 1997, regarding the territory's post-1997 political structure as entirely its own concern, and is worried by "deviations" from the spirit of the Sino-British joint declaration.

The comments, which upset the Hong Kong stock markets and had government officials called into emergency meetings, were seen by many as an attempt to interfere in the Government of Hong Kong before Peking regains sovereignty.

The Joint Liaison Group first met in London in July. The present meeting in Peking is due to continue until Friday. The next session planned for early next year, will be in Hong Kong. Britain had evaded its responsibility to British nationals in Hong Kong because of a "pathological fear" of non-white immigration according to a report of the Joint Council for the Welfare of Immigrants, an independent UK pressure group.

Manila set to draw on IMF credit

By Peter Montagnon in London

THE Philippines should be able to resume drawing on its SDR 615m (\$864m) credit from the International Monetary Fund by mid-December, Mr Cesar Virata, the Prime Minister, said in Manila yesterday.

That will follow approval by the IMF's board of a new economic stabilisation programme, allowing this year's budget deficit to rise to 13bn pesos (\$730m) from an original target of 6.9bn pesos, he said.

The new programme was agreed this month with a visiting IMF staff mission but has only now been endorsed by Mr Jacques de Larosiere, managing director, for submission to its executive board.

Under a revised drawing schedule, the Philippines will receive SDR 212m in December, part of which has been held up since September while the economic programme was reviewed. Drawings on a separate \$925m commercial bank credit are also now set to resume.

The Philippines had sought a relaxation of economic targets because the country's poor economic performance reduced tax receipts, making the original budget estimate impossible to meet.

Iran intercepts Kuwaiti vessel

IRAN said yesterday that its navy had stopped a Kuwaiti cargo ship close to the Iran-Pakistan border, the easternmost point it has intercepted a vessel in the five-year-old Gulf war with Iraq, Reuter reports from Tehran.

The national newsagency Irna reported that the 23,613-tonne "Al-Bitar", owned by the United Arab Shipping Company, was stopped off Iran's south coast some 400km east of the Strait of Hormuz.

Judge in S. Africa rules mass hospital sackings invalid

BY ANTHONY ROBINSON IN JOHANNESBURG

A SUPREME Court judge yesterday set a precedent which could lead to the re-instatement of many of the 1,800 nurses and auxiliary workers sacked last week from Soweto's Baragwanath hospital.

After hearing an application against unlawful dismissal brought by a student nurse who was on leave at the time of the strike, Mr Justice Goldstone ruled that Dr Chris van der Heever, the hospital administrator, should have decided each case individually and that the blanket termination of employment of the entire student nursing body was invalid.

The judgment appears to strengthen the hand of the three black trade unions which are trying to persuade the Minister of Health to intervene directly in a dispute which has crippled the largest hospital in Africa and seen the army step in to help provide emergency services.

Meanwhile, in a separate labour development, Mr Clive Kroses, chairman of the Barlow Rand gold mining subsidiary, Rand Mines, who is also president of the Chamber of Mines, announced yesterday that the company intended to recruit black miners locally for some of its gold mines close to Johannesburg. The first mine

to recruit local black labour which will commute from nearby black townships will be the East Rand Proprietary Mine east of Johannesburg.

The company is also investigating a home-ownership scheme which would help black staff who qualify to build their own homes in future in townships near the company's mines.

The traditional pattern of the mining industry is for the bulk of black miners to be 40 per cent of them foreign immigrants, to live in one-sex hostels on mine premises.

Mr Sir Shridath Ramphal, Commonwealth Secretary General, yesterday announced the names of his group of "eminent persons" to encourage political dialogue in South Africa in a new anti-apartheid initiative.

Lord Barber of Westbury, chairman of the Standard Chartered Bank and a former UK minister; Dame Nita Barrow, a president of the World Council of Churches; Malcolm Fraser, former Australian Premier; Gen Olusegun Obasanjo, former Nigerian head of state; Mr John Maseela, former Tanzanian government minister; Sardar Swaran Singh, former Indian government minister and Archbishop Edward Scott, Primate of the Anglican Church of Canada.

Paris still hopes for deal over Greenpeace bombers

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is still hoping for the early release of the French foreign intelligence agents sentenced last week to ten years imprisonment each for their part in the blowing up of the Greenpeace boat, the Rainbow Warrior.

This became clear yesterday with remarks by Mr Laurent Fabius, the Prime Minister, confirming that Paris would be seeking negotiations with New Zealand to enable the two officers to return to France.

Mr Fabius's comments implicitly ignored statements by Mr David Lange, the New Zealand Prime Minister, that Captain Dominique Pricur and Commander Alain Maffart would have to remain in prison for at least five years. Mr Lange was reported as saying that there could be no question of deporting them to France until they

would normally be eligible for parole after about five years. Mr Lange rejected any idea that France would retaliate by blocking New Zealand trade shipments. "That would be regarded as outrageous in Europe if they did that," he said. It would be laughing stock stuff.

None the less, the fact that the French have negotiated an agreement with New Zealand was uppermost in their mind was confirmed over the weekend in statements by Mr Paul Quilès, the Minister of Defence.

France on Sunday exploded a seven-kilotonne nuclear device at its Mururoa Atoll test site. New Zealand's foreign minister, Mr Geoffrey Palmer, said the US had rejected an offer to discuss the wording of New Zealand's proposed anti-nuclear test ban.

20m Chinese face probe in mass purge of party

BY ROBERT THOMSON IN PEKING

A CAMPAIGN to purge the Chinese Communist Party of corrupt and politically deviant members is to swing into its largest phase with more than 20m rural members having their status scrutinised.

The so-called "consolidation" campaign is part of the strategy of Deng Xiaoping, the Chinese leader, to rid the party of political opposition, particularly "leftists" who could threaten his pragmatic economic reform.

Party members found to be turning the terms to their personal gain through corruption will also be excommunicated in this third and final phase, which has been heralded in a circular issued by the party's consolidation committee.

For some, membership of the 40m-strong party has become a passport to wealth and influence.

One young black marketer recently explained to the Financial Times that he had applied to join the party so that his future would be secured when it comes time to settle down.

The consolidation began in late 1983 and has already cleared out unwanted members from central and municipal party bodies. Chinese officials have estimated that, in all, about 1 per cent of members will have lost their positions when the programme is completed in about a year.

Rural areas are the target of this final phase, which aims to remove or re-educate the incompetent, the "degenerate," and those under "the long-time influence of leftist thinking," and to deal "in real earnest with those who have made grave mistakes."

Chinese students' pact with Communist Party

CHINESE television led its national news last night with scenes of student leaders agreeing to obey the Communist Party, Reuter reports from Peking. Diplomats said this was a new sign of official anxiety over student protests.

The television news said more than 80 senior party veterans spent all Sunday in Peking's Great Hall of the People talking to college representatives.

The veterans, including Bo Yibo, senior Communist Party adviser, and Huang Hua, former Foreign Minister, told the students about their patriotic predecessors who demonstrated against Japan's occupation of north-east China 50 years ago.

They said students should follow their example and obey the party during official celebrations of the 1935 student protests, which are planned for December 9.

Through talking with these old comrades... we have gained a greater understanding about many subjects on which we were not clear," one woman student said in the television interview.

Students in at least two cities demonstrated in September and October against Japan's view of the wartime past and the flood of imports from Japan under the "open door" policy of Deng Xiaoping, China's leader. Some called the flood of imports a "second Japanese invasion."

A few demonstrators, using the anti-Japan platform, have hung illegal posters attacking official corruption which they associated with Deng's emphasis on profit incentives rather than on communist idealism.

Peking University students staged their latest anti-Japan protest last Wednesday on campus and in the city centre, after China's women's volleyball victory over Japan—in direct defiance of official instructions.

Western diplomats said the protests might be an attempt by Communist Party conservatives to use the patriotism of some students against the leadership's liberal economic reforms.

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the configuration of the observatory and investigate system requirements, including physical and operational designs, for this innovative x-ray imaging instrument.

Lockheed is completing work on a similar program, the Space Telescope, which will be the largest deployable spacecraft ever placed in orbit. Lockheed engineering teams also developed the new technologies for the suc-

cessfully tested Solar Array, which could supply sufficient energy for extended Earth-orbit scientific or military missions, and for ventures such as the proposed manned Space Station.

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WORLD TRADE NEWS

Gatt revises trade growth forecast to 3%

BY WILLIAM DUFFLOR IN GENEVA

The growth in world trade is slowing even faster than estimated two months ago, Mr. Felipe Jaramillo, chairman of the General Agreement on Tariffs and Trade (GATT), reported yesterday. He warned against the "inertia of trade policy makers" in the face of an impending trade crisis.

The GATT Secretariat believes that this year's trade volume will be less than 2 per cent above last year's. In September it had downgraded an earlier growth forecast of between 3 and 5 per cent to less than 4 per cent. "The sharp deceleration contrasts with the 9 per cent growth recorded in 1984," Mr. Jaramillo yesterday called on the GATT annual meeting to give a "clear and coherent signal to the business world that it would deal effectively with the problems threatening the international trading system."

The 90 countries belonging to GATT are due this week to establish a committee to prepare for a round of global trade negotiations next year. The thrust from the US and other industrial nations to get a new round going has run into resistance from developing countries seeking to extract guarantees that their economic interests will be given priority.

Talks aimed at finding a compromise are expected to continue on the sidelines of the annual meeting right up until the general debate which is scheduled to open this afternoon. Mr. Jaramillo yesterday spelt out the urgency of the situation.

The slackening in world trade this year stems partly from the decline in economic growth in the US, Japan and parts of South-East Asia. But there has also been a dramatic change for the worse in the relationship

between economic growth and world trade over the past decade.

"We are getting less trade growth per unit of economic growth," Mr. Jaramillo said.

"The GATT trading system had been undermined in recent years by ill-advised policies and a growing crisis of confidence in the system itself. The feeling that 'GATT is not working' had contributed to an increase in market sharing and bilateral trading arrangements and to the threat now overhanging GATT's existence," Mr. Jaramillo said.

In summing up the background to our meeting, I would have to conclude that, if they were left to run their course, present economic and political trends would be likely to have disastrous consequences," Mr. Jaramillo said.

He put the GATT meeting in the context of recent "encouraging developments" in international monetary policy and the Third World debt crisis. The Group of Five finance ministers had given in September a welcome demonstration of political will in the monetary field (by announcing action to depreciate the dollar).

At their annual meeting in October, the International Monetary Fund and the World Bank had shown new determination to bring relief to the debt problem.

It was therefore more difficult for GATT countries to argue that action in the trade field was made impossible by the disarray in other economic policy areas, Mr. Jaramillo said.

The business world, he warned delegates, was waiting for the outcome of this year's annual meeting with more attention and concern than for many years past.

UK and India sign Sea Harriers deal

BY JOHN ELLIOTT IN NEW DELHI

BRITAIN is to supply India with 21 Sea Harrier jump jets together with Sea Eagle missiles following the formal signing in New Delhi last night of a contract worth £150m to £160m for British Aerospace and Rolls Royce.

This is the first major defence contract India has signed with the UK since diplomatic relations between the two countries soured a year ago because of the activities of Sikh extremists in Britain. India makes defence purchases from both Europe and the Soviet Union.

Negotiations were stalled earlier this year because of the diplomatic frictions between the UK and India. Last night's signing demonstrates the improved relations between the two countries now the UK is taking tougher action to deal with Sikh extremists.

The negotiations were finalised last month just before the visit to the UK of Mr Rajiv Gandhi, India's Prime Minister. However, the signing had to await further talks on details of the contract, including the

supply of sophisticated weapons.

The contract follows a \$50m order placed in 1979 for eight Sea Harriers which are in service with the Indian Navy.

Sea Eagle missiles were first ordered two years ago as part of a \$200m contract for Westland Sea King helicopters. The missiles are to be used by the Navy to arm the jump jets, as well as the helicopters.

The UK hopes to press ahead with negotiations that have been stalled for about a year on a general memorandum of understanding on defence co-operation. The two countries are also having talks on the possibility of India buying the Royal Navy's Hermes aircraft carrier.

In addition, the UK has tendered for a major £70m howitzer gun order.

Finalisation of an expected \$50m order for Westland 30 helicopters to provide India with oil field and other air transport services is being delayed pending trials ordered by the country's helicopter corporation.

Chinese vehicle imports curbs encourage Nissan

BY ROBERT THOMSON IN PEKING

NISSAN, the Japanese vehicle manufacturer, says its plan to establish a commercial vehicle joint venture in the northern Chinese province of Jilin has been made more attractive by the Chinese Government's tighter controls on vehicle imports.

The Government has announced that most vehicle imports will be banned for two years following a flood of foreign cars into China which contributed to the sharp decline in the country's foreign exchange reserves.

Nissan is close to agreement with Jilin provincial authorities to build a pick-up truck and van plant with an initial annual output of 5,000 units, and a second phase capacity of 10,000 units.

However, the company said

the project had yet to receive the Chinese Government's approval, necessary before the provincial authority can commit itself.

The Japanese company demanded that the province agree not to export the completed vehicles. After initially refusing to comply with the demand, the province officials agreed.

Nissan said many of the thousands of vehicles it had exported to China were sold through Hainan Island, where authorities had taken advantage of duty concessions to resell the cars on the mainland at a huge profit.

Nissan said China had not banned all foreign vehicle purchases. The company has recently received an order for several hundred commercial vehicles.

French win Singapore transit system contract

BY DAVID HOUSEGO IN PARIS

GTM INTERNATIONAL and Spie-Batignolles, the French construction groups, have won a FFr 350m (£50.7m) contract for building part of the Singapore Mass Transit System.

The contract covers some 8 km of overhead viaduct for the line and two stations. It is one of the largest contracts for the system which has attracted bidding from Japan, South Korea and other European contractors.

GTM will be carrying out the

work—expected to last three years—in conjunction with Societe Nouvelle Colson Entreprises, which is a subsidiary of Spie.

It is currently working with Colson on a 15,000 unit housing scheme in Singapore.

GTM and Colson have also recently handed over to the Singapore authorities a section of the urban motorway which was completed four months ahead of schedule.

US car industry 'faces growing imports threat'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE US car industry could be heading for overcapacity, collapsing prices and financial difficulties — problems which bedevil the west European manufacturers — according to the latest report from the DRI forecasting group.

DRI says the US industry is rightly disquieted by the attention its home market is being accorded by the world's motor companies.

"Capacity around the globe is being focused on the US in a way which makes a collision between rising import sales and a declining market appear inevitable," it says.

DRI points out that the anticipated further penetration of the North American market by non-US companies comes firstly from the Europeans.

Not only is the number of

European manufacturers attacking the US market on the increase but those already established are planning to send more models for the top range of the market.

Second, low-priced cars from producers such as Hyundai of South Korea and Zastava of Yugoslavia will close gaps at the bottom of the market.

In addition, the relaxation of the restraint agreement with Japan offers the prospects of rising direct imports from that country.

All the major Japanese car companies plan to set up assembly plants in the US and by 1990 will have the capacity to produce 1.5m cars a year in North America.

DRI indicates that the US manufacturers are deeply involved in the changes

and growing protectionism will follow.

The report predicts that North American car output could decline from 8.8m last year to 8.3m in 1990, in spite of an increase in demand from 11.4m to 12.6m.

DRI says the Japanese are preparing for the day when the decline in the value of the US dollar will increase the relative attractiveness of the West European market and are already looking for ways round the trade barriers there.

"The persistent financial problems of the European industry make it more likely that Japanese companies will find willing partners as a way round the barriers," it suggests.

"DRI World Autos Forecast Report" 1980 from 30 Old Queen St, London SW1H 9EP.

DRI'S SALES AND PRODUCTION FORECASTS						
	(thousands)					
	1980	1984	1985	1986	1990	
WORLD						
Sales	28,843	30,467	31,309	31,758	35,248	
WESTERN EUROPE						
Sales	10,119	10,161	10,256	10,592	11,241	
Production	10,347	10,723	10,957	11,281	12,209	
PRESENT EEC						
Sales	5,587	5,607	5,642	5,930	6,532	
Production	5,083	5,173	5,328	5,580	6,030	
NORTH AMERICA						
Sales	9,907	11,357	11,821	11,580	12,658	
Production	7,215	8,840	8,713	7,816	8,365	
JAPAN						
Sales	2,854	3,096	3,151	3,207	3,528	
Production	7,935	7,073	7,491	8,042	8,607	
SOUTH KOREA						
Production	57	159	236	305	494	
Exports	15	49	104	164	382	
						Source: DRI.

Source: DRI.

Alfa-Laval wins order to build Egypt farm complex

BY OUR NORDIC CORRESPONDENT

ALFA-LAVAL, the Swedish engineering and dairy equipment group, has won a SKr 200m (£17.9m) order to build an integrated dairy and farm complex in Egypt.

The contract has been awarded by a newly formed company, Dallah Agricultural Investment and Animal Production Company (DAIAPCO), in which the main shareholder is the Jeddah-based Saudi Arabian businessman Sheikh Saleh Kamel.

The project includes the establishment of several farms with a total of 8,000 cattle including 4,000 dairy cows, a dairy, waterworks and animal feed plant.

Construction will begin early next year and should be completed during 1988.

Swedish shipyard signs ferries agreement

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

KOCKUMS, THE Swedish state-owned merchant shipbuilding yard, has signed a preliminary agreement to build two combi-ferries for a new shipping line that is planned to operate between Malmö in southern Sweden and Travemünde in West Germany. The order could be worth around SKr600m (£71.4m).

The contract for a coal-powered ferry was signed with the Polish shipping line Polska

Zegluga Baltycka (PZB) in September, but the Polish authorities failed to approve it.

The preliminary contract signed yesterday with MTL (Malmö-Travemünde Line) calls for Kockums to deliver two combi-ferries in the spring and autumn of 1987.

MTL is part of the international Wasa/Hega group backed by Mr Hubertus Goer, the West German businessman.

Its ferry line should begin operations in spring 1987.

Industry and commerce in southern Sweden have been pressing for several years for improved communication links with Continental Europe and have waited in vain for the Danish and Swedish governments to approve the building of permanent road and rail links between the two countries across the Oresund.

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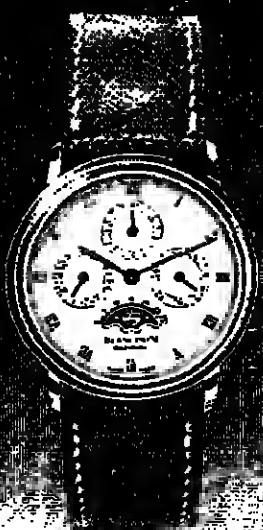
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Delay in power link between Britain, France

BY MAURICE SAMUELSON

PLANS TO help to meet Britain's peak demand for electricity this winter with cheap power from France have been abandoned because of delays in completing the £700m, high capacity cross-Channel cables linking the two countries.

The first steady flow of French electricity into the UK grid are now not expected until March or April, about three months later than planned.

As a result, the Central Electricity Generating Board (CEGB) has had to delay phasing out some of its small but expensive, oil-fired plants in south-east England, which the imported electricity is due to replace.

The project is being constructed jointly by the CEGB and Electricité de France (EdF), the CEGB's French counterpart. Although it was originally envisaged that the two countries would swap power at peak demand hours to take advantage of their time differences, the low cost of French nuclear power means that England will be importing base-load electricity around the clock.

Under an initial one-year contract, the two utilities have agreed a price lower than the average price of UK coal-fired electricity but somewhat higher than the domestic French price of nuclear power.

However, with stocks of coal at the CEGB's main base-load power stations back at satisfactory levels after the ending of the miners' strike, the delay will not jeopardise

security of Britain's winter power supplies. Instead, it will add to the cost of meeting peak hour demand by expensive oil or gas turbines.

When completed, the cross-Channel link will be able to carry 2,000 Mw of power, equalling the output of one of Britain's biggest coal-fired plants.

After delays in the past few weeks, electricity officials say the first stage will start transmitting 500 Mw of power through two 250 Mw cables by March or April, building up to 1,000 Mw next summer. The second 1,000 Mw section is due to come on stream a year later.

Difficulties experienced by both EdF and the CEGB are the cause of missing the winter deadline. A break was discovered in the first 250 Mw cable laid by the EdF. Unspecified trouble was also found on one of the cables installed by CEGB. The difficulties were discovered at the end of last month when the first tests were to have been carried out.

In spite of the miners' strike, the CEGB last February had to meet an all-time record demand for 46,000 Mw, compared with its total capacity of 51,000 Mw. If the Meteorological Office is to be believed, this winter should be less severe.

The high level of coal stocks means that the CEGB is not only confident of security of supplies but is able to use its power stations, which vary in efficiency and running costs, as economically as possible.

State may promote gas competition

BY KEVIN BROWN

THE GOVERNMENT is considering amending the Oil and Gas Enterprise Act to promote competition in the gas industry after the privatisation of the British Gas Corporation, ministers said yesterday.

Mr Alick Buchanan-Smith, the Energy Minister, told MPs in the House of Commons: "There is scope for competition in this area and I can assure you it is something we shall be looking at." He said the Enterprise Act, which gives indepen-

dent producers the right to use British Gas pipelines to deliver direct to customers, had brought great competitive benefits to the industry despite the lack of any specific agreements.

The changes being considered by the Government are thought to include provisions to encourage independent producers to take advantage of the act by obliging British Gas to help regulate supplies.

UK NEWS

Philip Stephens on the Government's attitude to earnings

Tories' dilemma over pay awards

AN ATTACK by Mr Roy Hattersley, Labour deputy leader, at the weekend on what he termed the Government's schizophrenic attitude to the level of pay awards will have touched more than one raw nerve in Whitehall.

The Government's own advisers appear increasingly concerned that its message to wage bargainners has become obscured amid a recent spate of ministerial statements and seemingly contradictory handouts from Conservative Central Office.

As the parliamentary by-election in Tyne Bridge, north-east England approaches, the official publicity machine has had to reconcile the wish of party managers to claim credit for the rise in earnings since 1979 with a more general view that high pay awards are bad for the economy.

It has not so far had a great deal of success. After the public reconciliation last week between Mr Nigel Lawson, the Chancellor of the Exchequer, and the Confederation of British Industry, the employers' organisations when the latter urged its members to hold down pay awards, Central Office took a rather different line.

It used a party political broadcast to highlight the Government's success in presiding over a 13 per cent increase in real, or inflation-adjusted, earnings for those in work since 1979.

Three different ministers also made public pronouncements on pay last week and the message from each, although not contradictory, appeared subtly different.

Mr Kenneth Clarke, the Paymaster General, stressed that companies should resist increases in real earnings which were not justified by parallel gains in productivity.



Roy Hattersley

Mr Leon Brittan, the Trade and Industry Secretary, took a rather different tack. Not only should pay awards not exceed increases in productivity, they must be below them, he said. In that way job opportunities would arise for the unemployed.

In a third speech, Mr Lawson chose to highlight what he called the more sensible attitude to pay adopted by small companies as opposed to the big battalions of industry.

All three were arguing in the same direction—pay should be lower—but the extent to which the Government thinks it can, or should intervene to influence wage deals is not so clear.

Part of the problem is that having rejected any official pay policy and as a corollary of the official commitment to competitive market forces, the Government cannot be seen to have one definitive line for pay in different companies or sectors.

The official approach inevitably shifts over time. Last year, for example, ministers tended to adopt a



Nigel Lawson

blanket "high pay deals are bad" tack.

Hence Mr Lawson commented in his Mait lecture: "It was the failure of wages to adjust at a time of falling inflation that was responsible for much of the increased unemployment from which we continue to suffer."

Later, in his address to the International Monetary Fund, Mr Lawson stressed that many of the new jobs he expected in Britain would have to come from "no-tech" industries.

In recent months, ministers have become aware of the potential electoral unpopularity of any notion that they are seeking to encourage a low-productivity, low-wage economy.

Lord Young, the new Employment Secretary, has been particularly keen to stress that high wages are fine as long as they go hand in hand with similar rises in productivity.

On that basis the growth in unit wages costs—now running at about 6 per cent a year in manufacturing against the flat or falling trend in

Britain's main competitors—could be curbed.

Mr Lawson has also taken to emphasising the virtues of productivity gains for the long-term health of the economy. In a recent speech he said that although the 30 per cent increase in productivity in manufacturing over the last five years had an adverse impact on jobs in the short term, the effect would be beneficial over a longer timespan.

The Government has, therefore, tended to stress its opposition to the "going rate" mentality which it says still prevails in much of industry.

This leads, it argues, to pay rises in profitable companies with a good productivity record being matched by similar increases in less efficient businesses.

The problems with this slightly more sophisticated approach to pay, with its emphasis on the growth of unit wage costs, is that even on the Government's own reckoning it will not take account of the unemployed.

Companies may, and do decide to trade jobs for higher pay, allowing them to claim that real earnings are being matched by productivity gains. The result, as one Whitehall official put it, is that "the whole of the benefit of economic growth is appropriated by the employed."

So Mr Lawson found himself last week suggesting that when setting wage rates the companies should consider not just the long-term interests of their businesses and their workforces but also those of people looking for work.

It would be hard to question the sentiment behind such calls but it is more difficult to square them with the Government's commitment to free markets.

High Court rejects Ulster Unionists' challenge

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE ATTEMPT by leading members of the Ulster Unionist Party to challenge through the courts the Anglo-Irish agreement on Northern Ireland has again been rejected by the High Court.

After hearing lengthy submissions in open court yesterday, Mr Justice Taylor ruled that there were no grounds for giving the Ulster Unionists leave to seek judicial review of the agreement.

A similar decision had been made by Mr Justice Mann last week, after

he had privately considered the documents supporting the claim.

Lawyers for the Unionists—Sir George Clark and Mrs Hazel Bradford, respectively president and chairman of the Ulster Unionist Council; Mr James Moynihan, MP, leader of the Ulster Unionist Party, and Miss Jane Turner, chairman of the Ulster Young Unionists—said after yesterday's ruling that an appeal to the Court of Appeal would be considered.

The Unionists' case was presented yesterday by Mr Mark Littman,

QC, who stressed that they were not arguing the political merits of the agreement but asserting that, as a matter of law, it could be implemented only through an Act of Parliament.

The proposed establishment of an inter-governmental conference, which would influence Government conduct without parliamentary authority, would be contrary to law on three bases:

● It would fetter the exercise by the Northern Ireland Secretary of his statutory powers and duties.

● It would be contrary to the Union with Ireland Act of 1800.

● It would be at odds with the 1973 Northern Ireland Constitution Act.

Rejecting all three arguments, Mr Justice Taylor said that the conference would have no legislative or executive powers and would not contravene any statute, rule of common law or constitutional convention.

The conference would be of an international nature, the agreement being in the field of international relations and akin to a treaty.



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UK NEWS

Banks seek reassurance over Liverpool rescue

BY RICHARD EVANS AND IAN HAMILTON FAZEY

THE SOLUTION to Liverpool's financial crisis remains in the balance, despite the approval yesterday by the city's finance committee of an alternative budget to avert insolvency.

The compromise package, conceived by the city's left-wing leadership on Friday after growing pressure from the trade unions and Labour Party, still hinges on the "approval and support" of the Department of the Environment to a £30m deferred purchase scheme being negotiated on Liverpool's behalf by Phillips & Drew, the City of London stockbrokers.

No government approval is normally required when local authorities go to the money markets. But in the case of Liverpool, the foreign bankers involved are seeking a ministerial statement of support before they are willing to proceed.

Officials believe the form of words sought could amount to a guarantee, which would be unacceptable. An agreed formula could therefore be difficult to find.

No statement is likely to be made by Mr Kenneth Baker, Environment Secretary, until more details

of the package are known and until the full Liverpool City Council ratifies it on Friday.

Other conditions attached to the deferred purchase scheme are that the council balances its books for both this financial year and next and that it undertakes not to act "in an unlawful manner."

The key to the Labour group's compromise is the capitalisation of £23.4m of housing repair and maintenance money which will be used to pay for jobs and services to the end of the year.

Mr Tony Byrne, Liverpool finance committee chairman and the key council figure in the negotiations, had rejected capitalisation because it would affect adversely the council's ambitious house-building programme. But this will now be financed through the Phillips & Drew deal, under which repayments will be delayed until 1987-88.

Other elements in the package include acceptance of the £3m loan facility offered by Labour-controlled local authorities and expenditure cuts of £3m to be found by the council's various committees.

Both ministers and Labour Party leaders remain deeply suspicious of elements in the package. Since Liverpool will be ratecapped (government-imposed limit on local property taxes) next year and has already used up most of its "creative accounting" devices, they fear that a budget balance will still be impossible to achieve without substantial cuts in services or a hefty rates rise.

Next year's expenditure limit is likely to be £245m compared with this year's deficit budget of £265m. Another round of conflict could be inevitable if the council's leadership - supporters of the far-left Militant Tendency - remains in power.

There are already indications that Mr Byrne hopes to negotiate another deferred purchase scheme next year. Mr Byrne said the city's capital programmes had been guaranteed by the package for this year and next and the country would then be in a general election period.

"After that, we will have a Labour government and let's hope they have a bit better in government than when they are in opposition," he said.

Pilot plan to help long-term unemployed

By Alan Pike, Industrial Correspondent

A PILOT TEAM has been assembled by the Government's Manpower Services Commission (MSC) to test a new one-to-one initiative to help the long-term unemployed.

Under the proposal, long-term unemployed people will be invited to MSC Jobcentres for individual interviews and counselling. The interviews are intended to lead to work, or to one of its alternatives such as places on the government-aided Community Programme or training schemes.

Where the interviews show it to be necessary, long-term unemployed people will be offered places on a new training course - lasting up to two weeks - to improve their basic work skills.

If the pilot scheme proves successful, the Government is likely to decide to begin making the interview and counselling service available to all 1.3m long-term unemployed people next year. That would involve substantial increases in MSC resources.

The MSC has told Lord Young, Employment Secretary, that it must have an assurance of adequate extra resources even to run the pilot scheme.

The commission wants to make a quality job of its work for the long-term unemployed and needs to ensure that adequate resources are available, Mr Bryan Nicholson, MSC chairman, said.

Long-term unemployed people are defined as those who have been without work for at least a year.

There are now 180,000 people working on the Community Programme, under which the long-term unemployed carry out projects of social value. Mr Nicholson is confident that the programme will meet its target of 230,000 filled places by May.

That means the Government may consider a further expansion of the programme in the budget next spring. MSC officials believe there is scope for continued growth at a rate of 10,000 places a month. Efforts are being made to encourage private industry to join local authorities in sponsoring projects.

Wages on the Community Programme - where much of the work is part-time - are restricted to an average of £83 a week. MSC commissioners decided last week to write to Lord Young suggesting that that should be reviewed, particularly in view of the 8 per cent pay settlement for local authority manual workers. Many Community Programme payments are based upon local authority pay scales.

Trade performance lifted by recovery in N. Sea output

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S visible trade was in exact balance last month as North Sea oil production continued to recover from the low levels recorded in the summer months, boosting fuel exports and cutting imports.

The Department of Trade and Industry said yesterday that the improvement from September, when there was a deficit of £230m, gave an estimated surplus of £400m on the current account of the balance of payments in October.

This reflects projected net earnings from invisible transactions such as tourism and banking and remittance of profits on investment abroad.

The better performance last month left Whitehall officials relatively confident that the Government's forecast of a current account surplus of £38m for the whole of this year is still within range.

For the 10 months to October the surplus was £1.7m but that is expected to be boosted by a further £500m with the payment of a rebate due from the European Community.

Last month's figures show that higher North Sea output boosted oil exports by £30m to £1.2bn, while imports fell by £27m to £477m. The surplus on trade in oil rose to £700m after three consecutive months when it was below £700m.

The department said that the volume of overall exports rose by 4 per cent in October, while imports fell by about 1 per cent.

The underlying trend of non-oil exports is still downwards, with sales abroad of manufactured products showing a decline of 34 per cent in value terms over the last three months. At the same time, the trend in imports has been upwards.

Officials were pointing out yesterday that the volume of non-oil exports remains around 7 per cent higher than a year earlier. They suggested that the latest figures could signal some slowdown in the pace of the decline seen since the early months of this year.

The Government still anticipates that the growth rate of exports will slow sharply next year in response to sterling's recent strength against other currencies.

It forecast in its autumn statement on the economy earlier this month that total export volumes will rise by between 2 and 3 per cent in 1986, compared to the 74 per cent increase expected this year.

In contrast, the volume of imports is projected to grow by 5 to 6 per cent next year against a 4 per cent rise in 1985.

Apricot to make 120 staff redundant

By Jason Crisp and Arthur Smith

APRICOT Computers, the British manufacturer of business personal computers, is making 120 employees redundant and closing its distribution subsidiary in West Germany.

City of London analysts expect Apricot, previously called Applied Computer Techniques, to announce today a pre-tax loss of about £3m for the first half of the financial year after stock write-downs.

The redundancies are the first in Apricot's UK microcomputer business, which until this year had been growing very rapidly. The job losses represent just over 10 per cent of the workforce and follow a reduction in the growth of the market and a fall in Apricot's share.

The company is the second-largest vendor of business personal computers in the UK after IBM. It has about 20 per cent of the UK market but is facing increasing pressure from IBM and Olivetti, Apple and Compaq. Apricot mainly sells to small businesses and has had limited success with large corporate accounts.

Most of the redundancies will be in the UK and are mainly administrative staff. Twenty staff are to go at Munich with the closure of Apricot's West German distribution company.

This is the second set of redundancies in West Germany after the closure of Beauregard, a distribution company in Frankfurt which Apricot bought. Apricot said it was cutting its West German operation because it would not be profitable soon enough.

Apricot said that the West German market had slowed since the summer and the company was finding it difficult to get its computers on to dealers' shelves because of a strong loyalty to existing brands. The company has appointed Entcom Electronics as its sole West German distributor.

In September Apricot warned the London Stock Exchange that pre-tax profits would be considerably less than the previous year's record £3.8m. It said it was making significant write-downs on stocks of its portable computer, estimated to be £5m.

Apricot's shares closed at 65p yesterday compared with the high for the year of 280p.

Minister resists inquiry into metal exchange

By Ivor Owen

DEMANDS for an inquiry into the events leading up to the suspension of trading by the London Metal Exchange were not accepted by Lord Lucas, Under Secretary for Trade and Industry, in the House of Lords last night.

When pressed by Lord Williams, a Labour spokesman, to express approval in principle for an inquiry, the minister urged him to await the completion of the current negotiations and the return of orderly marketing.

Lord Lucas said the Government would then have the benefit of the advice of the board of the London Metal Exchange and its committee. In a written question in the House of Commons, Mr Alex Fletcher, the former Tory Minister for Consumer and Corporate Affairs, also called on the Government to make urgent inquiries into the affair.

He emphasised the implications for the financial sector generally and the tin industry in particular. Mr Paul Channon, the Trade Minister, replied that the Government was naturally concerned to obtain the fullest possible information which would assist in its aim of securing an orderly return to trading in tin.

Cheap energy plan for large companies

BY MAX WILKINSON, RESOURCES EDITOR

THE CENTRAL Electricity Generating Board (CEGB) is proposing a controversial new scheme for providing cheap electricity to large industrial users.

The idea follows widespread objections to proposals earlier this year for the CEGB to take a tranche of cheap coal from the National Coal Board (NCB) to provide low-cost electricity to some 25 leading industrial companies. The cheap coal, at £22 per tonne, would have been some 27 per cent less than the main tranche of coal now being supplied to the CEGB.

The scheme was intended to meet claims that intensive energy users in the UK have to pay higher costs than overseas competitors. It ran into strong objections from the Treasury and from advisers to Mrs Margaret Thatcher, Prime Minister. They said that the NCB was doing its sums upside down. Marginal extra production by the board would be from its most expensive pits, not from the cheapest ones, it was said; so the scheme essentially depended upon taxpayers' subsidies.

Industrial lobbies also objected that electricity industry was forbidden by statute to make "undue discrimination" between its customers, and it was also said the European

Commission might object to a concealed subsidy.

In an attempt to get round these objections, the CEGB and the board have now suggested that the cheap coal should be sold directly to larger industrial companies who would then subcontract the CEGB to turn it into electricity.

This scheme known as "roll processing", has never before been tried in Britain. It is now being discussed intensively in Whitehall, and would need approval by the Electricity Council.

Some of the council's area boards are likely to object that if cheap coal is available, the benefits should be shared equally among their customers and not confined to an arbitrary list of larger companies. This list includes ICI, British Oxygen, British Steel, several oil companies and Blue Circle, the cement manufacturer.

Some ministers are likely to fight the proposal as providing yet another concealed subsidy to the coal board. Lord Marshall, chairman of the CEGB, has been enthusiastic about a measure which he believes could help restore the competitiveness of parts of British industry at no extra cost to the electricity industry.

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UK NEWS

Britain expected to join ocean drilling project

BY DAVID FISHLOCK, SCIENCE EDITOR

BRITAIN IS shortly to join a new international research programme on deep-ocean drilling, led by the US, the Natural Environment Research Council said yesterday.

The US is meeting half the cost of the programme, which will explore the drilling of waters up to 27,000 ft deep.

Britain is sharing the other half of the cost with Canada, France, West Germany and Japan, at an annual cost of about £2m. Mr Hugh Fish, council chairman, said final approval rested with the Treasury but he said he would be disappointed if acceptance had not been given by the end of this year.

The programme is expected to give Britain first-hand experience of the techniques of deep-water drilling and the opportunity to gain early information on new subsea mineral and energy reserves.

It plans to use a new drilling vessel half-owned by British Petroleum, called the *Joides Resolution*, with research facilities which, the council claims, are "unmatched on land or sea".

The 770-ft vessel has a derrick that towers 200ft above the waterline, and can suspend 30,000ft of nearly six miles of drill pipe to obtain ocean-bed core samples.

Mr Fish, presenting the council's annual report at a news conference in London, said the cuts in govern-

ment funding had "brought it home to us in no uncertain terms that we have to sell our research."

The council was learning the art of creating saleable packages of research to offer to government departments, which it saw as its best prospect for research commissions. The past year had generated "a little more work than we expected," he said.

The council has arrested the decline in income from research contracts, which rose last year by £1.2m, to £24.9m. An important contribution came from its *Gloria* long-range side-scan sonar, which the US Government has commissioned to survey about 5m square miles of its territorial waters.

As part of its research marketing activity, the council has found agents in Washington and Brussels, and is negotiating another in Manila to serve its interests in south-east Asia.

One of the council's fleet of four ocean-going research vessels, the *Challenger*, 15 years old, is to be refitted and equipped with new engines, at a cost of about £2.5m. There is no decision yet on the replacement of the *Discovery*, now about 30 years old.

Its latest vessel, the *Darwin*, which entered service last year, still needs more equipment to exploit its full potential.

Policy changes urged to 'save Midlands industry'

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

THE WEST Midlands is in serious trouble and has no prospects of recovery under existing government policies, Mr Roy Grantham, general secretary of the Association of Professional Executive Clerical and Computer staff, said in Birmingham yesterday.

He called for immediate and positive government action to stimulate the engineering industry and to "prevent its total demise."

Research by his union showed that the engineering industry was continuing to experience serious difficulties because of low and inadequate investment, research and training.

He said: "Despite the lowest average earnings and the lowest level of manufacturing costs in the country, the level of redundancy in the West Midlands engineering industry continues."

Mr Grantham added: "No longer can Conservative members of parliament and the Government wring their hands and say that they have no control over these matters. The policies must be changed."

Plans for state asset sales criticised

By Robin Pauley

THE GOVERNMENT'S proposals for the privatisation of British Airways, the British Airports Authority and British Gas were sharply criticised last night by Mr John Kay, director of the Institute of Fiscal Studies.

In a speech to the Chartered Association of Certified Accountants in London Mr Kay said that effective competition was more important than simply moving an organisation from the public to the private sector.

"If there is competition, the efficient operators do worse than inefficient ones. Private ownership without competition creates no effective market pressure. Public ownership with competition creates some, but less than private ownership with competition."

"In other words, it is the interaction of competition and private ownership that counts. If we have to choose one or the other, then it is competition that is decisively to be preferred."

This lesson was exemplified by airlines, "British Caledonian is better than British Airways, but they are the survivor from the variety of firms which have attempted at various times to break into international aviation."

The point about British Airways is not that they are inefficient because they are in the public sector, it is rather that a private-sector airline would not have continued to be as inefficient as British Airways has been.

Two sectors where the public sector did better than the private under competition were the electricity supply industry in the US and the insurance industry in West Germany.

Both industries are subject to price regulation which produced incentives for measures counter-productive to the most efficient management.

It was important to remember that monopolies were worth more than competitive industries. A Treasury concerned to maximise the revenue obtained from the sale of public assets could not be expected to support measures of liberalisation.

David Thomas on the difficulties of extending union legislation to Northern Ireland

Review of Ulster labour law faces snags

THE GOVERNMENT is considering bringing the law on trade unions in Northern Ireland into line with that in the rest of the UK.

This apparently simple ambition raises complex problems with ramifications that could spread south of the border.

The Northern Ireland committee of the Irish Congress of Trade Unions, the equivalent of the Trades Union Congress (TUC) in Northern Ireland, has warned the Government that the legislation cannot be enforced without raising political and constitutional divisions which the trade unions have striven hard to avoid, especially since 1969.

The committee says its efforts in this regard have received all-party support at Westminster.

The Government is considering action in three main areas.

● 1982 Employment Act. This narrowed the definition of a trade dispute, left unions open to injunctions or damages where they were responsible for unlawful industrial action and introduced ballots on closed shops (employment of union members only).

So far, the act has not covered Northern Ireland but the Government seems about to introduce it.

● 1984 Trade Union Act. Mr Tom

King, Northern Ireland Secretary, is also consulting on whether to extend this to Northern Ireland. He steered the act through parliament as Employment Secretary. The act prescribes ballots before strikes and for the election of union executives.

● Trade union recognition. The Labour Relations Agency, Ulster's equivalent to the conciliation service Acas, still retains functions on union recognition which were stripped from Acas in 1980. The Northern Ireland Office has also asked for views on whether these should be abolished.

Employers in Northern Ireland want labour laws in the province brought into line. "It would be less confusing for an employer who has a plant here and in England," says Mr Alasdair MacLaughlin, CBI director in Northern Ireland.

The unions are opposed. They have accused the Government of wanting to introduce legislation designed for mainland Britain without any reference to its effect on industrial relations in Northern Ireland.

Two distinctive issues colour the debate in Northern Ireland. The first concerns the 1982 and 1984 acts and only affects Ulster. The second concerns union recognition

and could hold lessons for the rest of the UK.

● Unions in Ulster do not always reflect the division between north and south. Some have head offices in London; others in Dublin; while a third group is distinctive to Ulster.

There are, for instance, two Transport and General Workers' Unions - one Dublin-based, the other London-based.

This poses a problem for the part of the 1982 Act which opens up unions to injunctions, damages and sequestration of assets; and for the parts of the 1984 Act which prescribe individual secret ballots for the election of union executives and before strikes.

The problem is how the Government would ensure that Dublin-based unions obey the law? How could, for instance, British courts enforce the sequestration of assets of unions based in the Irish Republic?

Both TGUW's organise in the Belfast docks. In a dispute involving both, like the blacking of a haulage company, the British TGUW could be more vulnerable to the law than the Irish TGUW.

The Northern Ireland unions have told the Government that this would be viewed as a political distinction between British and Irish unions in which British legislation

would be seen to be less harshly applied to Irish unions.

This again gives rise to potentially divisive issues which stem from politics rather than trade union or industrial relations considerations.

Mr MacLaughlin admits this issue is far from straight forward. But he accuses the unions of putting up a smokescreen, because only around 10 per cent of union members in Ulster are in Dublin-based unions.

● The union recognition powers of the Labour Relations Agency are more subtle than the equivalent ones which caused Acas (the conciliation service) so much trouble in the 1970s.

They might therefore be a model for a future government which wished to reintroduce statutory union recognition provisions into the rest of the UK.

The agency has much greater discretion than had Acas about which cases to take up and how to pursue them.

Its provisions also appear to be more even-handed. Only a union could refer a recognition dispute to Acas. In Northern Ireland, employers can do so too. About a fifth of investigations by the agency have been at the request of employers.

Some 44 per cent of cases during the first seven years of operating

Brittany Ferries to enlarge Truckline freight subsidiary

BY ANDREW FISHER, SHIPPING CORRESPONDENT

BRITANNY FERRIES, the French Channel ferry company, is to spend £3.5m on expanding the services of Truckline, the French freight company it bought this year for around £5m.

There will be a new limited passenger service on a freight ferry, the *Cornouailles*, on the route from Cherbourg to Poole, Dorset. It will offer meals to the standards of the restaurants popular with French long-distance lorry drivers.

Two Truckline freighters, the *Contances* and *Purbeck*, are also being enlarged at a French yard. The work is due to be completed in May. A new terminal and office building will be provided at Poole, where the port has also approved a plan to dredge a second channel to enable it to take the larger vessels.

Brittany Ferries, which lifted its passenger carryings by 20 per cent

to more than 800,000 in its financial year to September 30, 1985, is expected early next year to announce a plan to build a new passenger and car ferry at a cost of more than £30m.

The company declined yesterday to give details of the type and size of ship it was intending to order, or of where it would be built. Mr Christian Michelini, managing director of Brittany Ferries, said the new vessel would be a "compact jumbo". Last week, European Ferries said it would build two 235m jumbo ferries for Dover-Calais, twice the size of present cross-Channel ships and able to take 700 cars and 2,400 people.

Also included in Brittany Ferries' Truckline plans for next year is a new freight service between Portsmouth and Caen in France. It will begin in April. Fares on the June-

September passenger service on the *Cornouailles* will start at £64 return for a car and £32 for accompanying passengers.

● Sea Containers, one of four groups bidding to construct a privately financed fixed link across the Channel, is to use Credit Nord, the French bank, to lead-manage the raising of up to 50 per cent of the development loans which will be required.

Sea Containers, the Bermuda-based shipping group, has been criticised for having no French partner for its plans. It had proposed to build a twin-bore motorway tunnel with a rail track embedded in one of two lanes of motorway travelling in each direction.

Another version of this plan, involving separate motorway and rail tunnels, has also been proposed by Sea Containers.

Action urged to resolve Hong Kong citizenship

BY ALAIN CASS

BRITAIN should take the lead in resolving the citizenship position of Hong Kong residents who are uncertain about their future status, according to a report published yesterday.

The report, entitled *A Question of Belonging*, was produced by the UK Joint Council for the Welfare of Immigrants after extensive research in the territory.

It claims that many Hong Kong residents "distrust the process by which their future was decided" and are looking for a firm base upon which to "assert and protect the interests of the colony after 1997" - the date when it reverts to Chinese control.

The report claims that the inevitable insecurity and uncertainty surrounding the return of Hong Kong to China has been compounded by what it calls "Britain's complicated and discriminatory

nationality laws."

It draws particular attention to the position of the non-Chinese minority groups in Hong Kong whose British nationality leaves them, the report claims, "effectively stateless."

The report recommends:

● An avenue to British citizenship for the few British nationals who also have Chinese nationality but who fear they might be at risk in the new Hong Kong. At present, only civil servants may apply for full British citizenship under those terms.

● The granting of full British citizenship, with the right of abode in the UK, to the few thousand non-Chinese British nationals in Hong Kong.

● Helping to resolve the citizenship status of the 2m non-British nationals whose homes are in Hong Kong.

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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

No entry to a fast lane

William Dawkins re-visits a car specialist who keeps old Morris Minors on the road

IF THERE is one thing that 50-year-old Charles Ware has learned in the past two years, it is that renovating Morris Minor cars is no way to make a quick buck, though it might be a way to make a slow one. Since Ware's Morris Minor Centre in Bath last appeared on this page on December 20 1981, its turnover and profits—then £1.5m and £110,000—have risen respectively to £2.5m and £150,000. His business was founded almost 10 years ago on the principle that so long as Morris Minors are well maintained, their lives can be extended indefinitely at relatively low cost.

The loyal and loving owners of the 120,000 or so Morris Minor saloons and Traveller estates still chugging about on Britain's roads seemed to represent a solid and long-lasting market for servicing and parts distribution. Their cars embody an important and profitable engineering idea: they are so strongly built that parts can be repeatedly replaced and repaired without distorting the overall structure.

Ware contrasts Morris Minors with most modern cars, which carry what he calls "built-in obsolescence." If one electrical component of a modern car packs up, for instance, it may be necessary to replace the whole—or at least a large part—of the electrical system. A durable Morris Minor, on the other hand, may only require the cheap replacement of one small part.

Nothing has changed any of that. The ideas on which this former bankrupt builder and property developer has based his business are as sound as ever. What has changed is that Ware has taken much longer than he expected to steer the Morris Minor Centre into its next stage of development. Like many hundreds of small businessmen, he has discovered that the second step can be steeper than the first.

"The standard Morris Minor will be unusable as a modern car in five or six years' time," he points out. By that he means that the technological gap between Morris Minors and modern cars is widening, with increasing speed. It was for that reason that Ware began work



Charles Ware: "trying to design a car by stealth"

market, we were in touch with normal road users. That meant we had to go on to look at every mechanical and electrical component in the car."

Ware has sold just one fully assembled modernised Traveller since the project began, but claims to have 2,000 "serious enquiries" for update packages.

"It is essential for the business to adapt the Morris to modern needs. What we are trying to do is allow people to go on running a car without having to change it," says Ware. But as any small businessman knows, it is extremely rare for a research and development project to be completed on time. It is doubly rare when the project coincides with a switch from parts distribution and servicing into car assembly.

Ware has attempted to sidestep that problem by marketing the kits as packages which can be bought in stages as they are developed and bolted piece by piece on to old Morris Minors. "To design a new car from scratch, you need £800m. We are trying to design a car by stealth. We are producing something that can be bought as we are developing it, so that we can recoup our R and D as we go along," he explains.

The updated cars obviously need new components, mainly adapted from Metros, Italics and Marinas. That does not mean that the distribution of discontinued parts for the older unmodernised Morris models will become any less important, says Ware. "The new models will be making a tiny inroad into the Morris Minor market," he explains.

In brief...

BARCLAYS Bank yesterday launched a simplified fixed rate loan scheme for small businesses.

The Barclays Businessloan is available for sums of between £2,000 and £15,000 to be repaid in fixed monthly instalments over one to five years. The rate of interest will be set at 16 per cent, with no penalty for early repayments. It is designed to enable businesses to know their exact monthly debt servicing commitments from the outset.

A negotiation fee of 1 per cent of the amount of the loan, with a minimum charge of £50, will be built into monthly repayments. No fees are paid for secured loans other than out of pocket expenses. Insurance is available to cover sickness, death or accidental injury.

VENTURE Capital Report, the Bristol-based directory of venture capital investment opportunities, has entered a joint venture to start publishing in Canada.

The report's Vancouver issue is expected to be launched in January and will be published as Select Venture Capital by Richard Brewer, a Canadian management consultant. VCR will receive a percentage of profits and both publications will republish each other's articles. Select Venture Capital will cover the entire North American risk investment industry.

VCR is planning a similar joint venture with an Australian publisher, which is expected to start publishing in New South Wales within the next four months.

THE London branch of the Austrian commercial bank, Creditanstalt-Bankverein, has teamed up with 11 other City organisations to assist in the creation of jobs in Tower Hamlets.

They have formed a company limited by guarantee, City Sponsors Group—Tower Hamlets, which will work with the local enterprise agency and borough council to encourage business training and education. The group will provide executives on loan, cash sponsorship and free advice for small businesses and job creation agencies in the area. "The challenge for the City is to use some of its strengths in raising money and applying its skills in banking, market-

ing, accountancy and law to assist in the expansion and development of new businesses in this area," says Nigel Hodson, general manager of Creditanstalt-Bankverein's UK operation.

FINANCE For non-financial people is the subject of a do-it-yourself course designed for businessmen who do not have the time to leave their offices for outside training seminars.

The main part of the course consists of a software package which will work on all IBM compatible PCs. It has been devised by Film Training Aids (UK) in association with the business publisher McGraw Hill.

The program, which is claimed to be operable by people unfamiliar with computers—takes the user in steps through the basics of understanding and constructing profit and loss accounts, balance sheets and cash flow analysis.

Included in the package is a video introducing the course subjects and three sets of workbooks, allowing participants to train simultaneously. The package costs £495 plus £3.50 post and packaging and is available from Vincent Finnegan, Film Training Aids (UK), 2 High Street, Farnlow, Leics. LE19 6EX. Telephone 05326 67290.

DATA PROTECTION—Registration and Compliance is the title of a seminar to be held on December 4 by Legal Studies and Services. Subjects include the scope of the Data Protection Act, the practical responsibilities of data users and how to register under the terms of the act.

Tickets cost £178.25 including VAT and the conference will be held at Park Lane Hotel, London W1. Details from: Legal Studies and Services, EBC House, Canada Road, Byfleet, Surrey KT14 7JL. Telephone 03323 52244.

VENTURE Capital and the Growing Business, the latest booklet from accountants Peat Marwick, is designed to help companies prepare themselves before approaching venture capitalists.

It guides the reader through the steps to investment, including an analysis of the types of funds available, how to negotiate the financial package and prepare and present the business plan. The book costs £3 and is available from Peat Marwick, 1 Puddle Dock, Blackfriars, London EC4V 3PD. Telephone 01-236 8900.

Enterprise agencies

Unheard voices

BY WILLIAM DAWKINS

ENTERPRISE agencies and small business support groups can only make an impact on unemployment if they are successful in getting their message across to the people who need them most. Nowhere illustrates the seriousness of that challenge more vividly than in Northern Ireland, where a network of small business agencies more comprehensive than exist almost anywhere in Europe, has been struggling with limited success for years to make a dent in an unemployment rate of around 25 per cent.

The extent to which such agencies could communicate better with the small business community—especially with young entrepreneurs—was highlighted at last week's National Small Firms Policy and Research Conference which was sponsored by the Northern Ireland Small Business Institute in conjunction with the province's Local Economic Development Unit (LEDU).

There are at least 14 sources of small business grants and advice in Northern Ireland, servicing almost 83,000 jobs, according to research for accountants Price Waterhouse by Mat McCormick, an independent consultant on behalf of the Small Business Research Trust. And there is no shortage of entrepreneurial initiative among the unemployed, as indicated by his survey of 117 young jobless people of whom half had or were considering setting up a business.

Yet "the transition from business idea... to start up is inhibited by lack of awareness of what is on offer," McCormick told the conference. "The plethora of agencies and providers with direct and peripheral interests in assisting young business enterprise is confusing and in need of rationalisation.... Furthermore, those agencies which cater specifically for the young are poorly resourced and underfunded."

Well over half of the sample could remember LEDU's name but 36 per cent could name no small business assistance bodies in the province. McCormick blamed this lack of awareness on the "fragmented" and poorly co-ordinated way in which agencies promote themselves. There was a higher awareness of schemes which were specifically targeted at one sector

rather than those trying to spread themselves too thinly. One example is the Liveness Project run by Shell Oil UK, which helps people aged between 16 and 25 to develop business plans. Public sector agencies in particular had difficulties in communicating with small businesses. A recent study by James McDowd of the Department of the Environment in Belfast, showed that almost a third of a sample of 237 small manufacturers in the city did not know what help was available from the public sector. A similar survey of manufacturers in Glasgow showed that 37 per cent did not know where to go for public assistance.

Businesses in both cities complained of lack of understanding on the part of the public sector of the needs or practical difficulties involved in running small enterprises. "It is obvious that having to decide who gets what will create conflict and criticism," said McDowd.

Unrealistic

Co-ordination of small business assistance is poor throughout the European community, argued the Planning Exchange, a Glasgow-based research group. Moreover, it was unrealistic to expect that public sector agencies help for small businesses would solve unemployment. Such initiatives were "providing mainly a supporting social function rather than making an employment contribution," said the Exchange.

That point was reinforced by a study by David Hitchens of Queen's University, Belfast, and Patrick O'Farrell of the University of Wales Institute of Science and Technology, which showed that despite generous public backing a sample of small businesses in the province proved less efficient than their counterparts in south east England.

The Irish companies' machinery and plant was generally more up-to-date, according to the study, but they lagged behind their English counterparts on pricing, quality and design. "Their poor performance could not be traced to a lack of public assistance. Their machinery was found to be modern and their premises cheap."

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Designs for the project and feasibility studies have now reached an advanced stage.

The project is being directed by a high level steering committee and considerable interest has been expressed by private sector groups.

The project steering committee will soon be selecting a short list of parties who are interested in owning and operating the hotel. This short list will be provided with a brief and feasibility studies as a guide for making submissions.

Individuals or organisations who have not already registered interest, and who are interested in building, owning and operating the hotel in this unique location, or who believe they have the necessary capability to assemble the required ownership-operator group should contact:

Mr G. N. O'Donohue
Director Economic Development
Office of the Agent General for Victoria
Melbourne Place, Strand, London WC2B 4LG
Tel: 036 2658 Tlx: 21613 (YARRA G)
or
Mr L. Richardson
Liaison Officer
Convention Centre Hotel Project
Dept. of Industry Technology & Resources
228 Victoria Parade, East Melbourne, Vic 3002, Australia
Tel: (03) 4188200 Tlx: AA 151746 (DICT)

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Financial Times Tuesday November 26 1985

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Two. Which do you think will grow fastest in the next fifty?

You're bound to consider the internal combustion engine, the aeroplane, atomic energy and the microchip, of course.

But how about telecommunications?

You have to admit there's a case to be made for them, and it's timely to make it now.

It'll take a short history lesson but we promise to make it as painless as possible.

1866, the Entrepreneur

The founder of Cable and Wireless was a vigorous and determined entrepreneur called John Pender.

In 1866 he was largely responsible for laying the first transatlantic, submarine cable.

With the dots and dashes of the Morse Code, it meant the United Kingdom was only minutes away from the eastern seaboard of the United States (Stock Exchange and Wall Street closing prices were transmitted daily).

By the end of the century he had created a submarine cable empire that virtually covered the world and stretched for 50,000 miles.

Unending success beckoned? Not exactly.

1920's, the Italian

A young Italian scientist called Marconi had earlier patented his radio device and now offered a transatlantic telegraph service (the one which brought Crippen to trial). It was three times faster than cable at about one twentieth of the cost.

Marconi made the British government an offer they couldn't refuse: that his telegraph service and our cable assets be merged.

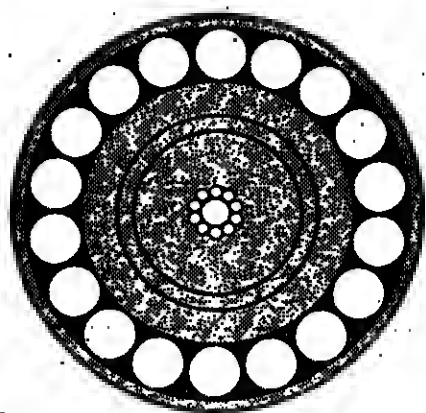
It was a happy marriage which, helped by new technology, prospered even during the depressed thirties.

1950's, the voice

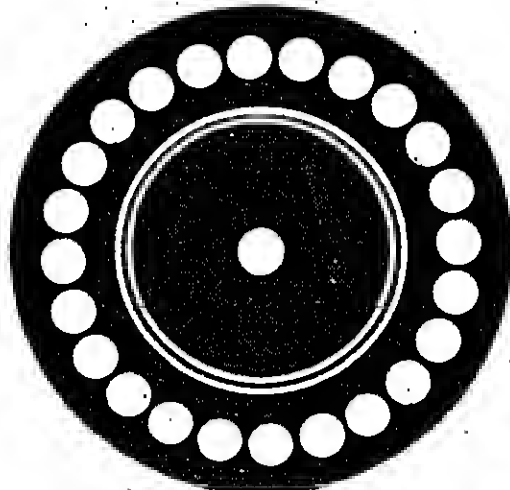
Then in the mid-1950's the first coaxial cable was laid across the Atlantic, carrying distant voices. (Although you still had to queue-up to make a call.)

But the pace of innovation was quickening.

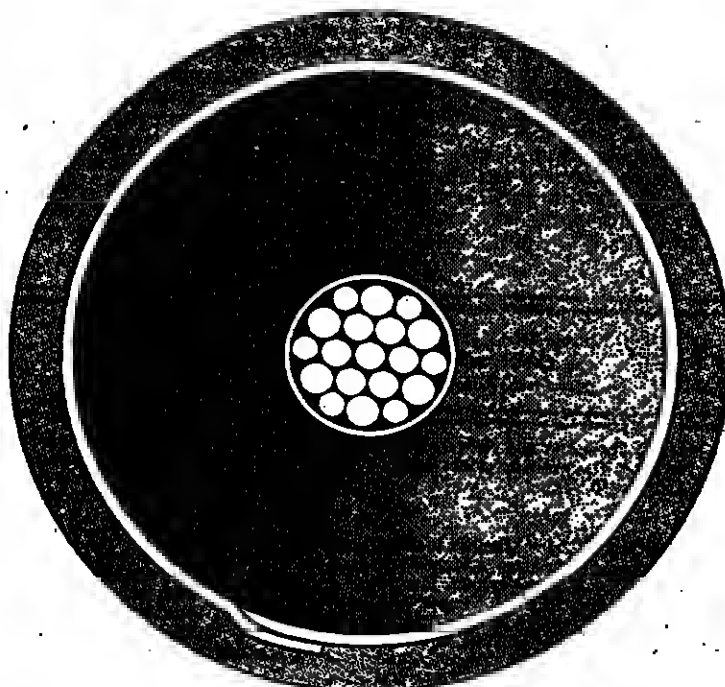
Rockets placed satellites in space, to and from which we bounce messages on 44,000 mile journeys between our earth stations round the world.



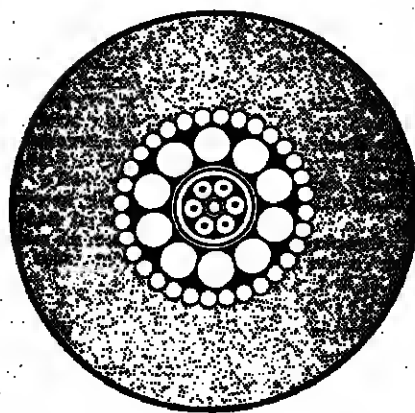
1866. First successful transatlantic cable. Roughly six months to transmit the Bible by Morse Code.



1956. First coaxial cable across the Atlantic. Thirty-six circuits bring phone calls as we know them today.



1974. Over 1,800 circuits - queuing eliminated.



1989. Cable and Wireless' fibre-optic cable to America. 12,000 circuits able to transmit the Encyclopaedia Britannica in a few zips of light.

Next came larger coaxials, then the miraculous fibre-optic cable carrying voice and data at the speed of light (the entire Encyclopaedia Britannica in a flash).

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1981, the new freedom

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Mid-1980's, the explosion

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Earlier this year, we agreed with China to study together the feasibility of establishing up-to-date telecommunications between the main cities of the Yangtze Delta.

Meanwhile, in America we've laid fibre-optic cable along the rail-road from Dallas to Houston and we are operating circuits from New York to Washington and soon, Chicago.

In Barbados we are co-operating with the government to bring the latest digital communications to the island and help its main industry, tourism.

In Bahrain, we have a 40% stake in one of the most advanced telecommunications services in the Middle East and we manage the entire system.

While last year, our ships laid a submarine cable linking Australia and New Zealand with Canada via Fiji and Hawaii - eight thousand miles in all.

We hope we have shown how Cable and Wireless has grown bigger as the world, in communication terms, has grown smaller.

 Cable and Wireless.

THE ARTS

London Galleries/William Packer

Kitaj: good, bad and remarkable

An exhibition of new work by R. E. Kitaj is always an event and that which occupies the Marlborough Gallery (until Christmas) is no exception. Perhaps, even more than usual, even if the work is not entirely above criticism. Mr Kitaj, no less than many artists better and worse than himself, is not necessarily the best judge of what in particular of his should be shown, or else has been persuaded against his interest here and there. Through this is the declaration of some five years' work, and a gentle retrospective glance besides across a further 20 years or more, the gallery is very full; and while we may understand the anxious urge of an artist who works comparatively slowly and thoughtfully to show the int, warts and all, it does not follow that every wart lies to his credit. The mass of drawings is uneven in its quality and uncertain and inconsistent in attitude and pre-occupation, more impressive the more closely it relates to the painted work, less so the more it stands as drawing *qua* drawing.

For if Mr Kitaj is a natural painter in many ways, with a particular and distinctive feel for his material, the most delicate touch and an innate gift for imagery and picture-making, his drawing is far from natural. His commitment to fine draughtsmanship in principle is manifest, his study of the masters deep, his practice long and honest; and yet where with a brush his line is active, quirky and free, the surface of the painting open and adventurous, with charcoal and paper all dried up, the surface is smart and self-conscious, the line fussed and earnest, the image all content and no form.

This is a strange contradiction and yet it was ever characteristic of his work: indeed it may even offer us a clue to the nature of the creative tension in the work and to his own creative drive. For with the paintings, the larger and more

ambitious, compositional machines especially, so preoccupied with their imagery in all its reconditeness and sophisticated ambiguity—taken from literature and art, philosophy, politics and the social history of recent times—that whether by intuition or default the hand has been allowed rather more scope to shift for itself. With such things as life drawing, however, there can be no such defect, for image and statement, problem and solution, fuse directly together.

Mr Kitaj may sometimes have irritated us, Jack Horner-like, for 25 years with his earnest cleverness and apparent anxiety to prove himself so; and it is the nicest irony that that very trait should turn out to be the device of his technical development and liberation. It is to the great credit of this show, in its quality and uncertain and inconsistent in attitude and pre-occupation, more impressive the more closely it relates to the painted work, less so the more it stands as drawing *qua* drawing.

He has always been something of an expressionist, although 20 years ago the superficial gloss of Pop-art and the more general appropriation of expressionism in abstraction rather obscured the fact. Our present longer view shows us just how close he then was to George Grosz in particular, in the manner of his urban and social allegories. What is evident in this latest work is a more open and direct handling of the surface, and a more active statement of the image, that suggest more general influence and examples as it is, does not entail any slavish devotion or self-abnegation in the work. The handling is softer, the drawing less emphatic, more allusive, the touch lighter, the colour more muted and restrained. The subject matter, too, is significant. The different in its mood and emphasis, more gentle, intimate

quite new, and quite his own.

Mr Kitaj is an American Jew openly preoccupied with the recent history of his race and, in the actual practice of his work, with aspects of the German Expressionism that we now recognise as one of the prime springs of modernism. He has made this his adopted country and the scene of his entire career. In a time when a rampant figurative expressionism is so much the latest thing, it is salutary to see work of such seriousness and strength of the product not of fashionable impulse at all, but of normal career.

Marie-Louise von Motesiczky, whose equally impressive retrospective fills the Goethe Institute in Prince's Gate (until December 14), last showed her work in London in 1960 when Mr Kitaj was still a student at the Royal College of Art down the road. She too is expatriate, but more by circumstance than choice, and an latter-day expressionist but the real contemporary artist. She was born in Vienna in 1906, where she studied for a while before moving on variously to the Hague, to Frankfurt and Paris. In 1927 she returned to the Städelschule in Frankfurt to study under Max Beckmann at his own invitation. Mr Beckmann has remained clearly the formative and dominant influence in her life's work. She returned to Austria after a year where she remained until 1938 when she escaped to Holland. She came to England in 1939 and has lived here ever since.

Miss Motesiczky's creative debt to Beckmann, great as it is, does not entail any slavish devotion or self-abnegation in the work. The handling is softer, the drawing less emphatic, more allusive, the touch lighter, the colour more muted and restrained. The subject matter, too, is significant. The different in its mood and emphasis, more gentle, intimate

and accommodating where it is directly personable in its portraits of herself and of her mother; altogether more gentle and poetical in its symbol and allegory, less fraught with dire foreboding in the larger compositions. In all these respects it is fair to point the intelligent response in wider and wider influences in expressionism, to Lovis Corinth, Kokoschka and, again, Chagall.

Her special strength is in her study over an extended career of the human head and portrait figure. The series of portraits of her mother that charts the inexorable onset of old age is possessed of an unaffected poignancy that is deeply moving, an objective and humane observation of the human condition unforced by any false emphasis or special pleading. We call to mind the Rembrandts who has known since her youth in Holland before any more recent example of composition. Her self-portraits are as remarkable, works of true authority and real beauty though often so small or half-finished. Like those self-portraits of her mother, Beckmann, they gain her access to an exclusive club.

Finally, here mention and enthusiastic recommendation of two shows that have little time to run but should not be missed. Tricia Gillman at Benjamin Rhodes in New Burlington Place (off Savile Row; until December 6) is a young romantic expressionist whose work has always teased itself up to the brink of abstraction, but who now seems to be moving back, in these latest paintings, towards a more direct, if somewhat decoratively executed, reference. Here now are idealised, simplified landscapes, architecture and still life, as bedonistic in colour and surface as in suggestion, the flowers in the window, the view through the colonnade to the landscape beyond.

Nicola Hicks at Angela Flowers in Tottenham Mews



"Self Portrait with Comb" (1926) by Marie-Louise von Motesiczky

(until November 30), is an unrepentant minimalist and one of the most gleefully inventive of our younger sculptors. Her bestiary, in drawings and sculpture, fills the gallery: large sheets of brown paper pinned

to the wall, the beast themselves variously flexing themselves about the place and of a wonderful formal contrivance, modelled with a sometimes alarming vigour out of plaster, straw, wood and sacking.

Nash Ensemble/Wigmore Hall

David Murray

Mixed-bar programmes are generally at risk—not with the Nash, who have a knack for these things. On Saturday the quintet and sextet which were the main works had not a single player in common; and the guest tenor Robert Tear did only solo songs with piano and horn. With an unaccompanied cello piece as opener, the concert might have seemed an irrational mish-mash. Some how the consistent, gentle sobriety of the Nash style held it all together—that, and the faithful Nash audience, which by now has an almost proprietary affection for the whole team.

Christopher van Kampen's cello opener was a recent

Capriccio by Hans Werner Henze, developed from a tiny 1976 piece into one of those dramatic character studies which are now a favourite from the original piece set the tone of a serene, and frame lyrical excursions that go off in various directions, frisky or deflated, like frustrated inquiries. The sense of character is quite pungent, and van Kampen explored it well.

The Tear voice is laden with character of its own: lusty, not effortless, with touches of strangled huskiness. With Ian Brown's impeccable accompaniment, Tear delivered Brahms with his usual

intelligence (though the nocturnal tryst of "Vor dem Fenster" concluded loudly enough to wake the whole village). He also introduced four songs by Zemlinsky, skilful late-Romantic stuff with hints of the composer's elusive personality and some kitschy tinniness in the piano parts. Schubert's "Auf dem Strom" is a handsome song, and it was handsomely treated here—warm, steady, firmly arched—but it misses any clear climatic point. John Pignone's cultivated horn obbligato produced one by accident at the end, grounding the singer's sad river-journey on a muddy bottom note.

There were reliable pleasures in Mozart's piano-and-wind quintet, K. 452, and in Schoenberg's *Verklärte Nacht*—always best in its original version for strings. The Nash players were neat, witty and well-tuned in Mozart, searching and subtle in Schoenberg. Musical balance was a little odd: Ian Brown played full up only in tutti, and was self-effectingly discreet in his solos (Wright wrote the part for himself, and I'll bet that he wasn't), and in *Verklärte Nacht* the violas and cellos dominated throughout against shrinking violins. It made an interesting new perspective.

Made in England/Soho Poly

Michael Coveney

Nothing in this first play by a new writer, Rance, lives up to the delightful surprise of descending the stairs in Ridinghouse Street to discover that the whole space has been painted eggshell blue. Lucy Weller's design simply but effectively makes a grand venue this is, Sebastian Born's plauding production makes virtuous use of the area but squeezes the life out of Mr Clark's play by emphasising its schematism.

An English family firm which manufactures water censors is investigating the possibility of a Japanese company producing

its models at a lower cost. To this end Isamura (Ric Young) from Tokyo is entertained by the brutish manager, Bill (Geoffrey Hincliffe) who is paying himself a fat salary while business declines and employees are laid off. In the end Isamura is Wally (Ralph Nossek) the loyal employee who has risen through the ranks and whose talent is recognised more abroad than in his own back yard.

It is not a bad idea for a beagles comedy but Mr Clark juggles various ideas in his before dropping the lot in cloudy haze of narrative

indecision. We gather that Japanese businessmen are soldiers of the company, are paid more than wages, are often sent to London University for a couple of years and are envious of British talent. And that British small business is inefficient and at the mercy of drunken ignoramus.

But nothing actually happens beyond social sparring scenes of average competence in English and Japanese restaurants and a convenient last-minute heart attack that leaves Wally in the hot seat still vacillating over whether or not

to sell shares to the Japanese. It is difficult, anyway, to work up much excitement about the technology of water censors with the result that the "failing state of the nation" analogy is a little funny. Nor does there seem much point to watching Bill and his wife (Shirley Dixon) get dressed for dinner when the subsequent scene contains all we need to know about their attitudes and manners.

Mr Clark, I am sure, can only improve. For the moment an audience can take small consolation in a clutch of enterprising camera moves provided by Stuart Fox.

Berio at Huddersfield

Max Loppert

The eighth Huddersfield Contemporary Music Festival ends tomorrow evening. From small, brave beginnings the venture has steadily grown in size, scope, and reputation; and by this year's festival that growth process has been splendidly well maintained. The general purpose of the festival is an admirable one: to provide a much less clearly conceived or vigorously administered product of it; from the evidence of a mid-festival weekend, Huddersfield's achievement is a success on almost all fronts.

The "themes" that dominate each annual prospectus, and that this year brought a wide array of little-known recent Italian music to the country are clear and cogent. So is the variety of happenings—musical, verbal, visual, theatrical—collected to embody them. Huddersfield, that handsome dignified city of wide vistas and enjoyable walks, is a good festival location. It provides places for people to meet, listen, talk, eat, and drink; at all the events attended this weekend, the halls were full. In fact, everything about Huddersfield strikes an encouraging note—except that, the fearful cry of financial uncertainty in several of the programmes, book by Richard Seltz, the festival director. Surely his worst fears cannot be permitted to come true?

As I've already mentioned, recent Italian music bulked large in the schedule, dominating the Italians, best-selling Huddersfield like a gently genial colossus, was the figure of Luciano Berio, whose 60th birthday (last month) provided the focus for sizeable Berio retrospective. Its most important single achievement was the performance of *Coro* that the composer conducted in Sunday's BBC Symphony and Singers concert (given free of charge) at the Town Hall.

Coro, for about 40 each of voices and instruments laid out in pairs, is one of the very few totally comprehensive musical masterpieces of recent times—one of those works, massive not just in length and performance requirement, but in the scope within it a whole world of human experience. Though the performance itself was of the highest quality, the reverberant acoustics caused some of its component parts to be less audible than others (quite often the masterly weaving together of Neruda poetry and folk-song text had to be taken somewhat on trust); yet what remained provided quite enough to follow, and suffuse the senses with the grandeur of its vision, its deep, essentially Italianate, compassion in the face of contemporary human suffering. It seems to sum up the past, and at the same

time to look uncloudedly into the future.

This concert, which had earlier offered the miraculously diaphanous and sparkling points on the curve to find for piano (the brilliant, Massimiliano Damerini) and small orchestra, and Sarah Walker's consummate delivery of the *Flux Songs*, was the high point of the festival. But the Berio chamber music concert in St Paul's Hall the previous evening had proved, in its smaller way, no less rewarding. It included the British premiere of the trumpet *Sequenza X* (an exhilarating exploration of the instrument's natural dramatic sensitivity), a magnificent alarming danced version of the *Vierge* tape, and *Circles*, a Berio key work of its period.

All this compiled far, far too much material for the purposes of a round-up review; but it did lead once again to the conclusion that, at all the most important figures involved in the radical redefinition of post-war music, Berio is the one with the "face".

Around him, Huddersfield had gathered an impressive representation of Italian composition, and of Italian performing virtuosity—most notably the finest Roberto Fabbriciani, the clarinetist Ciri Scarpa, and the Milanese Divertimento Ensemble. There are, as one has already gathered from the small amount of Italian music previously filtered through Huddersfield, terrible grey areas of impacted rhetoric and avant-garde brutality in the Italian scene, and Huddersfield did not shrink from them—works by Bussotti, Scelsi, Nono, and Giuseppe Socini proved, in their different ways, very bad going.

But Donatoni's *Lumina* (in memoriam Dallapiccola), a delicate collection of trills, whistles, and etiolated melody, and both *Sequenza* and *Deafening* (who 1963 *Conti del sole*, given by Martin Hill and Lontano on Friday, is one of his richest and most romantic compositions), Jonathan Harvey, and Michael Finnissy.

In the Lontano concert Steven King's *Snapshots*—a Yorkshire Arts competition prizewinner—indicated a young composer in watch, an "ear" that combines trenchancy, economy, and lyrical imagination. Much too much else of value goes without mention: it's a matter of so eagerly jam-packed a weekend that one should end it feeling this way, rather than the opposite.

City of London Sinfonia

Richard Fairman

Last Friday was St Cecilia's day. To mark the occasion Richard Hickox and the City of London Sinfonia put on a concert of works at the Elizabeth Hall hymning the patroness of music: the obvious contributions by Purcell and Handel were there and in these they added the rather different, more personal *Hymn to St Cecilia* by Britten, who was born appropriately enough on St Cecilia's day itself.

Of the three tributes, Handel's *Ode to St Cecilia* is the most extended and the most obvious. The piece sets an ode by Dryden in Handel's most splendid, celebratory and public style. Each of its arias features a different instrument of the orchestra and the Sinfonia's players made the most of their opportunities by liberally decorating their solos, the organist apparently improvising his changes. Only the "thundering Drum" was a disappointment with a half-hearted twack at the big moment.

The work, as a whole, came across with great vitality. Hickox's way with baroque music involves swift tempi and a good, quick rhythmic impetus. The little *March* was treated to a fine, snappy, spare (a stabbing Scotch snap

at the beginning of the bar) and the hornpipe aria went with a bracing naval swagger. In the first half he had brought the same sort of joyful energy to Purcell's *Cumme, ye snns of mrt* (sic).

Sound the trumpet" from this piece sung by school choir, it comes as quite a revelation to hear it taken by a pair of counter-tenors as skilful as Simon Gay and Michael Chance. Their slow and languid trills ran near to the limits of good taste. The soprano, Valerie Masterton, started the evening with an uncertain edge on the voice, but settled down to give an elegant performance of "The complaining flute" in the Handel.

Britten's *Hymn to St Cecilia* is far churrus alone. But then it lives in quite a different world from the other St Cecilia tributes, the inward-looking and disturbing mood of the war-time years. The partnership of Auden and Britten generated a number of important works in this period, but nothing in them seems more inspired than the haunting three-fold invocation to St Cecilia here. The Richard Hickox Singers made light and deft work of its technical difficulties.

Faber birthday concert

Andrew Clements

The Wigmore Hall management forbade balloons, but Faber Music still managed something of a festive feeling for its 20th anniversary concert on Friday. Every member of the capacity audience received a bag of goodies, including a copy of Paul Griffiths's new book of interviews with British composers, and the Song-makers Almanac had devised the programme of songs and readings, all with Faber connections.

Some of the items were predictable—songs to de la Mare, Auden and Eliot, most of them by Britten, with token appearances by Colin Matthews, Roger Smalley and Jonathan Harvey and a scattering of non-house composers. A few were unpublished: three Britten settings of Auden from 1937, much in the mould of the better known *Cobaret Songs*, an early example of Smalley's serialism and a memorably rapt song by Harvey to a poem by

the Bishop of Winchester, "Lullaby for the Unsleeping". Undoubtedly the discovery of the evening.

Somewhat, though, it was an occasion that brought not the least acceptable face of English song, its bloodless and precise side. Even Britten was not heard at his best; only two items from the Pushkin cycle *The Puer's Echo* were right out of the top drawer. Many of the performances also sounded unconvincing. With the one exception of Patricia Rizzario all of the singers were more or less ill at ease, with the tenor Alexander Oliver and baritone Richard Jackson never totally settling down. Yet Miss Rizzario's Pushkin songs, Catherine Denley's moving account of the Denley and James Bowman's appropriate archedness in several of the humorous numbers were worthy of the occasion. But it was not an Almanac event that one will want to remember for long.

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Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts spots each Friday.

Nov 22-28

Opera and Ballet

WEST GERMANY

Cologne, Opera: This year's highly acclaimed Salzburg production of Monteverdi's *Die Capriccio* des Oreste, newly arranged by Hans Werner Henze, will have its German premiere this month. It is again produced by Michael Happe. In the main parts are Claudio Nicolai, Ulrich Hiescher, Marianne Hirt, Hanna Schwarz and Harald Stamm. Also Elektra with Helga Dernesch, Junia Martin and Harald Stamm as leads (20.11).

Stuttgart, Württembergisches Staatstheater: Premiering this week is *Pelleas*, produced by the Russian producer Yuri Lubimov. The cast includes Jeanne Altmeyer, Ralf Vilkalshen and Wolfgang Probst. La Cenerentola is a well done repertoire performance with Doris Seidel.

ITALY

Milan: Teatro Lirico: Homage to John Cage's *Die Capriccio* des Oreste, danced by Bruno Vesovo, Maria Haydes and Richard Cragan and *The Lady and The Fool* (music by Verdi) arranged by Charles Mackerras) with Carlaacci, Jean Charles Gil, Maurizio Bellizzi and Davide Bombana (20.11).

Turin: Teatro Regio: A new production of Rossini's *Elisabetta Regina d'Ungheria* by Gianfranco de Bosio opens the season. Lella Cuberli sings the title role, and the cast includes Daniela Dessi, Rockwell Blake, Mario Bolognesi, Antonio Savastano, Gabriele Ferro conducts (24.11).

Trieste: Teatro Verdi: Simon Boccanegra conducted by James Felt and directed by Cephael Scharer by Giancarlo Bartolini Salimbeni. The cast includes Stefka Ersteva, Renato Bruson and Carlo Costantini (24.11).

Rome: Teatro Olimpico: Oskar Schlemmer's *Das Triebhafte Ballet*: a reconstruction of its first performance in 1922 by the Berlin Akademie der Künste. (Wed), (20.11.04).

NETHERLANDS

The Netherlands Dance Theatre on tour with Uccello and Convergence by Nacho Duato, and Kylian's *Wiggles*, Mon in Venlo, Meppel (23.11); Tue in Amsterdam, Stadschouwburg (24.11); Wed in Apeldoorn, Orpheum (21.11.04); Thu in Enschede, Stadschouwburg (22.11.04); Arnhem, Schouwburg, Modern dance festival (Wed, Thu), (22.11.04).

THE NETHERLANDS OPERA with a double bill of *Die Capriccio* des Oreste and *Die Capriccio* des Oreste, directed by Nicolas Joel, with sets and costumes by Pet Halmen. The Netherlands Philharmonic and the Opera Choir conducted by Robert van der Pijl. The cast includes Savara and Adrian van Limpt, and Theo van der Putten and Jan Derksen. Mon in Amsterdam, Stadschouwburg (22.11); Wed in Tilburg, Stadschouwburg (23.11.04).

English National Opera, Coliseum: Katya Kabanova, a famous ENO Janasek production now restaged by David Pountney, marks Simon Stiles's long-overdue London opera debut. Elise Hannan takes the title role. Further performances of the new *Gozard Faust*, a lively, original, and very successful new look at the popular favourite, and the rather less successful attempt of the same kind on *Orpheus in the Underworld*. (23.11.04).

Sedler's Wells, Rosebery Avenue: London Festival Ballet II, a splinter group from the main ensemble with two programmes of short ballets. (27.11.04).

VIENNA

Staatsooper: Schoenberg's *Erwartung* conducted by Ulf Schirmer with Karin Armstrong, Ezzie Blau, Barbra Burg with Matt Salminen and Klara Takacs; Donizetti's *The Love Potion* conducted by Wilkelt with Grist, Gyldefeldt, Yamaji, Welki, Tadei; Tristram and Isolde conducted by Hildebrandt with Sotin, Kollo; Raymond by Glazounov, Petipa and Nureyev; Die Walküre with Janow-

itz, Jones, Randova, Lotte Rysanek-Kolla, Molayre, (23.11.04).

Volksoper: Britten's *The Beggar's Opera*; Die Ungarische Hochzeit; Zemlinsky's *Kleider Machen Leute*; Heuberg's *Der Opernball*; Leitzing's *Der Wildschütz*. (23.11.04).

NEW YORK

Metropolitan Opera (Opera House): The week features the premiere of Jean-Pierre Ponnelle's new production of *Le Nozze di Figaro* conducted by James Levine with Kathleen Battle as Susanna and Ruggero Raimondi as Figaro. The week also includes Cavalleria Rusticana with Hildegard Behrens and Pagliacci as well as *Porgy and Bess*, conducted by James Levine, with Roberta Alexander. Lincoln Center (22.11.04).

Rebert Ballet (City Center): Three world and two North American premieres in this 25th anniversary season, including *Le Cenerentola*, set to music by Hugues Le Bars and depicting a whimsical whodunit in the setting of a dance competition. The company includes Shonack Mink and Jorge Donn. Ends Dec 1, 55th E. of 7th Av. (24.11.04).

CHICAGO

Lyric Opera (Civic Opera House): The 31st season includes Otello starring Margaret Price, William Johns and Sherill Milnes, conducted by Bruno Bartoletti and staged by Antonelli Madan Diaz. Also *Madama Butterfly* with Anna Tomowa-Sintow in the title role conducted by Miguel Gomez-Martinez, as well as *Sansone*, *Anna Bolena*, *La Traviata*, *La Cenerentola* and *La Rondine*. (23.11.04).

ITW

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Tuesday November 26 1985

Peking's role in Hong Kong

AFTER SEVERAL months of relative quiet Hong Kong is showing signs of concern about its future again. This latest bout of the jitters manifested itself clearly at the end of last week when the territory's stock exchange fell almost 50 points after months of firm and steady improvement.

The cause of Hong Kong's worries was a statement by China's senior official in the territory, Xu Jiatun, head of the New China News Agency, in which he criticised the pace and direction of political reform in the colony.

Direct elections

Xu's broadside was not an isolated attack and neither was it entirely unexpected. In the past few months Chinese officials in both Hong Kong and Peking have made use of every available opportunity to make their reservations felt about plans to introduce democratic reforms in the territory before it reverts to China in 1997.

Hong Kong held its first elections for seats in the Legislative Council (Legco) — the territory's advisory and legislative body — on September 26. A minority of legislators were for the first time, indirectly elected. The direction of this and future political reforms is to be reviewed in 1987 and there is already a body of opinion which wants to see direct elections on a one-man, one-vote basis for certain percentage of Legco seats in 1988.

Political parties

This school of thought argues that if Hong Kong is to develop a self-sustaining local government capable of holding its own under Peking's authority after 1997 it must have a clear political identity and institutions to match.

There is even talk of the formation of political parties to contest elections. It seems clear that many people in Hong Kong have taken at face value the pledge made in the Sino-British declaration signed last December which says that the territory

will have "a high degree of autonomy" with an elected legislature after 1997.

All this agitation for reform has made Peking nervous. There has always been a tendency in the Chinese leadership to believe that London has some sinister blueprint which would make it difficult for the territory to be reunited with China anyway.

Above all, however, Peking's concern is to inherit a viable, stable and prosperous Hong Kong which is plainly submissive to Chinese sovereignty.

British officials attending today's meeting of the Joint Liaison Group, the job of which is to ensure a smooth transition to 1997, have been at pains to lay out a major row brewing between Hong Kong and Britain, on the one hand, and China on the other.

There is, nevertheless, considerable room for disagreement on the issue of political reform. The treaty has raised expectations which, unfortunately, may prove difficult to satisfy. True the treaty also states quite clearly that the running of the territory remains in British hands until 1997. Strictly speaking, therefore, China has no right to interfere in its affairs before the handover.

Chinese power

It would be unrealistic to pretend, however, that events in Hong Kong are determined by anything other than the reality of Chinese power.

This does not mean that Britain should not do what it can to ensure that the freedoms which have made Hong Kong the prosperous place it is survive after 1997. But it is going to have to make clear to the people of Hong Kong that if they wish to introduce political reform they will have to carry Peking with them.

Britain's short remaining lease on the territory cannot be regarded as a shield behind which to achieve a *fait accompli* for presentation to China in 1997.

Power struggle in Iran

THE APPOINTMENT of an eventual successor to Ayatollah Khomeini as Iran's spiritual leader, announced at the weekend, might be taken as a sign that the revolution is now so well established the regime can confidently make long-term plans for the future. Ayatollah Hossein Ali Montazeri, a former pupil, one of his most devoted supporters, and for the past three years widely considered in Tehran as the man most likely to succeed.

Yet the timing of the decision by the Supreme Council of Experts, whose prime constitutional role is to pronounce on the succession, was a surprise both to Western diplomats in Tehran and, it seems, to the Iranian media. Montazeri was divided on whether or not to report it. This confusion in Iran lends weight to suggestions that the appointment of Montazeri more accurately reflects a struggle for influence at a time when the revolution appears to be reaching a crossroads.

Difficulties

The uncertainty over the future direction of the revolution has been sensed in Western Europe and in the Arab countries of the Gulf. Britain, for example, has been very cautiously exploring the possibility of resuming full diplomatic relations while the six members of the Arab Gulf Co-operation Council have considered it worthwhile to try to develop a more regular dialogue with Tehran.

In part these overtures have come in response to a rather more pragmatic approach to international relations adopted by Iran which, while not abandoning its official policy of "Neither East nor West", has discovered the practical difficulties of running a war and an oil-dominated economy without an extensive list of foreign friends. But most important has been the awareness of a debate in Iran over the future conduct of the five-year war with Iraq. Iran has now lost the initiative. The days of massive infantry-led offensives appear to be over and Iran's inability to acquire modern combat aircraft and missiles have left its cities and industrial plants almost defenceless. Kharg Island, Iran's principal oil export terminal, has since

August been seriously damaged by Iraqi air strikes for the first time in the conflict, and with Iraq developing new oil export pipelines the economic war of attrition looks to be swinging in favour of Baghdad. There are supporters of the regime in Tehran who believe that if this trend continues not only will the Iranian revolution lose more credibility among Moslems at large but that its very foundations inside the country will be undermined.

Constitution

This fear is intensified by the continued infighting within the regime as a result of the divide-and-rule constitution created by Khomeini and by the waning powers of the ageing leader. The recent power struggle between the President and the Prime Minister, who was appointed by the Supreme Council, is just the latest example of a government which is expending more political energy on internecine squabbles than on resolving issues such as land reform and the role of the private sector.

There is understandable mistrust in the West and among the conservative Arab states these preoccupations will sharply diminish Iran's capacity to export its revolution through both political and military means. But there is also a parallel concern that Iran should not be backed too far into a corner. The Arab Gulf states in particular would prefer to see limited but steady pressure exerted on Tehran in the hope that this will provide arguments and time for the more pragmatic members of the regime to gain greater influence. They fear that more emphatic external action could provoke a further radicalisation of the regime with far greater potential dangers for the region.

Consequences

It is a strategy which to date the two superpowers also seem to have been adopting. They have jointly ensured that Iran will not win the war militarily. It must also be in their joint interests to stimulate a political evolution in Iran rather than contribute to another violent upheaval whose consequences would be as bloody and as uncertain as the events in the years immediately before and after the overthrow of the Shah.

THE re-shaping of UK retailing in the 1980s found a fresh and surprising impetus yesterday with the agreed £1.6bn merger between Sir Terence Conran's Habitat — Mothercare retail empire and British Home Stores, often described as the "poor man's Marks and Spencer" of Britain's High Streets.

The move thrusts the merged group firmly into the top dozen of British retailers, based on sales, and is the latest in a series of mergers and take-overs (see table) which are radically changing the face of retailing in Britain.

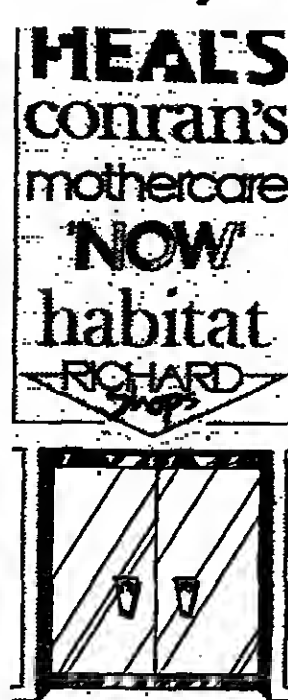
Sir Terence Conran and a clutch of other leading retail entrepreneurs such as Burton's, Ralph Halpern, Alec Monk of the Dee Corporation, and Sir Phil Harris of Harris Queensway, are taking advantage of the changed retail conditions of the 1980s to put together new combinations of store groupings which they believe will give British consumers what they want from shopping in the late 1980s and beyond.

Such merger moves, moreover, may only be a forerunner of what is to come. City analysts, who have been predicting a takeover of BHS for some time, are now turning their attention to other likely candidates, such as Boots and W. H. Smith. "We've only seen the tip of the iceberg as far as retail restructuring goes," argues John Richards, a senior analyst with stockbrokers Wood Mackenzie.

Those retailers who have not yet joined the takeover trail—or fear the Government merger policy would prevent them doing so—have not been idle. Marks and Spencer, for example, is spending almost £500m over the next two years on a massive programme of store refurbishment and re-design. Other retailers are spending billions in total on similar new corporate identities in an attempt to woo the fickle consumer into their shops.

Why is British retailing being re-wrapped in this way? The moves over the past five years have been prompted by several factors.

● The inefficiencies of retailers in the 1970s were hidden by high inflation—it was easier to



pass on a price rise than try to improve productivity. But the low inflation rates of the 1980s have exposed the weaknesses of some store groups, who have been swallowed up by more efficient rivals.

● The onset of the recession from late 1979 onwards forced retailers to fight harder for an increased share of the retail "cake" as consumer spending declined.

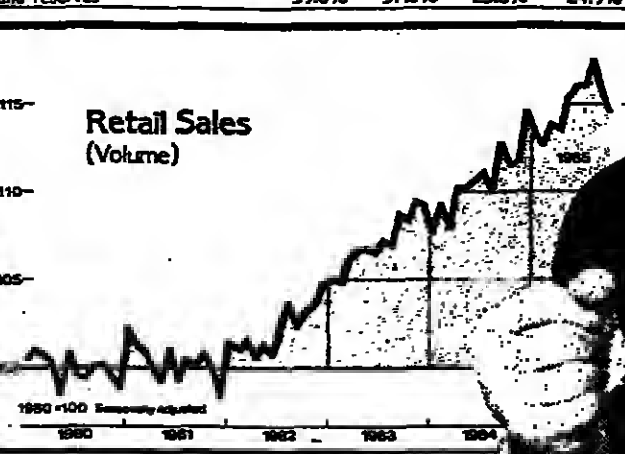
● Traditional retailing came under pressure from other types of spending—such as holidays abroad, eating out, and private health. Retail expenditure last year fell to about 39 per cent of all consumer spending—down from 43 per cent in 1980 and 53 per cent in 1950.

● Consumer attitudes and lifestyles are changing. As Edward Whitehead of the Management Horizons research company points out: "Consumers have moved beyond the basic survival needs to the fulfilment of psychological aspirations."

Product design, quality, and

HABITAT—MOTHERCARE FOUR YEAR RECORD

	1985	1984	1983	1982
Turnover	446,733	375,410	243,974	157,147
Trading profit	43,887	35,173	22,871	11,287
Capital and reserves	101,257	85,482	79,999	70,039
Trading profit to turnover	9.8%	9.4%	9.4%	7.2%
Pre-tax profits to average capital and reserves	39.0%	37.0%	25.8%	24.9%



SIR TERENCE CONRAN

Philip Thompson

style have become more important to consumers in the 1980s. "They not only want an improved standard of living, but also a better quality of life," suggests Rodney Fitch of Fitch and Co, one of the design consultancies which has provided much of the impetus for the rejuvenated look of many stores and High Streets.

Design, in fact, has become the vehicle for the re-shaping of British retailing. Fitch and three or four other major designers have capitalised on the needs of retail entrepreneurs, not only to become more competitive by offering a distinctive retailing formula but also to help identify and implement new trading strategies. A survey carried out by the Mintel market research company found that almost nine out of ten major retailers had embarked on a design re-amp during the past three years—and for many it was a continuing process.

Yet the design handwagon may already be running out of steam. Already it is hard to distinguish some chain stores

from each other, since the consultants involved often carry out assignments for more than one retailer. Consumers, moreover, also appear to be becoming more sceptical. Littlewoods, for example, found that its re-designed store trading at one end of Oxford Street actually trades less well than an unmodernised one at the other end.

The 125-strong BHS chain has for long been sandwiched in consumer and City opinion somewhere between Marks and Spencer and Littlewoods in terms of price, style, and quality. Its trading performance, however, became lacklustre in the early 80s as a result of a failure to grasp changing retailing conditions.

Pre-tax profits fell from £41.8m in 1980 to £39.6m in 1981 on a sales increase that barely kept pace with inflation. Since then profits growth has been steady rather than spectacular, rising to £60.9m in the 12 months ending the beginning of April this year on sales of £608.6m.

Just at the time as new retailing formulae were emerging—such as Next in womenswear—and Marks and Spencer was pulling ahead of the pack, BHS lacked style and appeared down-market to the consumer. Nobody aspires to shop at BHS in the way that they, arguably, do to buy food at M&S or clothes at Next.

BHS, moreover, found itself in stiff competition for the middle market, which has emerged in the 1980s as the key consumer group with spending power. Adults aged between 25 and 45 with children and in the C1 and C2 socio-economic classes, with their high discretionary spending power, are the prize that stores such as Woolworths, Marks and Spencer, Debenhams, and so on are chasing.

The strategy adopted by BHS about three years ago, therefore, was two-fold: to improve the quality of its products and improve the look of its stores.

The design changes began in the Essex town of Harlow and so far over 40 stores have been refurbished at a cost of more

than £150m. In addition, four new stores have been opened. The new design is loosely based on the American department store look of wider aisles, subtle lighting, and more relaxing colour schemes designed to appeal to BHS's predominantly women customers.

While BHS has publicly appeared to be happy with the way its design approach has gone, others are not so sure. "BHS must increasingly be asking the question about whether its design strategy is going to work," suggests Wood Mackenzie's Mr Richards. It is difficult to see if the return so far is adequate for their expenditure.

The second thrust of BHS's new marketing strategy was to upgrade its product quality and appearance. Ironically, it retained last year Conran Associates, the design consultancy arm of Conran's empire, to help rejuvenate its product design.

Conran and his management team based in the Heal's furniture store in London's Tottenham Court Road are understood to have analysed BHS closely.

The merger is almost an exact replay of Conran's merger with Mothercare on 1983—a deal that gave Conran the entry into the first division of UK retailing after two decades when Habitat was his main retail venture. Since then, Conran has launched an upmarket women's fashion chain called Next aimed at 25-45-year-olds (based on his experience at J. Hegerth where he was chairman when Next was created), as well as buying Richard Shops and the Heal's furniture store.

What Conran has brought to British retailing is a design flair and a sense of style that is lacking in so many other retailers. Habitat's initial success was based on providing stylish furniture to a new generation of young consumers brought up in the changing society of the 1960s. In the 1980s Conran has identified that same consumer desire for a certain style in a wide range of goods.

Conran's success in the 1980s appears to be based as much on reputation as on anything concrete. The stores he has taken over have all had one thing in common: they have all been relatively sound operations but had lost their way in the retail world of the 1980s. "Conran actually does very little with the store groups he acquires other than to motivate the management and gives them the leadership they need to seek," points out Richards.

One Mothercare senior manager points out that following the 1982 takeover, change came about by consultation rather than dictat.

Conran has not always had the magic touch: his early ventures in the US and France with Habitat took a long time to become established although they are now trading profitably. The Now and Heal's ventures, moreover, still have to prove themselves at retail formula in their own right.

But with the BHS merger, Conran has firmly established himself as the leading influence of British retailing in the 1980s. The question remaining, however, is: who next?

STORES IN SEARCH OF A MARKET

THE small revolution which has occurred in the British High Street over the past five years primarily the result of retailers seeking sharper marketing profiles in an increasingly competitive business.

These forces have produced a spate of mergers, as well as a major rethink in shop design. Woolworth, with 850 stores, has undergone one of the most dramatic transformations. Since the £310m take-over by a financial consortium in 1983, the group has employed design consultants such as Fitch to complement its research on selecting the right merchandise.

Currently the group is experimenting with a series of pilot schemes. Traditionally the group had 24 departments within each store.

In the pilot schemes these

have been reduced to eight departments, a "week-end store" which is aimed at matching prices of major competitors in sensitive locations. Six other trial "general stores" are in quieter High Streets and specialise in records, confectionery, children's clothes, and toys.

This idea of carefully defining target audiences was fine-tuned by Burton, the clothing group whose specialist outlets include the Next women's chain and Top Shop which caters for a younger woman. Mr Ralph Halpern, chairman of Burton, already has something to show for these changes. In the 26 weeks to March 2 this year, the group's retail lifted pre-tax profits by £8.6m with turnover up by 33 per cent.

Mr Halpern, whose group

acquired Debenhams for £566m earlier this year after a fierce fight, intends to use the same approach there. The Debenhams Galleria concept offers a number of shops under one roof, aiming at the whole family.

The belief that the future of retailing is out of town was a major element in the £515m merger between MFI, the furniture group and Associated Dairies, the Asda and Allied Carpets group. Both companies believed there were considerable advantages to be had by combining their knowledge of site acquisitions and developments. The agreed bid created Britain's fourth largest retailer after Marks and Spencer, J. Sainsbury and Great Universal Stores.

Lisa Wood

MAJOR RETAILING MERGERS

Woolworth F. W./Dodge City DIY	£26.1m	1981
Habitat/Mothercare	£117.6m	"
Argyll Foods/Allied Supplies	£101m	1982
Fatmester Stores/F. W. Woolworth	£310m	"
Hanson Trust/UDS	£265m	1983
Argyll Group/Amalgamated Distilled Products	£233m	"
H. Samuel/James Walker	£29m	1984
Woolworth/Comet	£177m	"
A. C. Guinness/Martin the Newsagent	£48.6m	"
Halliday/Ward White	£52m	"
Dec/International Stores	£180m	"
Dixons/Currys	£248m	"
Dec/Lennons	£23.2m	"
Sears/Foster Bros	£115m	1985
Asda/MFI	£515m	"
The Al Fayed family/House of Fraser	£61.5m	"
Burton/Debenhams	£566m	"

Source: FT estimates.

Shortlist for SuperChannel

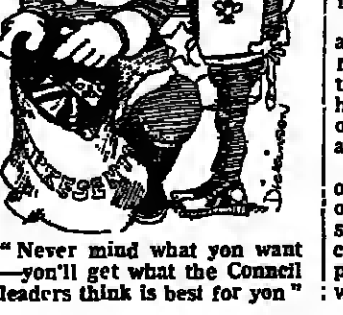
The search is on for a chief executive for SuperChannel, the planned ITV network for the world of European commercial TV.

The job, which will involve red-blooded competition with Rupert Murdoch's Sky Channel, and Robert Maxwell's English language channel for Europe, has been pencilled in at a £75,000 salary plus the usual fringe benefits.

The list includes Muir Sutherland, who recently announced his intention of retiring early as Thames director of programmes to run his own company. Another name is Patrick Cox, the managing director of Sky Channel, who has taken it from virtually nothing to a point where it is available to 5m homes throughout Europe.

But the current favourite in the shortlist is the most surprising name of all—Bryan Cowgill, who was managing director of Thames until his resignation recently over the Dallas soap opera disagreement with other ITV companies, and with the BBC.

Cowgill is now being seen by



"Never mind what you want—you'll get what the Council leaders think is best for you."

Men and Matters

senior ITV executives as the man most likely to make SuperChannel succeed.

The plan is to put together the best material from all four British television channels.

Meanwhile, Cowgill seems to be turning a blind eye to all career opportunities, and is getting on with his book on the real-life drama of the Dallas episode, the IBA, and his 30 years in broadcasting.

Chung celebrates

Chung Ju-yung, founder and chairman of the Hyundai group, Korea's largest business conglomerate, celebrated his 70th birthday last night at a crowded reception where most of Korea's rich and famous turned up to pay homage.

Chairman Chung is a legendary rags-to-riches figure in Korea. He built some of the country's largest and strongest companies, and was a close associate of the late President Park Chung-hee.

He promised Park that his company, Hyundai Engineering and Construction, would build the Seoul-Pusan expressway at a bargain basement price, and proceeded to do just that after the World Bank concluded that it was not feasible. Hyundai is now one of the three or four largest construction companies in the world.

Chung has lately emerged as an outspoken critic of Government economic policy. But there is little question about his political loyalties. Members of the Opposition were notably absent from his birthday party. Chung has seven sons, five of them serving as presidents of some of Hyundai's 25 subsidiary companies. He recently surprised Korean reporters by remarking that he would not pass the helm of his

industrial empire over to any of his sons, but might rather pass it to a younger son, Chung Se-yung, president of Hyundai Motors, or a professional manager.

But if Chung has begun to bank of retiring, he is in no hurry to go for some years yet.

Stern reckoning

Gerd Heidemann, former star reporter of the West German magazine Stern, has had a wretched time trying to make money out of the Hitler era.

The Telegraph group, Irvine masterminded the brave but unsuccessful flight to post Fleet being taken over by United Newspapers last month. A former partner in the Toubes Estate in the Telegraph group, he boosted Fleet's national newspaper profits, sending them from £6.4m last year to £10.5m in the 12 months to June 1985.

Understandable therefore that the Telegraph group publishers of the Daily and Sunday Telegraph—should approach Irvine in talk about the possibility of his becoming its chief executive. The Telegraph is expected to report a loss later this week or early next, has admitted that it is having difficulty funding the £110m refinancing package arranged this summer to pay for its ambitious modernisation programme.

But I understand that Irvine, who is said to be discussing job options with various people, could not be tempted.

Labour shortage

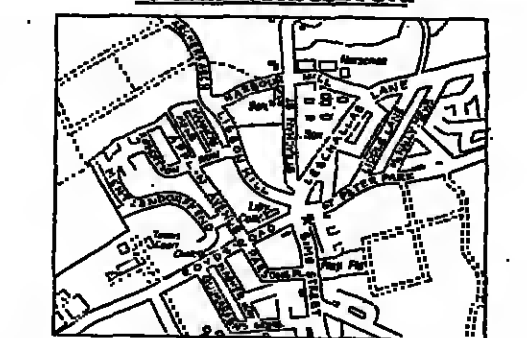
Ever anxious to report news of the Nordic economies the FT's Kevin Done is not the man to ignore the writing on the wall.

And this is what he read on the wall at an Ericsson group factory in Sweden—

Called "Who will do the job?" the announcement continues: "Swedish population 8,100,000. Over 65 years 1m. Left to work 7,100,000. Under 21 years 2,900,000. Left to work 4,200,000. On holiday 350,000. Left to work 3,850,000. State employees 350,000. Military service 550,000. Left to work 2,450,000. Local authority workers 750,000. Left to work 1,700,000. On sick leave 700,000. Left to work 1m. Workshy 994,800. Left to work 5,200. In prison 5,198. Left to work 2. You and me—and I'm tired."

Observer

No. 57 in an unending series of excuses to drink Fonseca Port.



"I am celebrating the new T-junction on the B4721 between Swangle and Poges"

The British have always loved port and need no excuse for drinking it in great quantity.

If you like fine port, celebrate with Fonseca!

Vintage. Old Tawny or Bin 27—soon you will be inventing your own excuses to drink it.



Fonseca. In a word, fine Port.

Letters to the Editor

Curbing EEC grain output—quotas or pricing?

From the Director,
Institute of Agricultural
Economics

Sir—Your interesting leading article (November 21) on curbing EEC grain output, though slanted in the right direction, effectively ignores an issue of fundamental importance and also makes some dubious assertions.

In discussion of the CAP excessive production is paid to towards the growth of output and, far too little to potential variability. A rising trend, relative to utilisation, causes obvious and growing problems of surplus disposal. A sharp variation in European output, particularly if it coincides with a disturbance to world markets because of variability elsewhere, could cause more immediate and potentially painful results.

While it is true that there has been no severe shake up in world markets since the food crisis of the early 1970s, dangers do still exist. Dr Peter Hain of the Washington based International Food Policy Research Institute has recently calculated the probabilities of grain being a 5 per cent shortfall below trend in cereal supply. In the case of the US, Canada and Oceania the estimates are respectively 22.5 per cent, 21.9 per cent and 20.9 per cent. For the USSR the figure is 35.3 per cent, while in Europe, which is somewhat less affected by climatic variation, the probability is still 15.6 per cent. For a set of countries whose potential variability is probably increasing, though it is true that the probability of upward shifts in production are precisely equal to those of shortfalls, and which are unlikely that all would suffer

simultaneously, the probabilities are so large that they cannot be ignored.

Given this situation what may be thought to be excessive production capacity resulting from trend growth at around 2.3 per cent per year (allied to cereal in stock, though quantities are small in relation to output and very low indeed in relation to potential variability) has the benefit of being a buffer against both domestic and external shocks. Costs of persistent over supply are real enough in terms of budgetary burdens, wastes from not exploiting comparative advantage in production, and GATT difficulties. Nevertheless, we may well be over-insured, some effective cushion is called for and it is time for this much neglected subject to be properly unwrapped.

Your unjustified assertion relates to the old problem of a "pervasive surplus". It is that small cuts in prices are ineffective since farmers react by producing additional accounts to maintain incomes. Weight is always given to this supposition (and often to the even stronger one that supply is even more obviously perverse) by an appeal to "facts"; namely that real price reductions over time have not halted the surge in production. If one regard is paid to the influence of technical progress and if efforts are made to distinguish between short and long run responses there is no supporting economic evidence.

Though your leader eventually concludes that price reduction is a less preferable option your case would have been strengthened by a more forthright statement of the position. In matters of agricultural policy one must always beware of acts of treachery

(John Cherrington recently drew attention in your pages to the "great betrayal" of 1921, but it is plain that phased and controlled compensation to those injured by price reduction is preferable to the dirt-dust of strict quota control.

G. H. Peters
Dartington House,
Little Clarendon St,
Oxford.

From Mr D. Shaw
Sir—As corporate treasurer of substantial farming enterprises in south east England I am only too aware of the pressures being exerted on profit margins, and the prospects of further quotas or price mechanisms introduced to reduce current production levels. I believe that there is indeed no clear sense of direction.

Some sympathy with Mr Campbell's views (November 19) is certain, and I applaud all the virtues he attaches to forrestation, but where, may I ask, are the investment moneys to come from for the achievement of these long term aims? From some tax efficient scheme, direct subsidising of the cost of arable land would seem to be essential. The latest Ministry press release for land prices in England shows the average weighted price per hectare for the first nine months of 1985 to be £4,876. It is difficult to obtain an adequate return on say, cereal crops in spite of the regular annual production, what chance is there for a 30-year crop?

The hardest fact of life now for many farmers but particularly those who want desperately to get started—is the cost of land, the price appreciation of which has in many cases and for too long been an

acceptable substitute for trading profit. Although on a rough plateau for the last few years, it will have to decline substantially if Mr Campbell's schemes are to have any chance. The alternative would seem to be massive capital grants. Quite apart from any Ministry/Treasury resistance I fear there may well be an EEC rule about that!

But I am all for trying.

D. J. Shaw,
20 Station Road, SE25.
From the President,
Groin and Feed Trade Association.

Sir—John Cherrington (November 19) says farmers should opt for quotas rather than price restraint as the means of reducing cereal surpluses. I believe cereal farming is one of Britain's success stories of the past 10 years, and we have shown them that we can be competitive in free world markets. We should not throw away our advantage.

Quotas mean a little England approach. By freezing production in today's patterns, they take away the incentive to innovate and the possibility of taking market share away from our competitors.

The transition period under the Commission's proposals of modest price reduction, discounts for poor quality, some modification to the intervention system and some co-responsibility is unlikely to be a useful harsh in a transition period. I believe it is a price worth accepting for the chance to remain innovative and competitive.

No Sir, Mr Cherrington is wrong, grain quotas are the greater evil.

David Nelson-Smith,
24-25 St Mary Axe, EC3.

Impact of free newspapers

From the Chairman,
Pattinson and Sanderland
Newspapers.

Sir—I read with interest the letter by Ian Locks (November 20) on the impact of free newspapers.

He says that the Media Sales Bureau researched free newspapers in 1984 and found that 78 per cent of people in the country as a whole had read a free newspaper within the last week.

Perhaps Mr Locks would be so good as to tell us what he means by "read"?

Does he mean, I wonder,

more than "picked up off the floor to see what it was before throwing it away"?

I ask the last question in view of the fact that research done by Marplan which formed the basis of your story of November 13 showed that 59 per cent of people who "read" a single copy of a free weekly newspaper did so for less than five minutes, whereas 64 per cent of those reading a paid-for weekly paper said they did so for longer than 15 minutes.

(Sir) Richard Storey,
37 Abingdon Road, W4.

Quality management process

From Mr E. Whitting and
Dr M. Walsh.

Sir—The research findings on quality (November 13) were interesting and coincided very much with our own research. But they said nothing about what should be done in what circumstances and by what methods. Our further research with some in-depth case studies may shed some light on the process of managing quality.

We believe that quality is an arm of strategy, which must be considered in the same way as capital investment, pricing policy, product development and so on. Decisions on quality should not be the result of following the fashion or an automatic assumption that quality enhancement is always good. In the same cases it may be actually more economic to reduce quality on certain products.

Absolute quality is rarely a worthwhile strategic objective. Perceived quality is the relevant strategic factor if quality is raised from 90 per cent to 99 per cent but the customer is not aware of it, the extra cost is wasted.

There are many variables involved in appraising the optimum quality policy. The measure of quality needed in a competitive market is relative quality: how our quality compares with competitors. This must be evaluated against market share, price and the cost of improving quality.

A system of costing quality is crucial. To establish a workable and credible system it is probably necessary to bring together accountants, quality controllers, engineers and managers. The costing has to follow the lines of the business operation, which may well make the costing method unique to the company.

Where quality is a vital strategic component, control systems based solely on production costs and quantities should be modified to show quality costs and numbers of failures as a key measure of business performance.

Management of quality as a strategy must be in the hands of someone who transcends the often narrow perspectives of a departmental or specialist manager.

Armed with cost information, a major quality improvement should be treated in the same way as a capital investment, calculating the net present value or rate of return, and taking the decision from there. For some this may be too sophisticated, but measurement and costing, along with an appraisal of the technical possibilities and market position of the product, are essential to any rational quality strategy.

(Dr) Malcolm Walsh,
Manchester Business School,
South Street West,
Manchester.

What happens to each year's output of graduates

From Mr B. Steptoe

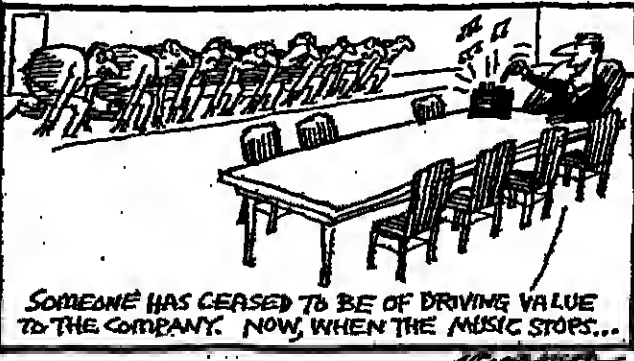
Sir—I refer to Michael Dixon's article of November 14 on "What happened to universities' graduates."

The annual collection of data about what happens to each year's output of graduates or the first destination return (FDR) as it is called—is an initiative by careers services going back over thirty years and was designed for two reasons: to assist careers advisers in discussing with both students and employers the way in which graduates are employed across the labour market, and to measure the changing state of the labour market on a year-on-year basis and of graduates' response to it. It was never designed as a form of management accounting, auditing the excellence (or otherwise) of particular courses and institutions. Except in the crudest terms it would therefore be positively unhelpful to use it in such a way.

Either as a result of Michael Dixon's powerful advocacy or as a result of a feeling in Government and elsewhere, both the Jarrett report and the

Government green paper on higher education into the 1990s have proposed that "the success of students in obtaining jobs, their relative salaries and their reported performance in employment" should be used as a series of "indicators" in measuring the performance of institutions. While it has never been said that the FDR should be the means of assessing the value obtained for the massive national investment in higher education, most would agree that it is most readily to hand.

I understand that a small group involving the University Grants Committee and the Committee of Vice-Chancellors and Principals is looking at the whole question of "performance indicators" in order to assess the appropriate formulae so that data might be produced upon which sensible planning decisions might be based. For instance, no account is taken of



Put executives out to grass

From the Managing Director,
Covita Career Consultants.

Sir—Michael Dixon in his most excellent Jobs Column (November 21) sees mystery behind pay rises for those reaching the plateau of their abilities.

It is perfectly correct for companies to put out to grass, or disperse with, senior executives when they have ceased to be of driving value to the company.

The real problem is usually

lack of enthusiasm through lack of change, it is not necessarily through lack of promotion. Interestingly, the CBI conference was on the theme of "Change to succeed."

It has been the wisdom of the armed services, civil service, diplomatic corps, bank managers, etc to change their key executives at regular and predetermined intervals. Industry could well learn from this example.

Tom Carew,
25, Whitehall, SW1.

Candidates for local councils

From Mr D. Whalley.

Sir—Before the public, the Government and your editorial (November 18) criticise councillors for, in some cases, being employed by other local authorities it is helpful to ask why such a limited range of candidates present themselves for election. Especially why do so few have an industrial background?

Since the reorganisation of local government into bigger units in 1974, the workloads of councillors have increased enormously.

In 1982, for example, a MORI survey discovered that 60 per cent of councillors were spending over 20 hours per week on council work. On average, councillors in employment took 25 hours per month off work to attend to their public duties.

While many urge that more people with an industrial background should seek election to councils, in fact fewer candidates are coming forward from industry. This is possibly

because even employers with a progressive employment policy on paper do not foresee, and thus find it difficult to cope with, the magnitude of work loads taken on by their employees in public office.

We have a lesson to learn from Sweden here. After a re-examination of local government, like ours, resulted in fewer councillors on larger authorities, their Government set up a Royal Commission to suggest how it could be made easier for more citizens to accept public office and so to spread the "recruitment" net more widely.

Faced with an alleged over-preponderance of local authority employees as councillors, our Government should be helping a wider cross-section of the community to seek election, rather than to squeeze more people than ever out of this system of democratic participation.

David Whalley,
4, Melksham Close,
Macclesfield, Cheshire.

A building block for Moscow

By David Buchan, recently in Kiev

IF Mr Mikhail Gorbachev has got off to a running start towards his highly ambitious goal of doubling industrial output in the next 15 years, it is, in large measure, due to the Andropov experiment.

The impression given by a visit to two industrial plants in the Ukrainian capital of Kiev—one a rumormongers' scheme and the other a world leader in metallurgy—is of remarkable change. They show, at least in the Ukraine, the second most important Soviet republic, that (a) Mr Gorbachev has a real reform legacy to build on, and (b) that some local industrialists and politicians are reacting to Moscow's wind of change with reformist ideas of their own, instead of waiting for a Muscovite lead.

It was the late Yuri Andropov, Mr Gorbachev's political mentor and predecessor, who launched in January 1984 the "experiment" to give more autonomy to enterprises—transport and electrical machinery generally, light industry in Belorussia and Lithuania, and food processing in the Ukraine.

This is how the Obolon brewery and soft drinks factory in the concrete high-rise outskirts of Kiev came to be one of the "pioneer pigs." Mr Leonid Riabichniuk, its director, is positively bursting, almost like one of his city's famous chicken specialists, with enthusiasm about the results—sales up more than 20 per cent and labour productivity up more than 10 per cent.

The experiment, currently covering 12 per cent of national output, is to be re-labelled "the new economic conditions," indicating a new degree of permanence, and extended to half of Soviet industry next year and all of it by 1990.

The essence of the reform has been to increase the autonomy of the factory's managers and workers at the expense of the republican and national ministries' administrative powers, but, as a check on this new autonomy, also increase the market power of the factory's customers.

Previously, the production plan was imposed from above and our management were frequently ignored," says Mr Riabichniuk.

Traditionally, Soviet enterprises have always sought the lowest possible output target and highest possible inputs—one factor creating the country's chronic shortages. This is because profits and wages bonuses have been geared to over-fulfilment of the output target, regardless of whether

the extra production was saleable or not. Under the reform, profits and wage bonuses depend on how many goods are sold or contracted for by customers, not on the height of the unsold stockpile in the factory warehouse.

The ministries no longer tell Obolon how many workers it should employ or what technology it should use. They simply set a "norm" that workers should be paid X roubles per Y unit of sold output.

The sanction on this new-found freedom is the contract system, or, in a sense, the market. "We have 800 customers. If one single contract is not fulfilled, we lose a flat 15 per cent of the wage bonus fund, and for each one per cent of contract under-fulfilment, we lose a further 3 per cent in wage bonuses, up to a maximum of 25 per cent," says Mr Riabichniuk. The Obolon direc-

sharing motivate good workers and shame bad workers, he says. The upshot is that labour productivity, planned to increase last year by 2.4 per cent, rose by 5.6 per cent, and output sold rose by 9.6 per cent in 1984.

Perhaps this was beginner's luck, or having the spotlight of experiment on the factory? No, says Mr Riabichniuk. In the first nine months of this year productivity and output increased by 8 and 14 per cent respectively, over last year's good levels. Since the start of 1984 the factory workforce has fallen by 50 people to 1,150, and partly replaced by automatic packing machines.

Did the unions object? No, says the director, because in Kiev as in most of the country there is a labour shortage. "We will go on trying to reduce the labour force," Mr Riabichniuk emphasises. Some workers are now paid 30 per cent more than others on the same technical

industry generally rose 3.3 per cent in 1984, or 1=1.5 per cent above the gains in other sectors, according to Mr Alexander Emelyanov, director of the Ukrainian Economics Institute.

Mr Evgeniy Kapustin, head of the Economics Institute of the Soviet Academy of Sciences in Moscow, gives the Andropov-initiated experiment extremely high marks (virtually reminiscent of official Soviet election turnouts)—100 per cent success for experiments in the republics in light and food industries, and 98.8 per cent in the all-union transport and electrical machinery industries. But he believes that they scored better in terms of saving labour than in speeding technical innovation.

In Kiev, the E. O. Petukh Electric Welding Institute decided to do something on its own about the innovation problem. Two years ago, influenced by the Andropov reforms, it set up six "engineering centres," or consultancies to help enterprises introduce new techniques in return for a fee paid out of savings from new technology.

Mr Leonid Lobanov, its deputy director, says several enterprises are using his institute's services, but real results will only show when the Andropov management experiment extends to heavy engineering.

In the meantime, however, the Kiev city communist party has decided to give technical innovation a political push, by creating the world-wide named Council of Assistance to Guarantee Scientific and Technical Progress. The majority of this 50-strong body are scientists and engineers, whose role is to identify areas of desirable innovation and then to use the party's political clout to persuade enterprises to adopt.

Nowhere has Mr Gorbachev's emphasis on the need for Soviet industry to modernise existing facilities rather than build new ones, been more warmly welcomed than in the Ukraine, which despite Second World War damage is very much the old industrial heartland of the country. The republic has been anticipating Mr Gorbachev in its own local spending and has devoted a steadily increasing share of investment funds to renovation and reconstruction.

But the lesson of the Ukraine also seems to be that even extra political push and budget money are not quite enough to force change on enterprises from the outside. What works is motivation from the inside—the autonomy and incentive for managers and workers themselves to welcome and adapt to change.



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FINANCIAL TIMES

Tuesday November 26 1985

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Deadline looms for AT&T talks in France

By Paul Betts in Paris

NEGOTIATIONS between the French nationalised Compagnie Générale d'Électricité (CGE) industrial group and American Telephone and Telegraph (AT&T), on a major deal which would have given the US telephone company a 15 per cent stake in the French public telephone exchange market, appear on the verge of collapse.

CGE and AT&T have been negotiating for the past eight months the landmark agreement but have failed so far to win French Government approval. The two companies have set themselves a deadline of November 30 to complete the negotiations after which each group would be free to break off the talks and seek other alternative solutions.

The French Government appears unlikely to take a final decision by the end of this week. Indeed, officials last night said the Direction Générale des Télécommunications (DGT), the French state telecommunications authority, was expected to continue testing AT&T switches and would only be able to decide whether to give the deal the go-ahead by the end of next month.

Although officials said that the Government and the DGT were keeping "an open attitude" to AT&T, there is a growing view in Paris that the Socialist administration is in no hurry to approve the deal and that it is generally opposed to it.

The Government has made no secret that it would prefer a European association in the telecommunications industry, fearing the political repercussions of allowing AT&T into the French public telephone exchange market.

For CGE and its Alcatel-Thomson telecommunications subsidiary, the collapse of the AT&T agreement would be a major blow.

CGE has been banking on the AT&T link-up to boost its presence on the US market for public telephone exchanges. Under the agreement, AT&T would help CGE sell its E-10-S switch to the former Bell operating companies. The deal also envisages a link-up in the groups' microwave activities which CGE believes would strengthen its position in this telecommunications sector.

But the French Government appears to have felt that AT&T was getting the better part of the deal and wanted the American company to improve its offer of support in the US to CGE in return for gaining a 15 per cent share of the French public exchange market.

French Government officials claimed last night that the November 30 deadline did not necessarily imply that the deal would collapse if the Government failed to make its decision known by that date. The Socialist Administration appears to believe that CGE and AT&T will probably decide to keep their collaboration options open until the DGT has completed its technical review of the proposed accord.

Palestinian faction blamed for hijack

Continued from Page 1

horrifying events before the storming of the airliner during which passengers were forced to kneel with their hands tied behind their backs before being shot and thrown on to the tarmac.

Captain Hani Hail, the pilot of the aircraft, said the leader of the hijackers sang and danced each time a passenger was shot. He added that American and Israeli passengers had been singled out for execution. "The only hope was the storming of the plane," he said.

There are believed to have been more than 90 people on board the aircraft when it left Athens. Maltese authorities have issued a list of 30 wounded, two of whom are Egyptian commandos.

Maltese authorities have not yet issued a complete list of those killed.

Elf plans chemicals link with Japanese group

By Paul Betts in Paris

ELF-AQUITAINE, the French state-controlled oil group, is on the verge of signing a FFf 200m (\$25.3m) industrial joint venture agreement in Japan in the heavy chemicals sector. The agreement is expected to be followed by a smaller joint venture with a Japanese group in heavy chemicals.

Mr Michel Pequeur, Elf chairman, declined yesterday to disclose the group's partners in Japan. But he said that the joint ventures were part of Elf's efforts to develop its business with Japan, which already accounts for between FFf 4bn-FFf 5bn of Elf annual sales.

Elf France's largest enterprise, is already involved in joint ventures with Japanese groups in oil and gas production and in pharmaceuticals. In France it recently formed a joint venture with Toray of Japan and Pechiney, the French nationalised aluminium group to produce carbon fibres in south-west France.

Elf officials said that the larger of the two new Japanese ventures would be on the same scale as the carbon fibres venture in France. They would involve an initial investment of FFf 200m and employ about 100 people.

While helping to expand Elf's penetration of the Japanese market, the French company hopes the new ventures will encourage more Japanese investment in south-west France where Elf owns the declining large gasfield of Lacq.

Elf has encouraged alternative job investments in the area to compensate for Lacq's decline and for job losses.

Elf has also helped three other Japanese industrial investments in south-west France with low-interest loans. These include two Sony cassette manufacturing plants and a Pioneer electronic plant.

Elf wants to forge closer ties with Japan to help develop its large offshore gasfield in the Gulf of Bonaparte off north-west Australia.

Elf envisages developing this field in the early 1990s. However, this will depend on finding customers for the gas.

Elf is thus competing against several other projects to sell gas in liquefied form to Japan, the main buyer of liquefied gas in the area.

Mr Pequeur estimated that investments for development of the Australian gas field and the construction of the related liquefaction facility would total \$35m.

The imminent joint venture agreement with Japan is part of the development efforts Elf has made in the chemical sector since it took over the leadership of the French heavy chemicals industry in late 1983 under a Socialist government reorganisation plan.

Elf has regrouped these activities in its Atochem subsidiary, which is expected to break even this year.

Chief of BIS calls for tighter international banking controls

By David Marsh in Paris

A CALL for closer control of international banking to guard against risks of growing financial innovation was made last night by Mr Alexandre Lamfalussy, general manager of the Bank for International Settlements.

In a speech to bankers in Paris, he warned that the accelerating trend towards new financial instruments and off balance sheet business in international banking was making central banks' monetary control efforts more difficult. It was also changing the structure of international finance by putting lenders in some cases companies acting increasingly like banks - in direct contact with borrowers.

Such business escaped traditional regulation, blurred transparency and complicated assessment of risks, he warned.

Mr Lamfalussy, expressing concerns which have been worrying the Basel-based central bankers' bank for some time, said monetary

authorities had to learn to "master" financial deregulation.

He said the gathering of information about segments of financial markets which are becoming increasingly interlocked, had to be extended and accelerated, both nationally and internationally.

Additionally, supervisory authorities needed to adapt control procedures by properly co-ordinating surveillance of different sectors of markets. Prudential control over areas like banking risks which did not enter on to banks' balance sheets - such as guarantees and the use of securities to back credits - needed to be harmonised internationally.

Mr Lamfalussy said deregulation offered some advantages. It was breaking down rigidities in the financial sector and bringing savings resources and investment outlets more quickly into balance. Additionally, the mass of new financing techniques was offering intermediaries increased insurance against

risks in an uncertain economic environment.

But he warned that innovation in the US and Britain had endangered the credibility of monetary policy by blurring the authorities' ability to judge the value of specific monetary instruments.

He suggested that floating interest rates in international bank lending had offered banks less protection than often thought from fluctuating risks. Third World countries had built up excessive debt during 1977 to 1980 as a result of negative real interest rates.

Floating interest rates had enabled the banks to protect themselves against credit margins moving unfavourably. But this was offset by the greater risks banks now faced in recovering principal from heavily borrowed developing countries after the switch to positive real interest rates in 1981-82 exposed many of these countries' fragility.

Du Pont invests £45m in Ulster

By Anthony Moreton and our Belfast correspondent

DU PONT is to build a £45m (\$65.7m) plant in Northern Ireland to produce Kevlar, a non-woven fibre used in the marine, aerospace and motor industries. The announcement yesterday came five days after the US company unveiled a \$100m investment in Tyne, another non-woven, in Luxembourg.

The operation, which should be operating in two years, will employ 300 at Maydown, near Londonderry, in an area where unemployment among men is running at 38 per cent. The plant will be built next to an existing Du Pont factory where Lycra, one of the main fibres that growth rates for non-wovens are higher than the 8 per cent being achieved in Europe.

The Maydown spinning plant will have a capacity of 7,000 tonnes a year compared with 20,000 tonnes at Richmond.

Under the UK Government's regional programme, Du Pont will be entitled to grants of up to 50 per cent towards the cost of new buildings and machinery.

Kevlar is an aromatic polyamide, part of the nylon family, which is already being used in bullet-proof jackets, soldiers' helmets, high-performance conveyor belts and high-performance tyres. It is also being developed as an alternative to asbestos in brake linings.

Raising profile in Europe, Page 19

Habitat agrees £1.5bn merger

Continued from Page 1

sions about a merger last April without reaching any conclusion but resumed talking seriously at the beginning of November.

Mr Denis Cassidy, BHS managing director, said: "Over the past two years we have been looking at the future of retailing and looked at acquisitions and mergers alongside organic growth. Whichever way we turned the cube round, we found at the top Habitat Mothercare."

Sir Terence would have to set up a spinning plant in Japan, where growth rates for non-wovens are higher than the 8 per cent being achieved in Europe.

one for every BHS share and 138 for every 100 Habitat.

It would bring together companies with a combined stock market valuation of £1.52m. Shareholders of BHS would have a 55 per cent stake in the new company, reflecting BHS's higher market valuation, while Habitat shareholders would have 45 per cent.

Sir Terence will become chairman and chief executive of the new holding company with Mr Cassidy as deputy chairman and managing director. The rest of the new company's executive board will comprise three Habitat directors and three from BHS.

The spate of mergers and take-

overs in the retail sector and recent speculation that BHS might be the subject of a bid had combined to put some pressure on it to find a partner.

Habitat has advised BHS on product design in recent years but the merger is expected to bring a further injection of Sir Terence's design flair. The two groups' stores will retain their identities, however.

The combined group will have increased buying power with its suppliers and the scale of its operations will allow more experimenting with new businesses and markets. Habitat may expand further overseas while BHS could develop its financial services and home shopping.

Turner seeks delay in MGM-UA takeover

By Paul Taylor in New York

TURNER Broadcasting System (TBS), the US cable television group controlled by Mr Ted Turner, yesterday asked the US Securities and Exchange Commission (SEC) to delay processing registration statements filed in connection with the Atlanta-based group's \$1.5bn proposed acquisition of MGM-UA Entertainment.

Turner Broadcasting said it had asked for the delay to enable it to update the documents to reflect a possible deal with Viacom International, another major US cable television group. As a result, TBS said it had also asked MGM-UA to change the date for its shareholder meeting to approve the acquisition. It now expects the meeting to be held on January 21, with the merger consummated immediately after - irrespective of the outcome of the Viacom discussions.

Earlier this month, Turner Broadcasting and New York-based Viacom International confirmed that the two companies were discussing the possible acquisition by Viacom of a 50 per cent interest in one or more of the assets and businesses of MGM-UA Entertainment, including the Hollywood film group's motion picture studio and certain distribution rights.

Viacom is reported to be considering paying up to \$300m for a 50 per cent stake in MGM-UA Entertainment's Culver City production facilities together with certain other assets. Under the terms of the Turner Broadcasting bid for MGM-UA, Mr Kirk Kerkorian, who owns 50.1 per cent of MGM-UA, and who has given TBS irrevocable proxies in favour of the deal, has also agreed to buy the United Artists film production unit back from Turner Broadcasting after the deal is completed for about \$370m.

Turner Broadcasting plans to finance the MGM-UA deal mainly through the issue of \$1.25bn of debt securities and cumulative preferred stock but has indicated that cash flow from the combined company "would be insufficient" to service the debt unless it refinanced all or part of the debt securities, or disposed of assets.

As part of its attempts to raise funds to help complete the deal TBS has put a minority stake of about 30 and 40 per cent of its Cable News Network (CNN) operations up for sale. However, late last week TBS said it had decided not to sell a 50 per cent stake in CNN to NBC, the US television network group owned by RCA. NBC is believed to have offered \$200m for the stake - about \$100m less than TBS was seeking - and to have demanded editorial control over the 24-hour-a-day Cable News Service.

Turner has indicated, however, that discussions have also taken place with other possible investors in CNN, including Time Inc, Gannett and Mr Rupert Murdoch, the Australian-born media businessman.

Goldman Sachs 'to hire senior UK economists'

By John Moore in London

SENIOR ECONOMISTS at British stockbroker Simon & Coates are poised to move to the London operations of the US investment bank, Goldman Sachs. Mr Gavin Davies and Mr David Morrison, who are the chief economists at Simon & Coates, are expected to move shortly to the US bank.

The departures will mark another important personnel upheaval in the financial services revolution in London.

Mr Jeremy Hale, another member of the Simon & Coates economics team, one of the most influential group of economic analysts in the City, is also expected to move to Goldman Sachs.

In a recent survey of fund managers who were asked to provide their opinions of the quality of research among stockbrokers, Simon & Coates were ranked second - with Phillips & Drew first - for analysis of the UK economy and forecasting. Mr Morrison and Mr Davies were ranked first for analysis of currency movements and forecasting, with Phillips & Drew in second place.

Final details of the move of the three men are in the process of being settled, but talks have been in progress for some time.

Unlike many of the key staff movements taking place in the City, it is believed that the three men will not be receiving a transfer fee or "golden hello" but the salary levels are likely to be competitive.

THE LEX COLUMN Megamergers a la mode

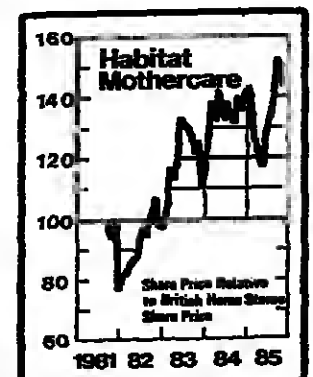
If every company on the London Stock Exchange were to announce one Monday morning that it had just agreed a merger and there is no telling where the All-Share Index might finish the day. There was precious little to link yesterday's two merger statements - except perhaps a belated recognition that the devil you know is better than Lord Hanson - but the stock market was ready to give everyone concerned the benefit of the doubt.

The market capitalisation of the four companies involved rose by an aggregate £280m and helped the London equity indices to fresh heights. But the events of the day probably said as much about current management attitudes to conglomerate as they did about stock market fashions. It is most unlikely, for example, that United Biscuits, Imperial Group or British Home Stores would have been standing in the aisles this time last year. Indeed, as recently as April, BHS held extensive merger talks with Habitat Mothercare and then thought better of the idea.

US, Imps and BHS all have compelling defensive reasons for agreeing a merger. And even Habitat, which has always found that the excitement generated by deals helps to support its rating, might have reckoned that a merger with BHS would divert attention from the steady but unspectacular progress being made in some provinces of its retailing empire.

An agreed transaction must be greatly preferred by all four companies. For one thing, it lengthens the odds against a really hostile bidder. But, with the equity market at its present level, an agreed deal is also much easier to vindicate. Even Sir Terence Conran would have been hard pressed to justify paying a substantial premium for a retailer which was already trading on a multiple of almost 3x times book net worth. As it is, he secures effective management control without a premium.

Of the two propositions, Habitat/BHS offers the greater commercial logic. "Like Mothercare before it, BHS is an efficient retailer with a reputation for strong financial and distribution controls. What it lacks is a clear sense of direction on the floor for product design and consistency which characterises the new retailing generation. BHS has already spent heavily on its properties and that investment - ranging up to £80 per square foot - will only produce a proper return if the addition of merchandise can lift sales from the current £200 per square foot to something like the £300



achieved by the star non-food retailers.

The BHS product range overlaps with Habitat Mothercare and Richard Shopp, so BHS should be able to pep up its merchandise faster than it could have on its own. But

Conranisation is no guarantee of success. BHS will be meeting a revitalised Marks & Spencer head on, and its property portfolio is not of a consistently high quality. The Habitat Mothercare earnings multiple is discounting annual profits growth of about 25 per cent - broadly what it produced in yesterday's interim results - and that rating is now being transferred to the combined group. The pro forma prospective earnings multiple is almost 22 and BHS will need to work very hard to justify that number.

A deal with BHS is much more appealing to Habitat than a 20 per cent option over Debenhams, so yesterday's announcement may make it even less likely that the option is exercised. It admittedly now looks less large in the combined group - and so would be less of a stretch - but Habitat may prefer the development of the J. Sainsbury relationship which BHS brings to the less certain pleasure of a piece of Debenhams.

Imperial/United

Shareholders in United Biscuits and Imperial Group have alike been looking for a takeover, with more or less enthusiasm and for some time past; a merger of the two must have been about the last thing in anybody's ideal scheme of things. Yet

the response of the stock market to yesterday's announcement of talks was overwhelmingly positive, adding nearly £200m to the combined market capitalisation.

Undoubtedly defensive in inspiration, the merger proposal has several run aspects. Although United may have been feeling hot breath down its neck in recent weeks, to

merge with Imperial is a fairly drastic form of protection against unwanted bidders, perhaps from the US. While Imperial may have come increasingly to feel that the proceeds of its long delayed Holo disposal might finally bring in the equally long-awaited bid, jumping into the arms of United seems a trifle precipitate; Imperial only received the cash yesterday morning.

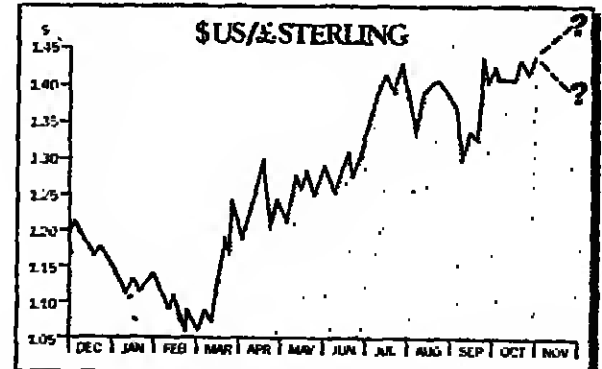
A reduction in its reliance on tobacco has been a cornerstone of Imperial's strategy for years; that as one reason for buying Holo in the first place, as well as thinking about joining in the IXL-sponsored breakup of Allied-Lyons. Swamping it with snack lines and fast-food restaurants, Imperial is only looking into the branded-food business.

Although US-style product-liability actions are not an immediate threat in the UK, the trend of the UK cigarette business is not exciting; the merger would reduce the group tobacco profits to less than a third of the whole, and Imperial shareholders, at any rate, ought to be enjoying a slightly faster rate of earnings growth. It would also take Imperial back into the US, but perhaps the exchange of Holo for a place in the great cookie war is of doubtful benefit.

The advantages for United are less easy to assemble. Although Imperial's group management has attracted few bouquets in the recent past, its food division is conceded by the UK financial institutions and the industry to be tolerably well run. So the gains will be those due to increased scale and market power, perhaps not great in relation to the already large size of the existing businesses; but the more they are advertised, the more they are likely to attract the interest of the Office of Fair Trading.

When Nabholz took over Hagley & Palmer in 1982, the Monopolies Commission saw dangers in any further concentration of the snack market, of which the new company would have close on 50 per cent.

In marking up United yesterday by almost 10 per cent to 265p, the market was saying that Imperial's need was the greater. The posting of hanks is not necessarily calculated to deter other suitors from putting in a bid for Imperial; it may be that the proposal was needed to finish them out. And Imperial has long been a company where the suits have looked at least as valuable as the whole. When the crumbs have been swept together, this same would likely be true of this combine.



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	°C	°F		°C	°F		°C	°F		°C	°F
Alaska	-1	31	Denmark	12	54	Malaysia	25	77	Spain	15	59
Australia	18	64	Finland	10	50	Norway	10	50	Sweden	10	50
Brazil	25	77	France	15	59	Poland	10	50	Switzerland	10	50
Canada	10	50	Germany	15	59	Portugal	15	59	Turkey	15	59
China	15	59	Greece	20	68	Romania	15	59	USSR	10	50
India	25	77	Ireland	10	50	Slovakia	10	50	Yugoslavia	10	50
Japan	15	59	Italy	15	59	Czech Rep.	10	50			
USA	15	59	Netherlands	10	50	Hungary	10	50			
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SECTION III

FINANCIAL TIMES SURVEY

Deregulation is making Italy's banks more competitive and the Milan bourse, boosted by inflows from newly formed unit trusts, has been much in favour with foreign fund managers. Corporate alliances and power struggles are creating profound changes in finance and industry, but the Government has yet to tackle the economy's most serious problem, runaway domestic spending

THESE are exciting times in the world of Italian banking and finance. The country's 90 per cent state-controlled banking system is finally starting to understand the need for genuine competition—and has been nudged toward greater competition by important deregulatory measures.

The Milan bourse is enjoying a boom and is trying to transform itself from a province's club for insider trading into a more serious and transparent stock market.

Meanwhile, a series of major corporate alliances and power struggles are creating profound change in the structure of private sector financial and industrial power.

As exciting as these changes are, there are dangers ahead: despite its no-nonsense image abroad the five-party coalition government, led by Mr Bettino Craxi, has after two years in office shown no inclination to come to terms with the Italian economy's most serious problem—runaway public spending which will this year result in a record 111,900bn (\$68bn) public sector deficit, equal to 17.5 per cent of the country's likely 1985 gross domestic product (GDP) of around 629,000bn (\$387bn). That is more than three times the relative level (debt-to-GDP) of even the controversial US budget deficit.

The Italian Treasury, worried about the need to issue reams of Government bonds to finance the deficit, appears to take a short-term view, namely that of hoping that lowering interest rates will simply reduce the cost of funding the deficit.

The Bank of Italy, which repeatedly points out that nearly two-thirds of the deficit is represented by interest payments on a cumulative national debt (L646,000bn) which will soon be larger than the nation's GDP, wants public spending cuts which will get at the real issue, cutting the deficit net of interest payments.

Dr Carlo Ciampi, the highly

Private virtues, public failings

By Alan Friedman

regarded governor of the Bank of Italy, has made so many tough speeches recently warning of the peril of the state deficit that he is beginning to sound hoarse. The central bank in Rome—one of the few institutions in Italy which is not part of any political party's personal fiefdom—is beside itself with frustration.

Not only are governor Ciampi's frequent warnings virtually ignored by politicians, whose main interest is jockeying for power among themselves, but the central bank's ability to run an effective monetary policy is gravely hindered by the fact that something like two-thirds of Italy's liquid financial assets—the tax-free Treasury and Government bonds known as BOTs and CCTs which are sold directly to the public—is beyond its sphere of influence. As long as this is the case, the deficit will keep Italian interest rates well above the level of other European nations, which can only damage prospects for economic growth.

Academic and political polemics rage over the issue of the M2 money supply (made up of bank deposits, postal deposits and currency). For example, did the fact that the Treasury last January and February tapped a L8,000bn credit line from the central bank lead to the M2 explosion which has thrown off all forecasts about the 1985 growth in the money supply?

It hardly matters because this issue ignores the real question—will Italy's political leaders, who for the past generation have provided Europe's most

generous welfare spending in order to jockey for votes, ever really tackle the issue of public expenditure?

The signs are not encouraging. Not even this past summer's devaluation of the lira, made necessary by a 1985 trade deficit which is heading for a record L30,000bn, brought about concrete and significant spending cuts.

Instead of the real package of cuts which Mr Craxi, governor Ciampi and Mr Giovanni Goria, the Treasury Minister, are understood to have planned for last July, the result was a watered down cosmetic package which has yet to be approved by Parliament.

Fortunately, other factors at play have meant that the damage of the deficit to Italian industry has been contained this year. Italy, generally a year or two behind the economic cycle of its main trading partners, has enjoyed a compound GDP rate of growth of 2.5 per cent in the past two years.

Private sector credit demand has been down this year not because of crowding out by the state, but because a healthy rise in corporate profitability has allowed many companies to fund projects from cash flow. Falling oil and other raw material prices, and the recent relative weakening of the US dollar, are working to Italy's advantage, even if domestic demand is fuelling imports of consumer goods.

Thus the 1985 current account deficit, forecast at around L12,000bn, might well be halved in 1986. At least that is the

intention of the government planners in Rome.

There is still more evidence of private virtue (notwithstanding public vice) in the Italian economy. The banks, taking advantage of a series of deregulation measures over the past 18 months, are finally beginning to compete. The most important of the moves was the decision in 1983 to relax constraints on individual bank lending, to remove the corset on both volume and type of loans. The result is real competition among banks on loan rates, a competition also fuelled by the relative lack of credit demand.

Italian banks still need to compete much more actively and this message was pounded home earlier this month when Dr Lamberto Dini, director-general of the Bank of Italy, spoke of the need for an "acceleration" of the transformation of the Italian credit market.

Dr Dini called for greater transparency in accounts, more financial disclosure and more innovative behaviour in terms of financing industry, aiding new companies and operating internationally.

The new unit trusts, authorised in legislation in late 1983, have attracted a total of

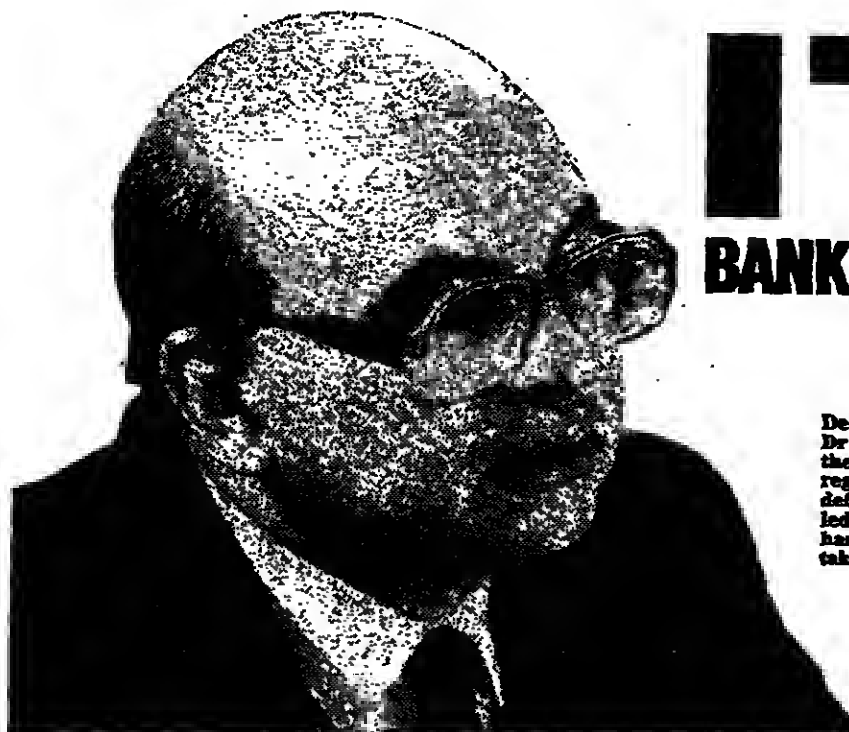
US\$8.9bn in funds from individual investors in the past year. More than half a million Italians, restricted by exchange controls to putting their money either into bank accounts or government bonds, have found a new tool which provides a tax free capital gain if distributed as income.

The flood of funds into a bourse which has only 180 quoted companies—of which less than 30 are actively traded—has created a bull run which has made the Milan bourse favourite of the year among foreign investors as well.

Some old hands worry about a crash, based on the experience

ITALY

BANKING, FINANCE AND INVESTMENT



Despite repeated warnings by Dr Carlo Ciampi, governor of the Bank of Italy (right), regarding the public sector deficit, the five-party coalition led by Mr Bettino Craxi (left) has shown no inclination to take action on the problem.

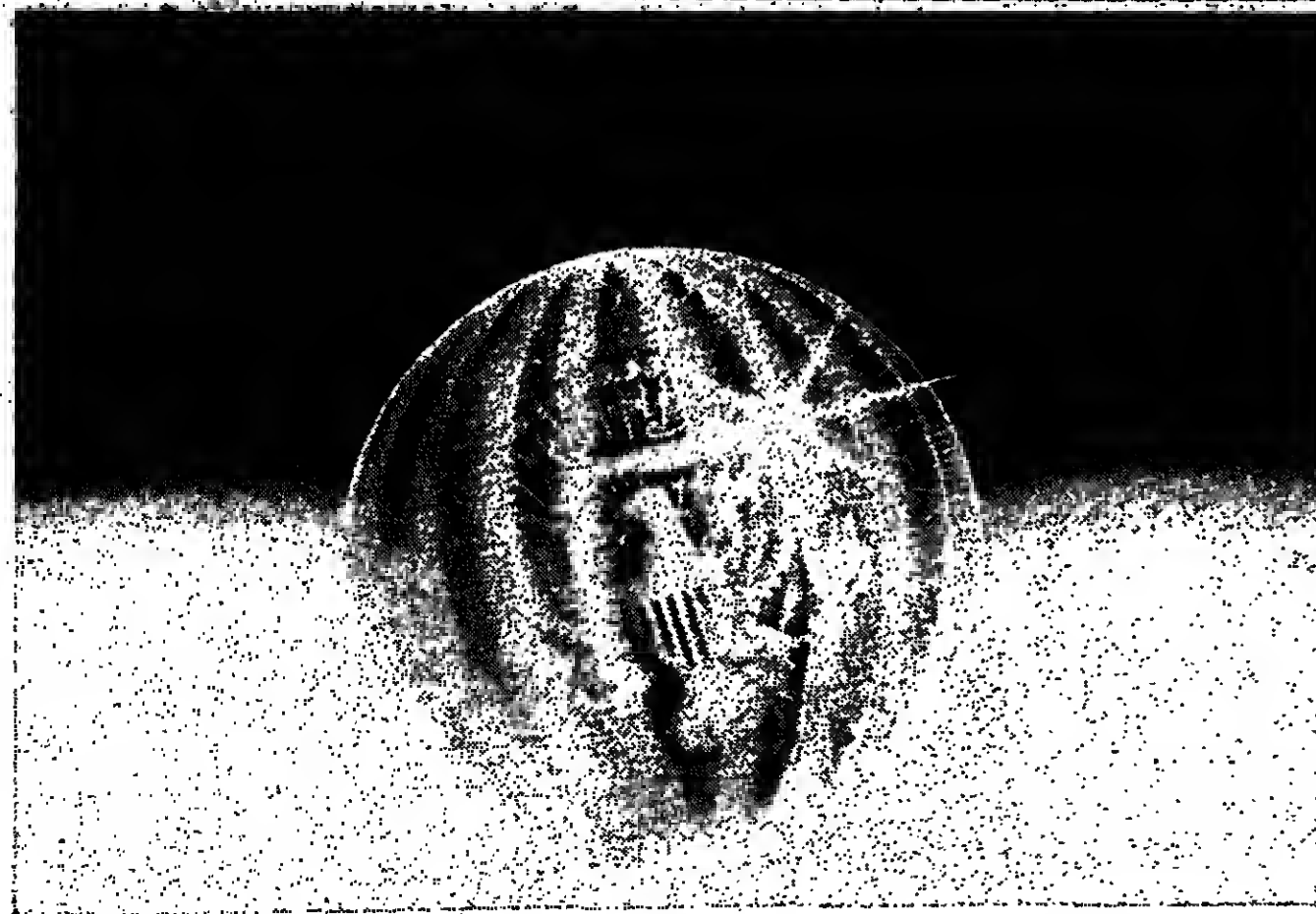


The Italian Economy

	1980	1981	1982	1983	1984	1985*
Public sector deficit (lire bn)	37,500	52,595	76,529	91,525	102,471	119,000†
Prime rate (annual average %)	19.93	22.13	21.54	19.10	17.7	16.6
GDP growth (%)	3.9	0.3	-0.3	-1.2	2.6	2.4
Inflation (annual average %)	21.2	17.8	16.5	14.7	10.8	9.2
M2 money supply growth (%)	12.7	9.9	16.9	13.3	11.8	14.3
Credit to private sector (% growth)	16.3	13.5	13.4	13.1	15.3	9.3

* Estimates based on data at end of September. † The 1985 estimated deficit was originally L108,000bn but the Bank of Italy disclosed recently that this figure did not include an extra L13,000bn of bridging finance from banks which provided cash in exchange for bonds.

Source: Bank of Italy.



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Italian Banking and Finance 2

Deregulation sharpens competitive edge

Structure of the Banking System

ALAN FRIEDMAN

FINALLY — after years of rhetoric and little else — Italy's banking system is waking up to the idea of genuine competition. For the outsider, uninitiated in the bureaucratic and, at times, oligopolistic nature of the big state banks, the changes under way may seem small but the result of what may be called "deregulation-Italian-style" is that banks are actually attempting to win customers, with competitive interest rates on loans.

They are also busy launching recently authorised unit trusts to offer savers a new option which is more attractive than deposit rates.

It would be wrong to exaggerate: the changes inside the traditionally lethargic Italian banking system must be seen in relative rather than absolute terms. Nevertheless, the frequent calls by the Bank of Italy, by the Confindustria employers' association and by industrialists for more competition on the part of the banks is no longer falling on deaf ears.

For many years the very structure of the banking system and of the regulatory provisions which have governed it have inhibited any move toward real competition. Italy has 1,096 separate banking institutions, ranging from the smallest *Cassa Rurale* or rural bank to the big three national interest banks.

There are 691 rural banks, many being one-branch affairs. Then there is a variety of co-operative, savings, artisan's credit institutions and other banks. In all there are 12,965 branches in the country.

The top management of some banks may well be appointed on the basis of what the Italians call the *Tessera* or political affiliation. But it has to be said that the senior executives of the three banks of national interest — Banca Commerciale Italiana, Credito Italiano and Banco di Roma — or at other big state banks such as Banca Nazionale

del Lavoro are highly regarded professionals.

Last year bank profitability took a giant leap forward with many net profit levels virtually doubled. The net profit levels, however, do not reflect real profitability — in the case of Cariplo, the biggest savings bank in Italy, the operating profit was more than seven times the size of the net figure.

The most important development which has begun to change the behaviour of banks has been a series of deregulation measures, which while nothing like the revolution in financial services taking place in the US or Britain has nonetheless been highly significant.

The lifting by the Bank of Italy, in two stages between June 1983 and January 1984 of individual credit restrictions on banks has been the key measure which has encouraged competition. Controls were relaxed on lending both in terms of volume and type of loans.

This removal of Italy's version of the corset together with a later decision to allow banks

beginning to change the way bankers approach the business. Another deregulatory move has been the gradual reduction of obligations formerly placed on banks to invest a certain proportion of their deposits in public bond issues.

One of the most important changes — which incidentally finally brings Italy into line with EEC guidelines dating back to 1977 — has been a relaxing of stringent central bank rules on the opening of new bank branches. Whereas in the past banks were forced to keep certain branches open even if they saw more lucrative prospects in another city or region, there is now greater freedom.

Likewise, foreign banks have been given greater freedom of manoeuvre in Italy, although there are still only 34 foreign institutions in the country. The acquisition this year by Citicorp of majority control of the Banca Centro Sud, a state-controlled 45-branch bank operating in the south and with close to \$1bn of deposits, was

finally conforming to EEC guidelines which were set out in 1977.

Italian banks have also been told they will have greater freedom in opening foreign operations. Although the Bank of Italy is of the same time imposing greater supervision over foreign branch operations. This of course reflects the lesson learnt during the nightmare of the Banco Ambrosiano affair. In any case only 14 Italian banks have substantial overseas operations: they have also 132 foreign representative offices operated by a total of 32 banks.

Another important reform is the likely introduction, in the next few months, of Italy's first ever depositors' insurance fund.

While the atmosphere is becoming more competitive as a result of these deregulatory measures, there is still much work to be done if Italy wishes to develop a more sophisticated financial market. The amazing growth of unit trusts is certainly an important stimulus, as are attempts by the Consob stockmarket authority to modernise the bourse.

But the idea of nurturing merchant banks has been slow in getting off the ground and legislation which would open

to set their own prime rates instead of moving them along with the prime rate has not yet been passed. The need to compete on rates is

the first time a foreign bank had been allowed to purchase an entire branch network in Italy.

It will have the effect of increasing the number of branches in Italy controlled by foreign banks from 54 to 97.

Among other changes in the regulatory environment there is a recently introduced ruling which allows for the first time groups wishing to incorporate as new banks to come forward with applications. As of last month, when this permission was granted there were 20 potential new banks waiting for review.

The new move is a result of a law passed last March, and is another example of Italy

Italy's Top Ten Banks

Bank	Total assets (Lire bn)		Net profits	
	1984	1983	1984	1983
Banca Nazionale del Lavoro	78,330	64,235	150.3	245.3
Banca Commerciale Italiana	64,385	51,806	91.2	55.7
Credito Italiano	48,822	40,223	89.0	42.4
Banco di Roma	33,625	34,360	40.0	34.6
Istituto Bancario San Paolo di Torino	43,512	35,550	120.1	103.6
Cassa Risp. Prov. Lombarda	36,095	34,982	50.3	35.9
Banco di Napoli	37,418	30,903	12.7	8.5
Monte dei Paschi di Siena	32,983	27,421	61.2	24.9
Banco di Sicilia	24,338	20,829	18.5	13.3
IMI Istituto Mobiliare Italiano	21,630	21,796	142.2	144.7

Source: IMI Mondo ranking of top 500 banks.

Profile: Mario Monti

By Alan Friedman

Man of many talents

ACADEMIC, bank economist, member of the board of Italy's second largest bank, leading newspaper commentator and a man once called in to discuss economic theory with Mrs Thatcher... Mario Monti is certainly a man of many talents.

The 42-year-old Professor Monti is best known as one of Italy's leading economists and a doyen at the distinguished Bocconi University in Milan, where he is also the director of the institute of economics and the centre for monetary and financial economics. He is known in Italy as something of a monetarist, but prefers to describe himself as "eclectic," as befits a monetary theorist who is also a former student of James Tobin at Yale.

In Italy Professor Monti's work as chairman of the committee to review banking and the financial system (1981-1982) helped publicise a number of important recommendations for reform. These ranged from lifting the Italian version of the

"corset" on bank lending to the idea of developing a depositors' insurance fund in the wake of the Ambrosiano affair. While it would be misleading to say that these changes were implemented as a result of the Monti group, his views have certainly been followed with more than casual interest in Italian financial circles.

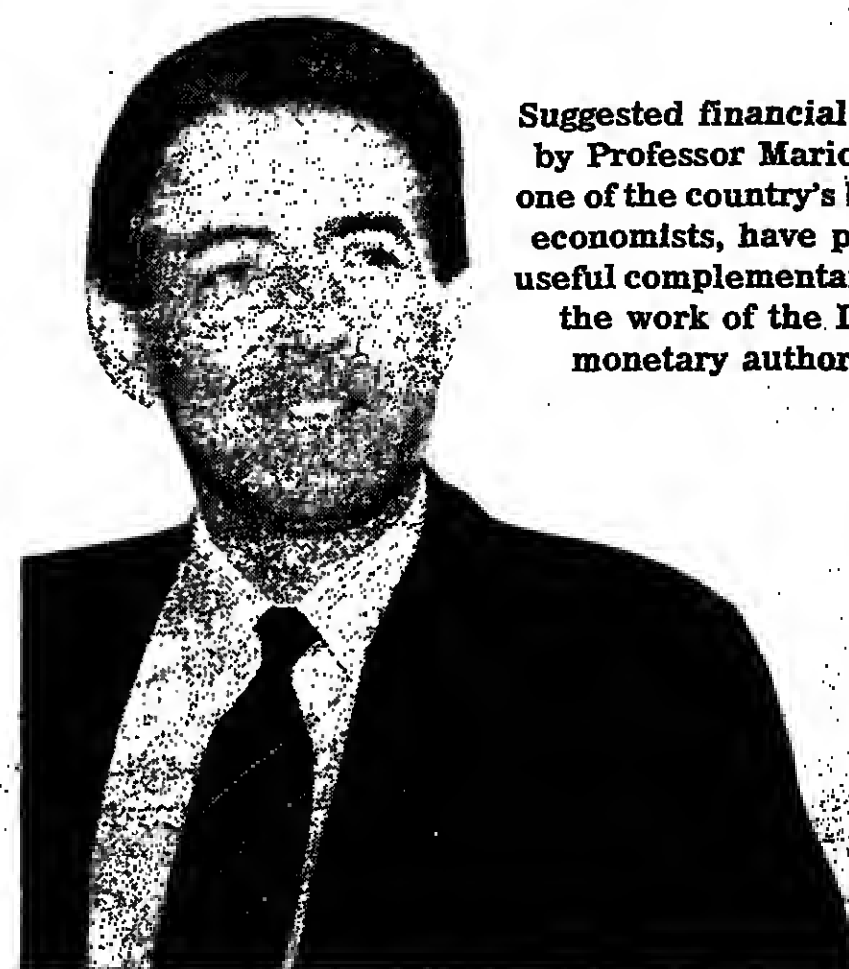
Aside from teaching students at Bocconi, organising numerous symposia and writing an impressive array of scholarly and journalistic commentaries, Professor Monti is also economic adviser to Banca Commerciale Italiana (BCI), the second largest bank in Italy which is controlled by the IRI holding group. Since 1983 he has also been a member of BCI's board of directors, thus firmly establishing Monti in a quasi-private and quasi-public policy role which in the US is referred to as "pracademic."

Among the scores of young men and women working in Italian industry and finance you will find many disciples of

Professor Monti, who admits that teaching basic economics is sometimes a trifle boring. "But in a sense it is also interesting because of the influence one can have in forming economic views," he adds.

Outside Italy Professor Monti takes part in the Bilderberg meetings (he is a member of the steering committee) and the Trilateral Commission. He is a member of the macroeconomic policy group established by the Commission of the European Communities and has just completed a three-year term as president of the Società Europea di Ricerche Financiere (SEUR).

Sadly all these activities leave little time for Professor Monti's personal interests, which aside from spending time with his wife and family include cycling and listening to short-wave radio. Once in a while, however, like all good Milanese, he escapes for a weekend to his country house on the shores of Lake Maggiore.



Suggested financial reforms by Professor Mario Monti, one of the country's brightest economists, have played a useful complementary role to the work of the Italian monetary authorities.

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AT YOUR SERVICE IN ITALY AND EVERYWHERE

Private virtues, public failings

CONTINUED FROM PAGE ONE

thing to do is to create more supply." He should know — at the end of 1985 Mr de Benedetti will, one way or another, have tapped the market for more than \$400m.

Dr Nerio Nesi, chairman of Italy's largest bank — Banca Nazionale del Lavoro — said recently that unless banks learn to compete more they will find themselves "stranded on the high seas" and facing even more serious competition from foreign banks.

Dr Nesi's bank, BNL, is shortly to launch the biggest single sale of state assets to the private sector so far, with a L480bn (\$282m) sale of 25 per cent of the state-owned bank in the Milan bourse. The trend toward partial privatisation of Italian banks and state companies is among the most significant developments in Italy this year.

It is not, as in the UK, a co-ordinated government policy, but rather an attempt by the huge state holding companies to raise cash in order to reduce debt, taking advantage of the booming stock market and interest in Italy from foreign investors.

Thus the partial privatisation of Banca Commerciale Italiana (BCI), the second biggest Italian bank, which is part of the IRI group, envisages the placing of around 250 million shares with institutions in London. S. G. Warburg, probably the most active fund manager in the City of London when it comes to Italy, has a key role in the BCI placing.

The trend toward privatisation is part of a larger development in Italian finance. For the first time the equity market is showing signs of acting as a real source of capital for corporate Italy. Since last January the BCI share index on the Milan bourse has risen by 80 per cent, driven by fresh demand which is, in turn, a result of two factors: the growth of new unit trusts and the growth of foreign investment in Italian shares.

Mr de Benedetti, along with others, points out that the unit trusts have created a kind of investment-boom cycle on the

bourse. "The unit trusts are each month buying shares and each month the bourse gains 3 or 5 per cent. So each month the fund managers go back to investors and tell how well they have done. People see the growth and invest more and so on."

Away from the bourse, Mr de Benedetti has been one of the protagonists in the redrawing of the map of private sector power in Italy. He recently forged a new financial alliance with Pirelli, which has invited

him into the control syndicate of its ultimate holding company, and is meanwhile buying a stake of Mr de Benedetti's own holding company.

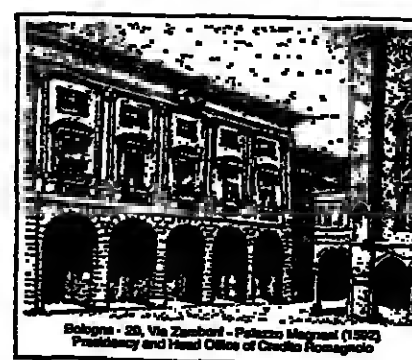
The change in the structure of financial power in Italy has its less pleasant sides: the question of who will control the Montedison chemicals group has seen private and public mud-slinging by some of Italy's most powerful businessmen. So has the power struggle over the control and future of Mediobanca, Italy's only real

merchant bank which has been majority state-owned for the past 39 years but has served the interests of a small private sector elite.

When the dust finally settles on all these typically Italian power struggles — and that could take another year or more — the ownership of corporate Italy will probably be marginally less oligarchical. But in the end the change, as changes tend to be in the birthplace of Machiavelli, will undoubtedly be far more relative than absolute.

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Credito Romagnolo ranks 15th (source "American Banker") among the banks in Italy and has 186 branches located in centres of relevant economic importance, such as Bologna, Firenze, Milano, Roma, Ferrara, Forlì, Mantova, Modena, Parma, Pesaro, Piacenza, Ravenna, Reggio Emilia, Rimini, Verona. Credito Romagnolo controls Banca Agricola Commerciale di S. Marino (Republic of S. Marino). Credito Romagnolo has recently established (with a 24% stake) a Subsidiary in U.K. - ItaB Group Ltd - merchant bank in London and Representative Offices in Hong Kong and New York. Credito Romagnolo is continuously improving its organization by means of direct connections with national and international Corporations and Institutions, which are mostly advanced in the telecommunication of funds transfers as well as of economic and financial information.

Financial Times Tuesday November 26 1985

Italian Banking and Finance 3

III

Question over ENI's motives

Black Friday:
Devaluation
of the Lira

JAMES BUCHAN

IN ITALY, July 19 1985 is called "Venerdì Nero" - black Friday. Within a matter of an hour on that day two disasters struck the country. In the Alps a dam burst, unleashing a surge of water and mud that swept away hotels and drowned more than 200 people. In Rome the lira dropped nearly 20 per cent against the dollar, forcing the Government to close the foreign exchange markets.

The basic facts about the crash of the lira are now well known. But it is still not clear why ENI, the state energy group, behaved the way it did, when it went ahead with a big order for dollars against the advice of the Bank of Italy.

On the evening of Thursday, July 18, Mr Bettino Craxi, Prime Minister, Mr Giovanni Goria, the Treasury Minister, and Dr Carlo Azeglio Ciampi, Governor of the Bank of Italy, took the decision to seek devaluation of the lira within the European Monetary System at the weekend. They did this in view of Italy's deteriorating balance of payments position. It was Dr Ciampi's intention to tell Italy's partners in the EMS what he wanted to do when the European markets closed on Friday afternoon.

The information was naturally highly confidential indeed. Dr Ciampi did the calculations for the currency realignment himself. The news was, however, conveyed by Mr Craxi and Mr Goria to a meeting of the leaders of the ruling coalition parties on Friday morning, and there were some signs that trading on the foreign exchange markets that morning was affected by rumours that a devaluation was imminent. At midday the Deutsche Mark stood at L850, three points down on the day before, and the dollar at L1,568-60.

At 11.30 that morning Mr Mario Gabbriellini, finance director of ENI, ordered the head of his Treasury department, Mr Vittorio Paja, to buy \$125m that day, to pay off a loan which was falling due on July 24. Mr Gabbriellini was in Milan and Mr Paja at a board meeting in Monte Carlo. Mr Paja told Mr

Petracca, at ENI's headquarters in Rome, to deal with the matter.

Mr Petracca told the Bank of Italy of ENI's intentions at about 12.30. He was swiftly rung back by Mr Fabrizio Saccomanni, the bank's head of foreign exchange, who told him that the bank could not supply the dollars to ENI outside the operation to Monday, July 22, since ENI did not need the money that day.

Mr Petracca told Mr Paja, who tried to get in touch with Mr Gabbriellini. But by this time Mr Gabbriellini was travelling and could not be reached. Mr Paja ordered Mr Petracca to go ahead with the operation anyway, in the belief that what ever happened the Central Bank would not let the dollar go above L1,908 since at this level it would have to intervene on the lira's parity with the EMS currencies.

At 1 pm Istituto San Paolo di Torino, the leading Turin bank, told the Bank of Italy it had been asked to buy \$125m by ENI. The bank told San Paolo that it could not supply the dollars outside the market and asked it to confirm the order with ENI. On the Rome and Milan stock markets the "fixing" of 1.15 pm was held up as San Paolo got back to Mr Petracca.

Mr Petracca did not succeed in making contact with either Mr Gabbriellini or Mr Paja (the latter now at lunch) and consequently the buying order. The Bank of Italy did not intervene at the start of the fixing and the dollar started to soar.

Eventually the Bank of Italy intervened, selling \$115m to stop the Italian currency's fall—a very small part of this amount was supplied by the market, and the rate stabilised at L2,200. The Deutsche Mark was fixed at L664.7 near the bottom of its fluctuation, and at a rate that did not correspond to the dollar-lira parity. The dollar had fallen 17.7 per cent.

The Bank of Italy immediately told Mr Goria, the Treasury Minister and he ordered the closure of the foreign exchange markets. Italy told its EMS partners that at the weekend the central lira parity in the EMS was devalued by an effective 8 per cent.

The affair caused not just national embarrassment, but a

political row. Both Mr Goria and Dr Ciampi offered their resignations to Mr Craxi, who rejected them. Mr Goria then prepared a 38-page report on the affair which is unusually clear and forthright.

It states that the Bank of Italy was caught in a dilemma between its two principal objectives, to prevent speculation and to preserve orderly markets. Had it been prepared to meet ENI's request for dollars it would, it believes, have been assisting ENI to make what the bank knew would be a profit on the imminent devaluation of the lira.

But it could not stop ENI from going ahead with its purchase (by means, for example, of Dr Ciampi warning Professor Franco Reviglio, ENI's chairman, direct) without acting in a way that would have been improper and might have given the game away.

If the Central Bank had supported the lira against the dollar by acting on the cross-rates with the other EMS currencies, hundreds of millions of dollars of its reserves in order to give a lot of market operators speculative profits. In the end, the Bank of Italy can take credit for staging a currency realignment at the right moment without losing a substantial part of its reserves.

But what was ENI's role in the affair? Mr Goria's report is blunt: "The finance department of ENI," he says, "at least from a certain phase in the affair, appears to have been acting on the hypothesis of an imminent devaluation of the lira." In other words, he says, "it was speculating."

ENI insists that Dr Gabbriellini obtained the \$125m as soon as possible because the dollar had been rising in the past day or two.

Mr Goria says that the key fact in the affair was Mr Paja's decision to press ahead with the operation even when the Bank of Italy had advised against it. Mr Paja knew by that stage, the report says, that the dollar would go up on the Italian market as a result of the ENI operation and not because of the international trend of the U.S. currency.

"In other words, the essential element in the success of the operation had shifted from being the rise of the dollar to the weakening of the lira," the report says. ENI also believed that the

Bank of Italy would intervene to stop the dollar going up when it reached L1,908, equivalent to the ceiling of the lira's fluctuation band with the EMS.

Mr Goria argues that if the L1,908 ceiling were to have been hit without a devaluation following, it would have been reasonable to suppose that the Central Bank would, on Monday, have brought the rate down again—thus making it a bad deal for anyone to buy dollars at L1,908.

"The success of ENI's operation could be guaranteed only by a big revaluation of the dollar against the Deutsche Mark on the following Monday, or by the devaluation of the central parity of our currency. Whether or not the hypothesis of devaluation was present at the time of the original decision of Mr Gabbriellini, it must have been taken into account by Mr Paja when he confirmed the order, after receiving the Bank of Italy's advice," the report says.

ENI was deeply offended when Mr Goria's report was published in September. It recently produced its own report, compiled by four independent experts. This rejects any question of speculation and says that ENI's motive was to act before the dollar went any higher. "Though without doubt there were signs that pointed towards a realignment of the lira in the EMS, this could not affect the decision as it is well known that a realignment does not immediately cause changes in exchange rates in proportion to the change in the central parity and can be irrelevant, or almost irrelevant with regard to the dollar," says the ENI report.

It puts the disaster down to: "Communications which did not work; and failure of organisation and procedures that hindered understanding and prevented warnings getting through; a series of unforeseeable misunderstandings."

The ENI report says that Mr Gabbriellini would have immediately cancelled the order to buy the dollars had he received the Bank of Italy's advice. Mr Paja said that without a "written refusal" from the Bank of Italy it was not within his powers to cancel the order. Mr Petracca's position gave him no power to make decisions or to contact departments of ENI outside his own.

The ENI report concludes by saying that its procedures for making decisions in the foreign exchange field must be tightened up.

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Under Mr Enrico Cuccia (right), Mediobanca has maintained its near monopoly of significant corporate finance activity in Italy. Its position of power has remained almost untouched by the growth of such investment banks as Euro-mobiliare, founded by Mr Guido Vitale (left) in 1972.

Drive towards corporate finance

Merchant
Banking

JAMES BUCHAN

THE most fashionable subject of conversation in Milan financial circles is merchant banking; or rather what will and should happen when a bill to regulate merchant banks in Italy passes into law.

A recent seminar on the subject in Milan drew no fewer than 300 participants who listened with some curiosity to definitions of a merchant bank in the UK, an investment bank in the US and a French banque d'affaires.

If the seminar confused almost as much as it enlightened, it is because of the peculiarities of the Italian financial system. Italy lacks the effective capital markets of the UK and the US, let alone the quasi-universal banking system of France. As Mr Gianmario Roveraro of the IMI group put it: "The concept of merchant banking in Italy is a purely Italian one."

The chief point of interest is that the new law will permit the banks to hold equity participations for the first time for 50 years, but apart from that, the banks are already providing many of the trade and corporate services associated with merchant banking and there is even a modest venture capital

industry. Mr Enrico Braziotti, managing director of Banca Commerciale, says: "BCI is already the biggest merchant bank in Italy without a law having been passed." Prof. Giovanni Magnifico, chairman of the IMI group's Banca Manusardi, goes further: "The whole discussion sounds a bit comic—as if we were about to do something entirely new and unknown."

What is clear, however, is the tremendous interest from Italian and foreign bankers from the monetary authorities and some industrialists for the development of corporate finance from its present rudimentary state. Italian companies of all sizes have tended to rely heavily on their banks for finance; but even high real interest rates have caused a reversion less to cheap equity than to internal cash-flow at a time of relatively high corporate profitability. Small and medium-sized companies continue to prefer to borrow against existing assets from their banks rather than submit to scrutiny to gain the subsidised credit from the Mediocredito system.

The Bank of Italy, traditionally regarded as quite content to see financial resources allocated by the banking system, gives every impression of concern at the health of highly-leveraged industry when money is expensive.

It would also like to see more corporate use of finance that does not swell its monetary aggregates. "What the Bank of Italy really means by merchant

banking is a functioning equity market," a Milan banker said, or as Mr Roveraro said at the Milan seminar, a merchant banking law should balance the law authorising unit trusts by providing the equity to meet the new demands. Meanwhile, the mixture of divestiture by state holding companies and more aggressive acquisition policies by industry have revealed the shortcomings of the primary market.

This remains the fiat of Mediobanca. Since its foundation in 1946, this "heart of Italian capitalism" has enjoyed a monopoly in all but name of significant corporate activity in Italy. Through its three bank shareholders (BCI, Credito Italiano and Banco di Roma) it enjoys unequalled placing power but, under Mr Enrico Cuccia, it has built a network of outside shareholders as well as industrial cross-holdings so as to gain a measure of independence of these banks.

These advantages have left Mediobanca's position all but unchallenged by the growth of such investment banks as Euro-mobiliare, founded by Mr Guido Vitale in 1972.

However, even Mediobanca has not been unaffected by the bull market in equities and the new international and institutional players in Milan.

The initial refusal of the three IRI banks to support an extension for Mr Cuccia, who is 78 and under investigation by a Rome magistrate, was one sign of muscle-flexing. Brokers and bankers regularly com-

plain about what they call the "Mediobanca mentality," which places a premium on secrecy. The allocation of the Milan end of the Benetton flotation to Sige, the investment banking arm of the IMI group, was another straw in the wind.

The new law is expected to permit the commercial banks—through merchant banking subsidiaries—to take equity holdings in industrial companies in the same way as Mediobanca. This has been forbidden to the banks since the financial crisis of the early 1930s, when IRI was formed to take the banks' industrial holdings off their books.

The plan is for the banks to assist them in raising longer-term finance and nudge them towards the stock market. What will actually occur is another matter.

The five years of Italian venture capital does not provide a very encouraging precedent. Italian industry as a whole remains very unwilling to open ownership to outsiders: a full third of all Italian companies are single-family businesses.

High interest rates are a constraint in setting minimum rates of return from the equity investment; and, for all the progress made in the equity market, such holdings will continue to be hard to liquidate. The cynics in Milan are already saying that the banks will not get beyond converting questionable loans into equity which the companies will then service by paying merchant banking fees.

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Advances to customers	1,100	+21%
Total assets	1,100	+19%
Customers' deposits	1,100	+12%
Deposits	1,100	+12%
Capital and reserves	1,100	+12%
Net profit	1,100	+12%

Italian Banking and Finance 4



The Milan bourse. An important factor behind the market's rise has been the increased profitability of Italian industry

Fresh demand backs the bull run

The Bourse

JAMES BUCHAN

CASINO or functioning capital market? A year into the Great Italian bull market, the debate about the Milan bourse still rages. For those domestic and foreign investors already sitting on capital gains equal to their original investment, the answer probably does not matter much. For a country labouring under a chronic shortage of risk capital and with high real interest rates, the answer is quite important.

In retrospect, the Milan stock market seemed bound to rise. "There was an alignment of planets," says Mr. Edi Cetin of Sige, one of the most alert and wary observers of the Italian financial scene.

An important factor was the increased profitability of Italian industry, thanks to corporate restructuring and the shedding of labour (often at public sector expense) at the beginning of the 1980s. The improved productivity started to be reflected in corporate earnings in 1984 after four years of flat profits. Figures are hard to come by and, anyway, as an eminent

Milan banker put it: "At all costs ignore reported net profits," which are depressed by generous depreciation allowances and a general reluctance to distribute earnings. A reasonable guess, however, provides a 1985 earnings increase of about 35 per cent for blue-chip stocks, and slightly less for next year.

Equally important was the two years of coalition stability in Rome which has helped turn Italy into a serious investment proposition for fund managers in the City of London and the US. This is based less on a valuation of the market—which is now expensive in terms of Anglo-Saxon price/earnings ratios and dividend yields—than on the correct assumption that the unit trusts would alter the demand side of the equation.

Foreign holdings of Italian shares probably amount to rather over £3,000bn, or about 4 per cent of the market capitalisation, these holders are still sensitive to changes in the political climate, as was shown by the 5 per cent market fall on the first day of the Government crisis in October.

The increased international and (through the unit trusts) institutional interest has had one very significant result: for perhaps the first time since its foundation in 1808, the Milan bourse offers a source of capital

to compete with debt finance. The point has been very well taken by men as different as Mr. Carlo de Benedetti (who will raise one way or the other close to £700bn this year) and Prof. Romano Prodi, the chairman of IRI who is pushing through a programme of partial disposals of a number of failed issues in the early 1980s have managed to get the stock off their hands.

Conversations with bankers suggest that around 30 new companies could come to the market next year, of which the most interesting will be Benetton—to be floated simultaneously in Milan and New York. Meanwhile, the massive recapitalisation of Montedison is being brought forward.

The increased liquidity coming into the market has a number of important features. Firstly, it is real money. The Consob—the stock exchange regulatory body—insists that domestic individuals must deposit a cash margin of 50 per cent of the transaction value of a purchase or short sale. This means that the market is rising on real investment rather than on cashless speculation as in 1981. As one banker put it: "The people who are really confused are the old players who ran the market for their own convenience."

Second, it is more transparent. One of the less agreeable features of the Milan market is the sheer volume of trade done over the telephone between banks and holding companies. While the price of the trade would be set by the marginal dealings on the exchange, the telephone traffic does not appear in turnover figures and is generally "very terrible for transparency," as Mr. Paolo Borroni of the stock exchange council has it. The proportion of these trades has fallen from about 80 per cent of all dealing to a bit the wrong side of half.

Third, the new money is beginning to shake up the pyramid of industrial cross-holdings that absorbs so much of the market capitalisation. This change may, possibly, lead to some improvement in corporate practices. No self-respecting foreign institutional shareholder would willingly accept such old practices as issues purely of non-voting shares, or approval of shareholders by the board of a company or exclusion from annual general meetings. The unit trusts are also likely to be more jealous of their shareholders' rights, should competition for savings hot up.

The Consob is insisting on audited consolidated accounts for all listed companies this

Mr. Francesco Micheli has been the "mystery man" of the Milan bourse this year. His stealthy buying of shares in BI-Invest caused a storm inside Italy's financial establishment.



Artistic climb of part-time market wizard

BY ALAN FRIEDMAN

HE IS known in Italian financial circles simply as "Le Scalatore" or "The Climber." The expression refers to someone who "climbs" through the Milan Stock Market, buying shares in a company and steadily building up a stake which controls the company. This indeed was Francesco Micheli's most recent claim to fame, for he is the man who prompted the takeover of the Bosoni family's BI-Invest financial and property group by Montedison this summer, the takeover which caused turmoil inside Italy's financial establishment.

What Mr. Micheli actually did was to act as a stock-market raider, snapping up 36 per cent of BI-Invest (with the backing of Swiss financial interests) on the bourse and then offering it to Mr. Mario Schimberni, Montedison chairman. He is said to have made a profit of around £400bn (US\$200m) on the exercise, which is the kind of remuneration which allows one to shrug one's shoulders when being called a scalatore.

But Mr. Micheli is only a part-time market wizard, at least half of his time is spent on a business which is far removed from the cut-and-thrust of high finance—the art world. For Francesco Micheli is also the chairman of Finarte, Italy's answer to Sotheby's. So successful has Finarte been that it is being brought to the bourse, although compared to Montedison this will be one of Mr. Micheli's smaller projects.

"I only work on financial deals which look like they will be fun, and also perfect," explains Mr. Micheli, seated

behind a 10-foot long 14th century convent table in his office, just behind La Scala opera house.

One of the "fun" deals Mr. Micheli helped to construct was the effective takeover last year of RAS, Italy's second largest insurance group, by Allianz Versicherung of West Germany. He is now a member of the board at RAS, as well as being one of Italy's most sought-after financial consultants.

So what kind of man is "Le Scalatore"? Francesco Micheli was born in Parma 48 years ago, of a musical family (his father was director of the conservatory). "My father," he recalls, "wanted me to become a concert pianist, but my mother was more realistic."

After giving up his piano lessons he studied politics at Cattolica university in Milan and then in 1959, at the age of 22, he got a job working in the bourse. He remained in the stock market for 10 years, although in retrospect he laments: "I didn't like it. Spending my days in the bourse was dreadful. The only thing to do there was to earn money, nothing but money."

In 1969 Mr. Micheli escaped the bourse and went to Rome to work for ENI, the state medium-term credit institution which also has the Italiananaziara investment banking arm. Two years later he shifted to ENEL, the state energy group which at that time controlled Montedison. ENI sent him to Montedison to work in the finance director's department. But the 1970s at Montedison was a time of heavy political inter-

ference, ill-fated acquisitions (such as newspapers) and Byzantine mystery under the leadership of Mr. Eugenio Cefis, then chairman.

"By 1976 I was so disgusted by the situation that I decided to leave rather than going to work for another company I would change my profession," recounts Mr. Micheli.

What he did was to buy 10 per cent of the small Finarte art auction house from Dr. Giannino Manzoni, the founder of Milan's Banca Manzoni. Mr. Micheli became vice-president and since then has worked closely—in the same office—with Mr. Casimiro Porro, the managing director of Finarte.

Finarte has grown from £500m of share capital in 1976 to its £1.8bn at present, which is now being increased to £4.2bn. And Mr. Micheli has bought majority control of the art house, which he will soon bring to the stock market.

Mr. Micheli is modest about Finarte: "Compared to Sotheby's we are a fly on the wall." But regardless of the dimensions of Finarte, Mr. Micheli's stock market arbitrage is sizeable, if selective.

On the changes which are making the Milan bourse more modern, Mr. Micheli is less modest. "The old lions of the Milan market don't understand what is happening. The change is coming too fast for them. We are seeing structural change, which is making more of a real market."

It is a market which has probably not seen the last of "Le Scalatore."

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CAPITAL AND RESERVES	210	165
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Profile: Jody Vender

Young Turk of the market

By Alan Friedman

JODY VENDER may seem an unusual name for an Italian financier, but even more unusual than the name (a result of his Austrian forbears) is the man, a 35-year-old prodigy of Milenese investment banking who has been wheeling and dealing in corporate finance, securities and portfolio management for a decade.

Mr Vender keeps a very low profile, rarely speaks to the Press and manages to play a substantial role in a financial market which has a limited number of intermediaries that bring new companies to the bourse. Married, with three children, he started out with a job at the Milan Bourse after graduating in 1974 from Bocconi, Italy's best known business school.

Mr Vender's family made its fortune in the manufacture of earth-moving equipment, then sold out in 1960 to Allis Chalmers, the company which eventually ended up in the Fiat/Allis joint venture. In 1975 the Vender family held more than seven per cent of Banca Nazionale dell'Agricoltura (BNA), Italy's biggest private bank. Mr Vender's initial brief was to sell off some of this holding and develop other activities at PAS, the family holding vehicle.

The BNA stake is now 4 per cent and over the past 10 years PAS has built up important investment banking activities. Through its 88 per cent controlled and publicly quoted Sopas subsidiary, the Vender family now has wide-ranging interests and £1,000m of nominal share capital. Mr Vender recently sold a 7 per cent stake to the De Nora family, of Diamond Shamrock fame.

Mr Vender is especially interested in bringing new companies to the bourse, but his staff of 60 employees also works in brokerage, underwriting of Italian syndicated loans, the management of around £300m of portfolio funds and selective investments in medium-sized companies.



Working from an office just a stone's throw from Milan's Brera Art Academy, Jody Vender has established himself as an emerging force in Italian investment banking and venture capital.

It was Mr Vender, for example, who brought the Mondadori publishing empire to the bourse in 1981 (after taking an equity stake). And it was he who recently sold Carlo de Benedetti's stake in Mondadori. Mr de Benedetti, incidentally, has a 10 per cent stake in a Vender subsidiary which is very unusual in Italian finance—a venture capital investment company called Finnova.

Finnova is only two years old and still relatively small—it has made investments totalling £120m. This total is expected to rise £200m next year, based on a series of potential investments of no more than £10m or £20m.

But Mr Vender's most compelling interest, it appears, is to

buy equity stakes in family-held companies and then bring them to the bourse. Among current investments in companies which might come to market are a 15 per cent stake in Lovable, a lady's lingerie business and 10 per cent of Faema, which makes coffee machines.

Mr Vender maintains that "there has been a great evolution in the past two or three years as family companies which have traditionally refused to dilute their shareholdings are beginning to change." Then, repeating the time-worn lament of most Italian financiers he adds: "The Milan bourse is changing, but its biggest problem is still that there are not enough companies. It is necessary to double the number of companies."

When Mr Vender is not holed up in his office (a stone's throw from the Brera Art Gallery) concocting a new equity investment, he is back at his old university, Bocconi, where he is quite appropriately an associate professor of small business finance.

As for leisure activities, he smiles and shakes his head. "The only recreation I have aside from work is squash," he notes. Squash? But the Italians are hardly noted for their love of this sport. In fact it is almost impossible to find a court in Milan. Jody Vender has this one figured out as well: "I am trying to found a squash club in Milan," he explains, without saying whether he might one day bring the club to the bourse.

Fighting big-city favouritism

Financing Small and Medium-sized Businesses

DAVID LANE

OLIO SASSO has been on most Italian lips at one time or another. The best selling olive oil enjoys such a name for quality that it is often given to babies and is widely used by the elderly. Still owned by the Novaro family, the company boasts experience dating back to the middle of the last century, when Paolo Novaro established his olive oil business in the Riviera town of Imperia.

With a turnover of £730m last year, this well known company provides a typical example of the difficulties created by the high cost of finance, which Italy's many small and medium-sized firms have faced since the mid-1970s. "Things are easier now than they were four years ago when our average cost of funds was 23.5 per cent," says Ugo Sirianni, the company's chief executive. Indeed today's 16 per cent average interest cost appears relatively painless after interest rates which kept consistently above the 20 per cent mark for the first half of 1980s. Yet taking account of falling inflation, the rate has increased in real terms.

Since his arrival at Imperia, Sirianni has given special attention to relations with the banks where Olio Sasso holds accounts. This was particularly important five years ago when the company was pushing towards its £11.4bn credit ceiling. Each autumn he has held a working dinner with local bank managers to report on the company's performance during the year and to outline its plans for the future.

Mr Sirianni complains, however, about the conditions which are applied to Olio Sasso's borrowings. "Our interest rates are certainly higher than large companies pay. Though their problems are often much greater than those faced by small organisations, they have the political muscle to enforce lower rates," he states. And being provincial also has its drawbacks. "We pay more for our money than a company of a similar size pays in Milan, Turin or Rome," he adds.

One of Italy's biggest banks,

the Istituto Bancario San Paolo di Torino, agrees that it applies lower interest rates on its lending to large groups. "They put more work in our direction and offer better guarantees," says a senior manager at the bank. Companies with substantial export activities also receive preferential treatment from banks. "All banks are eager to lend to exporters because of the contacts which exports create with foreign banks," he notes.

On the subject of big-city favouritism raised by Sirianni, San Paolo di Torino says that its lending policy is not regional but reflects the greater risk and a higher level of default. Banco di Roma also says that there is no regional bias in its interest rate policy. "The bank leaves branches to decide local

Another reason for lower borrowing on current accounts is the switch to medium and long-term finance. "When the company faced liquidity problems four and five years ago we not only negotiated longer payment conditions with suppliers, but also converted some of our short-term borrowings into longer-term finance," says Mr Sirianni. In 1982 Olio Sasso obtained a £20m eight-year loan from the regional medium-term credit institution, Mediocredito Liguro, at 3 per cent less than it was paying for short-term money.

The company has also recently taken a loan of £2.35bn at 11 per cent from the European Investment Bank, repayments on which will start in 1987. This was obtained under a programme to assist Mediterranean products, and has been

a quick reply to requests for loans," he adds.

Supplying the right type of finance calls for awareness on the part of banks as to the needs of their corporate clients, as well as for customers themselves to be aware to the advantages of the various new and old financial instruments. It is indicative of a lack of sophistication that leasing and factoring are fairly recent innovations in Italy.

Mr Sirianni has reservations regarding the value of leasing for industrial companies. "With interest rates higher than on current accounts, leasing is not convenient cost-wise. And its use for investment suggests inability to obtain lower-cost funds elsewhere," he says.

However, he is enthusiastic about factoring. "Olio Sasso started this with Barclays Bank three years ago and, though the cost is a point or two above current account, we find it an excellent means of short-term finance."

Behind the search for external finance by Italian companies there is often the nagging problem of undercapitalisation.

Italians are notoriously jealous of their family businesses, and reluctant to sell up or yield control to outside interests," says Sirianni. Yet he is hopeful that the Novaros can be convinced of the advantages of diluting their holding in Olio Sasso, and even of aiming for a listing on the Milan Stock Exchange.

The substantial corporate strides which Olio Sasso has made in the past five years are the underpinning for Sirianni's hopes. When he was appointed chief executive in 1980, and a new top management team was recruited, it marked the withdrawal of the family from the day-to-day running of the company.

Transformation from partnership (SAs) to joint stock company (SPAs) was another big step forward. So also was the appointment of accountants Deloitte Haskins and Sells as independent auditors, calling in outsiders to look at the books being rather unusual in Italian family businesses.

Change is occurring in the way Italian family businesses relate to their commercial banks and even to investment bankers which may wish to take an equity stake. But it remains a slow process of change and in great part also a matter of education.

The traditional reluctance of families, who control companies, to raise capital by diluting their equity stakes has combined with high costs of borrowing to cause difficulties for small and medium-sized businesses. But attitudes are beginning to change.

levels on the basis of individual

operations.

Similar autonomy is enjoyed by the managers of the capital's savings bank, the Cassa di Risparmio di Roma. "Our branch managers are encouraged to make initiative, ideas and business capacity," says Lucio Veneziani, the Cassa di Risparmio's deputy general manager. "The market is very liquid at the moment and credit is generally available," says Mr Veneziani.

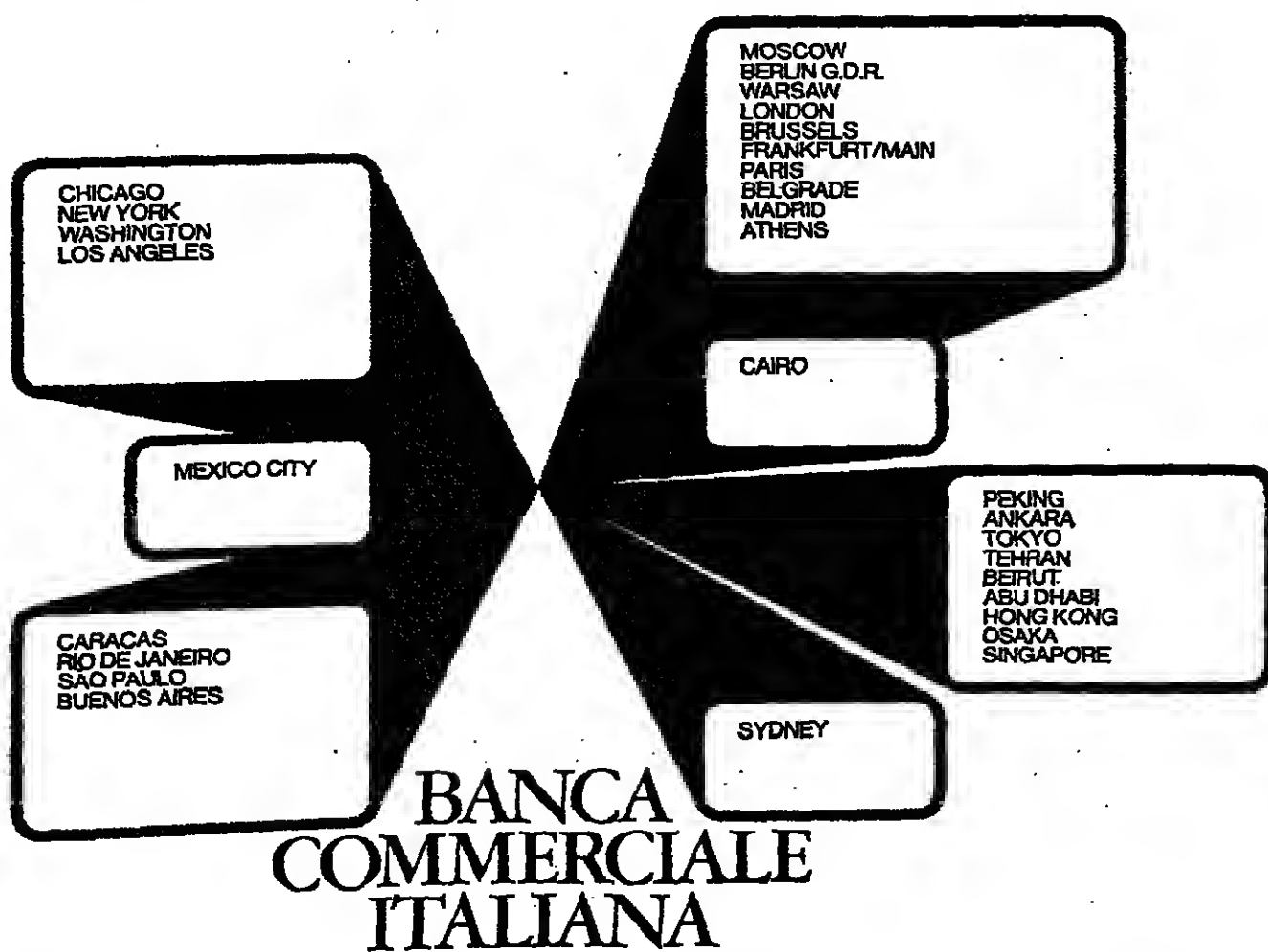
Reduced requirements for short-term borrowings are a reflection of improved profitability in Italian industry. The senior manager at the Istituto Bancario San Paolo di Torino says that the search for higher productivity helps to explain the more encouraging bottom lines in company accounts. Olio Sasso's experience confirms this. Mr Sirianni has cut the company's workforce from 340 to 250, underlining the possibilities which existed for raising productive efficiency.

used to help finance the construction of Olio Sasso's new headquarters and olive oil mixing plant and canning lines on the outskirts of Imperia.

Finding and negotiating the best conditions for finance presupposes a fair level of financial sophistication. This is sometimes missing in provincial companies. And a banking system in which the large majority of banks are not permitted to make medium and long-term loans can be a less than helpful intermediary for industrialists running small and medium-sized businesses.

"The savings banks are particularly well-placed to offer a valuable service to local industry," says Mr Veneziani. He explains that savings banks can lend up to one quarter of their deposits on a medium and long-term basis, provided that this does not exceed one half of total lending. "We have decentralised decision-making on medium and long-term lending so that customers can have

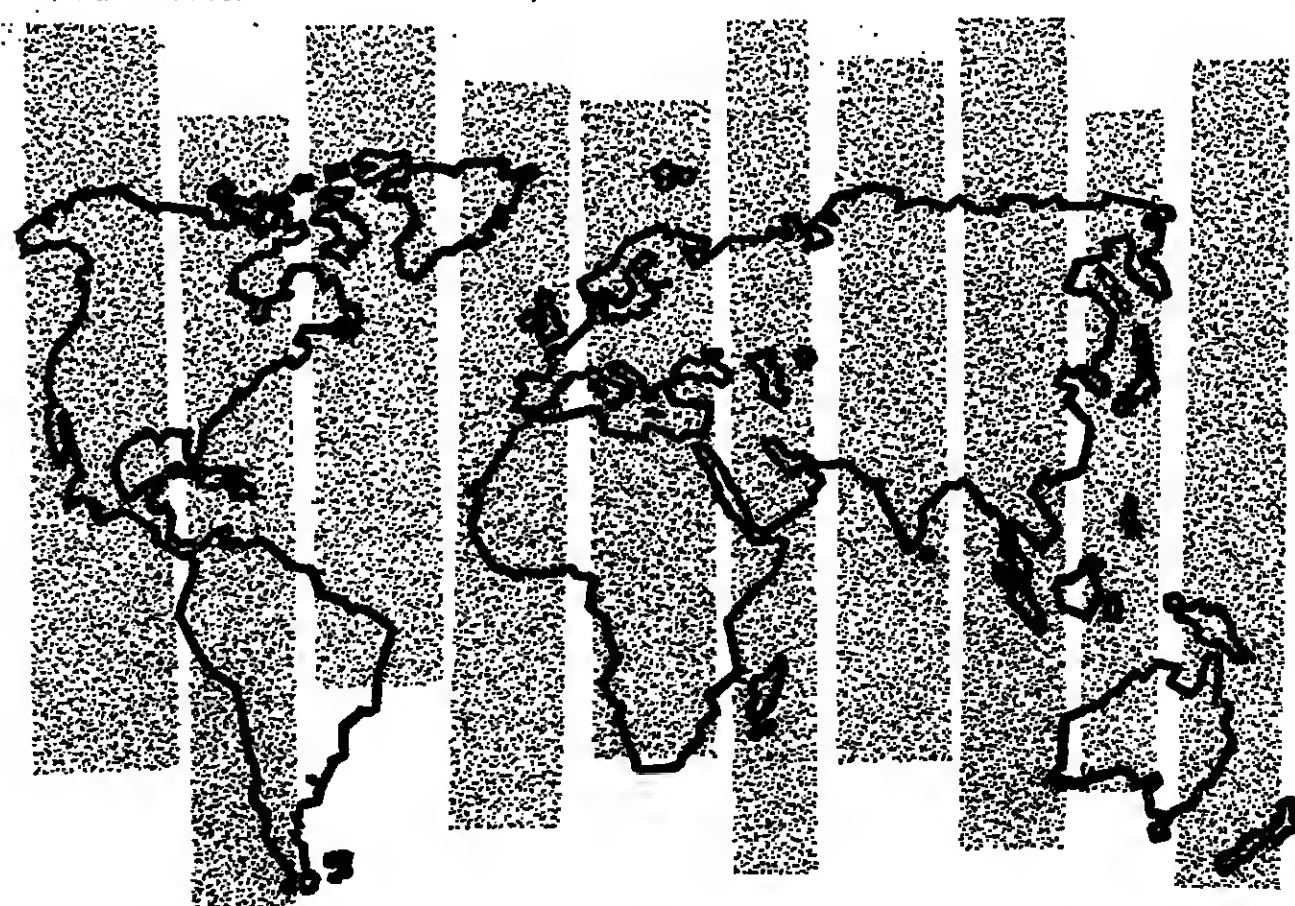
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Unit Trusts

JAMES BUCHAN

IN MARCH 1983, the parliament in Rome passed a law to regulate unit trusts in Italy. The response has exceeded all expectations. There are now 39 Italian unit trusts with over 500,000 investors and some \$8.86bn in assets. Tenfold growth already this year makes the development of unit trusts in the UK (or mutual funds in the US) seem a little sedate, in Italian terms. It is revolutionary.

With net cash-flow into the trusts running at L1,000bn (\$565m) a month, the movement is attracting funds out of bank deposits and out of direct public subscription of government debt—thus placing one more small question-mark against the financing of the public-sector deficit. The dentist or notary, who would have taken his savings to Lugano a few years ago, has been lured into the domestic unit trusts by the almost constant publicity.

Hammed in by exchange controls, the movement's fund managers have poured this liquidity into the Milan equity market, causing an unprecedented bull run—and stimulating a change in attitude on one of Europe's less-developed exchanges.

Despite the tale of runaway success, the movement was not created overnight. A group of Italian banks launched a Luxembourg-based trust, Interitalia, in December 1980. This punctually

caught the start of the longest bear market in Italian history: not surprisingly, Interitalia had the field almost to itself for seven years and the first of eight bills to regulate unit trusts in Italy, in September 1984, did not make the statute book.

Interitalia's only competitor was none other than Mr Bernie Cornfeld, whose salesmen touted clandestine units of the Fund of Funds until Mr Cornfeld gained the approval of the Italian authorities to launch the second Luxembourg trust, Fonditalia.

With the collapse of Cornfeld's IOS in 1970, Fonditalia passed under the control of IMI and is today still one of the larger institutional investors in the Milan stockmarket. But throughout the 1970s, the Luxembourg industry was contracting. Cash-flow shrank until redemptions exceeded sales in 1978, not least because of official insistence after 1973 that cash-flow be fully invested in Italy to support the lira. It was not until a recovery in the stockmarket in 1979 that interest in unit trusts returned. The legislation may have taken two decades, but it was well timed when it arrived. Italian savers were showing signs of restlessness with the range of savings products on offer. Property values were falling (and still are, even in nominal terms), confidence in the state pension scheme was low and the public, having been attracted into government debt by the very high real yields available was desperate to diversify.

In Milan, it is commonly said that the commercial banks hindered the development of unit trusts for fear of losing deposits or, as one leading investment banker asked: "Who else could have held up mutual funds for 20 years?" The banks contest this.

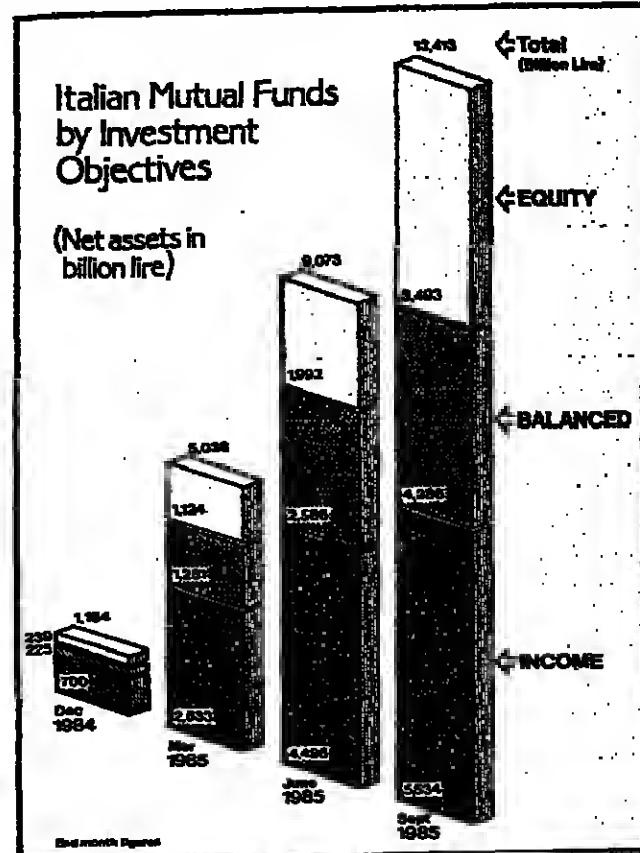
They point out the high fees they can earn on unit trust business—especially if, instead of plundering their deposit base, they can mobilise the public's \$100bn or more in government bills and bonds merely deposited with the banks and not managed at all.

None the less, sales of units through bank branches are not growing at the rate managed by the armies of salesmen acting for companies such as Fideuram, the marketing arm of the IMI trusts (and formerly of IOS). An attempt by Banca Commerciale and Generali to market unlinked life policies has not been a great success.

Life cover in Italy is undeveloped by Northern European standards or as Mr Ugo Orlandi, chief fund manager of the joint venture, Genercomit, puts it: "We Italians just have no love for insurance."

The great advantage of the 1983 law was its tax provisions. Since the percentage is computed on assets as at six months before, a trust opening its doors this month would have to wait until next summer before looking overseas. In fact the 38 Italian-based funds held a princely 1.5 per cent of their assets at the end of September.

While it may be questioned whether the new fund managers have the skill to make heavy overseas investments, the confinement of cash-flow to Italy has merely emphasised the overwhelming problem facing the funds: the shortage of equity in the market.



For reasons of temperament and tradition, the early unit trust investments were largely skewed towards fixed-interest instruments such as government bonds and convertible stocks.

However, investors have had no difficulty distinguishing a greater than 75 per cent gain so far this year in the BCI stockmarket index and a 15 per cent yield on short-term Treasury securities. Net sales by income funds halved between the first and the third quarters, while pure equity funds now account for one-third of net sales. The entire movement is about 33 per cent invested in Italian shares—owning some 8 per cent of the market.

Even the equity funds have underperformed the index. The unit trusts would have done better to invest according to the weighting of the index but this simply is not possible: the sight of an Italian fund manager, bunched before a flickering screen and muttering "no sellers, no sellers," would wring the strongest heart.

The free float of equity is constrained by industrial cross-holdings to little more than 40 per cent of the market. The unit trusts have thus been driven into the marketable stocks—with 12 per cent of Fiat

—or sometimes into whatever comes their way. Italian corporate reporting is of a low standard and it is not easy to value a company on the basis of reported earnings.

In these circumstances, there is a danger that investment decisions will be no more sophisticated "than putting money on black or red at the casino," in the words of Mr Paolo Azzioli, a prominent Milan stockbroker. Equally, opportunities for collusion between a bank's unit trust and corporate finance departments are as rich in Italy as anywhere else.

There remains the danger that the unit trusts in a body might sell out the equity market if sentiment turned against it. This does not seem very likely: the unit trusts are confronted by a sort of Hobson's choice because of exchange control and the very large holdings of public sector debt already in their portfolios. The market probably does need a second line of domestic institutional investors to consolidate this year's gains on the demand side and exert professional pressure on company managements. For the supply side, the stockmarket quite simply needs new companies.

Efforts are made to widen services

Retail Banking

DAVID LANE

ROME'S Fiumicino Airport offers many visitors their first contact with Italian retail banking. For those whose continental flights reach the capital in the morning, at about the same time as the day's European business travellers are landing, the experience of changing dollars or United Arab Emirates dirhams can be frustrating.

Long queues at the airport's only bank cause temperatures, probably already high from delays in baggage collection, frontier and customs controls, to rise still further. Unfortunately, there is no guarantee of improvement after this initial experience. Fiumicino may be a trial of patience for the weary traveller, but changing money or effecting other banking operations at city centre branches can easily prove to be worse. Since the return after-noon opening, banking hours are no longer a real problem. The difficulties for the customer are likely to arise in actually getting served.

It is probably no consolation for the visitor that locals are equally affected and are obliged to suffer the service for 12 months a year. Deciding which bank to go to, and which group of jostling customers to join, is a much a gamble for Italians as for foreigners.

Notwithstanding widespread and long-standing complaints about delays in crediting cheques, this continues to be a source of irritation. Settling utilities bills through the banking system can be subject to chance, telephone accounts being acceptable but electricity not. However, Italian banks have not remained passive in the face of criticism. They have made considerable efforts in recent years to widen their services, moving away from the traditional banking area of current and deposit accounts into special forms of saving, personal and home loans.

Banco di Roma's "Conto Corrente Pin" provides customers with insurance against robbery and bag snatching on the way to and from the bank, as well as direct debit for regular payments. Next year should see the launching of Italy's national credit card. Sixteen major banks, each with a 5.625 per cent shareholding, have recently established a company to manage this operation. ABI (the bankers' association) and the central institutions of four categories of banks (savings banks, rural banks, popular cooperative banks and ordinary banks) have taken 2 per cent stakes in the company.

Credito Italiano is a participant in the new card. Access/Eurocard with which it was previously linked, having reached an agreement with the Italian national card, Banca Commerciale Italiana's "Conto d'Identità" card has also merged with the new venture, and discussions are under way to bring in Banca d'America e d'Italia's Visa/BankAmericard as well. But Italians are very cash oriented, so it would be unwise to predict a quick acceptance of a radically new way of paying for purchases. The statistics show that Italy lags a long way behind the rest of Europe in the number of credit cards in use. It is estimated that the number of credit cards in

Tellicard. Efforts did not slip on the beginners' slopes at Bormio though, given the low penetration of credit cards, there must be concern about the time needed for the acceptance of electronic payments methods. The 4,000 "smart" cards at Bormio, programmed with credit lines of L1.5m (\$880) were each used 3.3 times on average and the amount of cash transactions was about L50,000. Consumer approval apart, a slight chill was cast by the authorities over the warmly cherished hopes expressed by the organisers of Tellicard. The Central Bank has adopted a cautious line on Efftopos, underlining the need to proceed in an orderly fashion to safeguard the banking system and protect

than his own) has increased more than fourfold.

Against 0.9m operations in the first quarter of 1984, there were 3.8m in the second quarter this year, showing that, once issued, cards tend to be used.

According to ABI (whose subsidiary SIA runs Bancomat), the volume of cash withdrawals from the cardholders' own banks is between three and four times the volume of operations in cheques. So the average use of Italian cash cards is probably running at about four times a quarter, compared to less than two during the system's first months.

Maximum withdrawal limits have remained unchanged since Bancomat started, L500,000 per operation and a total of L3m in any month. However, accord-

appeal even more to Bancomat users. If the plans are realised, in 1986 customers will be able to effect bankers' orders and, even more interesting, for Italians who presently face lengthy post office queues to make payments, to pay telephone and other utilities bills at the ATM.

Nevertheless, the use of plastic cards to pay bills or to draw cash is still a long way from general acceptance in Italy. This aversion to plastic money may appear perverse as cards offer account holders a way of avoiding what is frequently a low level of personal service from human tellers.

Many bank branches present scenes of considerable staff indifference. Long queues of exasperated customers, ignored by bank clerks leaning through paper or chatting among themselves, are far from rare in Italian banks. Poor personal service might be expected to induce customers to do their best to avoid coming into direct contact with bank staff and to opt for plastic cards. So far it has not.

However, the future should be brighter both for Italians and foreign visitors. As well as widening their services and moving with determination towards a future based on the plastic card, Italy's retail banks have also been giving increasing attention to improving the level of personal service.

Top management is well aware of the staff problem and the difficulties which automation and innovation are creating. Considerable emphasis is now being placed on training and re-training in order to motivate and re-motivate, and to reduce the level of staff alienation which is so often apparent today.

There is a fundamental anomaly in Italy's retail banking system. While the Bancomat nation-wide cash dispenser network is one of Europe's most advanced, the level of personal service still leaves much to be desired.

Collaboration on standard systems with the aim of cost minimisation and overall efficiency is a fundamental requirement stipulated by the Central Bank.

Further steps will be taken in 1986 to evaluate electronic funds transfer at point of sale, a group of large banks pooling their efforts in an extended trial. Senior systems managers are generally optimistic that Efftopos will have an important role in tomorrow's banking in Italy. However, a condition for success is that Efftopos cards should be unified with the Bancomat national cash card.

The national Bancomat card scheme got underway two years ago and put Italian retail banking at the forefront of technological innovation. However, its progress illustrates Italian reluctance to turn to plastic cards for financial operations. Though Bancomat has moved ahead, it has hardly done so with huge bounds.

The penetration of plastic bank cards into the Italian lifestyle has up to now been slight. At the end of July there were 3.1m cardholders, hardly the evidence of an enthusiastic rush by the banks' current account holders.

Yet it is clear that customers who possess Bancomat cards are starting to appreciate their usefulness. While the number of cardholders has risen by 80 per cent in five years, the number of operations carried out "in giro" (the cardholder drawing cash from an automatic teller machine of a bank other

ing to a senior official at ABI, these limits have not been a problem. But it seems that ABI recognises the existence of problems because it recently commissioned market research on Bancomat and its users.

The user profile was far from startling. Bancomat cardholders are two thirds male, aged between 26 and 45 years, business men or professionals in middle and upper income brackets and living predominantly in the north.

A shortage of ATMs (automatic teller machines) could be one of the obstacles to wider acceptance of Bancomat. At the end of June there were 1,894 in operation, against 1,219 in March 1984. So the rise in the number of cardholders has matched the rise in the number of ATMs. Under current plans there should be 2,030 ATMs operating in Italy at the start of next year.

ABI points to two new factors which could soon provide a significant boost to Bancomat. The objective during the first two years has been to follow a national plan in order to create a minimum network of ATMs. Now the banks which participate in Bancomat are about to move into a five-year transition period which will see the installation of ATMs being liberalised.

Equally significant is likely to be the expansion of services offered at Italy's ATMs. Cardholders can only draw cash at the moment, but from the beginning of 1986 the system will take cash deposits.

Two other services which ABI expects to offer should

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Financial Times Tuesday November 26 1985

Italian Banking and Finance 7

Privatisation: A sign of the times

Sales of State Share Holdings

JAMES BUXTON

THE PRIVATISATION of state-owned companies in Italy is a sign of the times. It is also a sign of the times that the state-owned companies in Italy are not as profitable as they once were. The state-owned companies in Italy are not as profitable as they once were. The state-owned companies in Italy are not as profitable as they once were.

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So how is it that between 1983 and August of this year IRI had sold assets, consisting not only of property but of subsidiaries, to a value of L2,846bn (\$1.6bn). And that since then a series of major and much more impressive privatisation operations, many showing considerable technical skill, have got underway.

The first reason is that there has been a revival in the state sector. Several of the major subsidiaries of the industrial holding company IRI, such as SIP, the telecommunications holding group, were put on the road to recovery early in the decade. But the improvements in their performance were swamped by the colossal losses IRI was suffering in the steel sector and other smokestack industries.

The second reason is that the entire Italian business climate has improved sharply, and not just because in 1983 the Italian economy finally came out of recession. Businessmen have become more confident and the unions have showed themselves to be weak and divided.

The new self-assurance has been aided by the continuity provided by the Government of Mr Bettino Craxi, now in power for more than two years. In 1984 the new mood reached the Milan Stock Exchange and communicated itself abroad, so that early this year it was difficult to tell whether it was more the enthusiastic arrival of foreign investors or the newly constituted mutual funds that made the market boom.

This presented Professor Romano Prodi, chairman of IRI since late 1982 with a remarkable opportunity. His task was to reduce losses — which amounted to L2,724bn in 1984 — and to cut debt, which is hovering perilously close to the group's turnover of over L40,000bn. His principal aim is

selling assets has been to raise money, with the secondary objective that by bringing in the private sector he can also impose greater commercial discipline on management.

The privatisation process does not have a political objective, as it does in Britain. Most companies in the IRI group are still, at least in name, partnerships between the state and the private sector. They are not nationalised companies.

In the 1950s and even in the 1960s the balance between IRI and the private sector shareholders was about 50-50. But as losses began to soar and only the state holding company was disposed to put in more capital, the state sector shifted decisively to the state sector so that Alitalia became 99.9 per cent and SIP the telephone utility, 83 per cent owned by IRI.

The beauty of Italian privatisation is that there can be no political objection to the state holding company reducing its stake in subsidiaries to a level similar to that prevailing about 20 years ago, provided it retains

control. Since most of the companies involved have always been quoted on the stock exchange, there has been no need to make new Governmental decisions, or to win the approval of parliament. But outright sales to the private sector have been more controversial.

IRI's first major sale, that of a large farm that it happened to own near Rome, turned into a disaster when the deal was blocked in the courts under an action promoted by the trade unions. The sale of San Giorgio, a small manufacturer of domestic appliances, to a private sector group was achieved only with difficulty.

Political opposition obliged IRI to insist that the new owners kept the entire staff unchanged, and this affected the price. By early this year only about a dozen little companies and banks had been sold off by IRI, along with its 12 per cent holding in the Paris-based Wagons-Lit Company.

In fact the way to stock exchange privatisation was shown by ENI, which last year sold off 30 per cent of Saipem, its well-run drilling and pipelaying subsidiary, in a deal which realised L120bn. Until then, IRI had only tested the water by selling small packets of shares in its subsidiaries on the stock exchange to foreign investors.

Then in April this year Prof Prodi staged what ought to have been an historic coup, but which backfired badly. He summoned a press conference at IRI's headquarters to announce

that IRI was selling the whole of its 64 per cent stake in SME, a large quoted holding company operating in the food manufacturing and distribution industry, to Mr Carlo de Benedetti, who had only recently become the owner of the rather smaller Buitoni foods company.

The initial public reaction was admiration that such a dramatic break with the past could be achieved at a stroke. But Prof Prodi had overplayed his hand. He neglected to get the approval of Mr Craxi, who is in a sense the representative of IRI's shareholders, the state.

Mr Craxi objected to the price — L147bn — which Buitoni was paying and to the way the deal was concluded in the absence of competition from rival bidders. He actively promoted rival bids to that of Mr de Benedetti.

The Buitoni-SME deal is now stalled, beset by legal action and by the fact that several higher bids have been received for IRI's stake in SME. The matter is unlikely to be resolved before early next year. In the mean-

time, the Government intends to draw up rules to define exactly what kind of companies the state holding groups may sell off, stock and barrel, and what procedures should be followed in selling them.

Since then, however, IRI's privatisation policy has regained momentum. The showpiece is the operation in September to sell about 30 per cent of SIP, the telecommunications utility. Prof Prodi was deeply impressed by the scale of almost 50 per cent of British Telecom by the British Government.

The SIP privatisation echoes the BT sale in certain ways. The first 120m shares to be sold — 70m to Italian investors and 50m to foreign institutions through London stockbrokers — carry warrants entitling the holder to buy SIP savings shares on three dates up to June, 1987, in a sense therefore, this is a partly paid offer, like that for British Telecom.

In other respects, however, the deal is very different. Some 30m shares are being sold to Mediobanca, the Milan merchant bank, for its own portfolio, and the bank will also be issued with 100m shares against which it will offer convertible bonds. When all these operations are complete in about three years' time, SIP, IRI's parent, and IRI itself will have realised more than L1,000bn.

There are two other differences with British Telecom. First, the SIP shares, which went on sale in September and were snapped up in a

few hours, went as far as cashed another route. Credit was judged, to institution investors and to mutual funds, not to small savers. Savers simply do not directly invest on the bourse.

Secondly, the SIP privatisation went ahead without any firm agreement being reached between the company and the Government on a formula for tariff increases. SIP is vulnerable to exactly the dangers that have caused it very heavy losses in the past — long delays in the approval of higher charges.

The SIP privatisation, which will lead eventually to the state controlling only 51 per cent, was preceded by an operation which has been much criticised. This was the issuing of shares equal to 40 per cent of the equity of Sirti, another STET subsidiary which lays cables, particularly for SIP.

The price was pitched much too low and anyone who could lay his hands on an application form and submit it before the offer sold out made an instant profit of nearly L3,000 on the

offer price of L3,850. The share price now stands at over L7,000 out of the number of shareholders, said at one point to be 57,000, has now been greatly whittled down and the shares are mostly in institutional hands. But STET still raised L200bn from the operation.

The reduction of IRI's stake in Banca Commerciale Italiana, the country's second biggest bank, shows imagination. First it cut its stake in the bank from 88 per cent to 73 per cent by selling shares discreetly on the Stock Exchange, realising, it is believed, about L100m. Then it placed a further 12 per cent of BCI shares in equal portions with a group of European institutions, led by S. G. Warburg, and with Mediobanca. A similar operation is planned for BCI's sister bank, Banco di Roma.

IRI has also deftly handled the reduction of its stake in Alitalia, the state airline, which now makes reasonable profits. First it discreetly ran down its holding of Alitalia preference shares by taking advantage of their popularity on the bourse, reducing its holding to 62 per cent. Next it announced that it will offer ordinary shares in Alitalia to holders of the preference shares on a 2 for 5 basis.

This will cut the state company's holding of Alitalia ordinary shares from 99.9 per cent to 84.52 per cent. Altogether proceeds from the two operations will total about L420bn. For the telecommunications holding company STET, IRI has

one-man battle to make the Government face up to its responsibilities. Popularity, either with the public or his cabinet colleagues, seems to mean little to him. His telephone numbers are printed in the telephone directory, and have been simply used by angry shopkeepers protesting about his tax law. When he recently presented a document to his cabinet colleagues outlining cuts in income tax rates to offset fiscal drag, he cunningly put a different figure for one particular category in each copy he distributed. When the document was leaked and published in *Corriere della Sera*, he knew exactly who had leaked it. It was the office of the Prime Minister himself. Mr Visentini did not conceal this intelligence from the Press.

Mr Visentini is not a man to flatter his ambitions. Last spring he openly tinkered with the idea of abandoning government to become Mayor of Venice, where, naturally enough, he supports the faction that deplores the excessive popularisation and touristification of the city, as symbolised by its recently revived carnival. But there should be more than enough to keep him at the Finance Ministry.

Since that great battle was won, early this year, Mr Visentini has changed his tack. He produced more revenue. Mr Giovanni Goria, the Treasury Minister, will only be obliged by his colleagues to increase spending. It's high time the Treasury showed the same kind of determination as I have in my department and made actual cuts in spending. In this indirect way, backed up by open letters to Mr Goria in the Press, Mr Visentini is fighting

the battle over the Bill. He dismissed the argument that the black economy, of which most small shopkeepers formed part, was a good thing: "Panegyrics of the black economy are unworthy of a modern country." He thundered in parliament, "I doggedly refused to make substantial amendments to the Bill, hinting instead that he would resign if the legislation were altered, and knowing full well that this would bring down the Government."

Mr Bruno Visentini refused to be deflected from his purpose in the battle over the Bill. He dismissed the argument that the black economy, of which most small shopkeepers formed part, was a good thing: "Panegyrics of the black economy are unworthy of a modern country." He thundered in parliament, "I doggedly refused to make substantial amendments to the Bill, hinting instead that he would resign if the legislation were altered, and knowing full well that this would bring down the Government."



Professor Romano Prodi, chairman of IRI. His principal aim in selling assets has been to raise money, with the secondary objective that by bringing in the private sector he can also impose greater commercial discipline on management. The privatisation process, unlike that in the UK, does not have a political objective. Most companies in the IRI group are still, at least in name, partnerships between the state and the private sector. They are not nationalised companies. After initial setbacks IRI's privatisation policy has regained momentum.

Export trade finance in Italy means...



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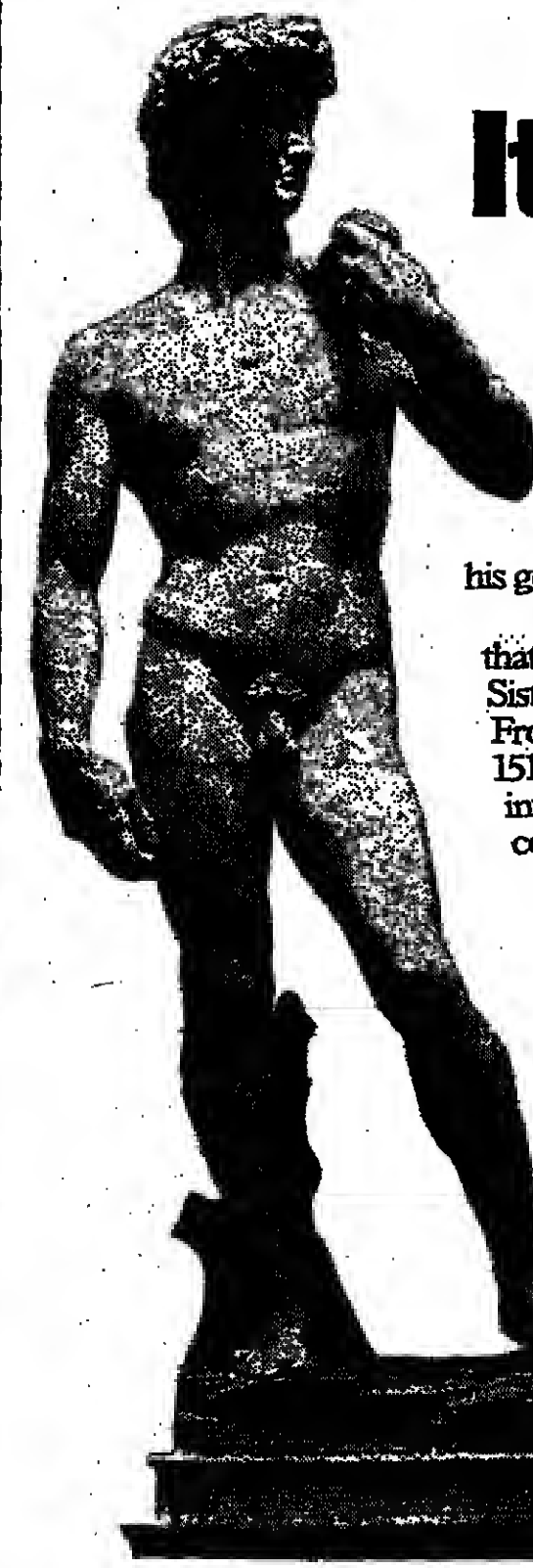
It was on 6th March 1475 that the second child of an ancient but impoverished Florentine family was born at Caprese in Tuscany. His father christened him Michelagnolo Buonarroti Simoni — and was later to oppose the young boy's desire to draw. By contrast the world simply called him Michelangelo. And was to acknowledge his genius as an artist, architect, sculptor and poet.

Yet although Michelangelo was always to insist that he was only a sculptor, it was his painting of the Sistine Chapel which earned much of his fame. From the first viewing of the frescoes in August 1511, a whole generation of painters was to be influenced by the perfection of his new idealised concept of humanity.

But perhaps perfection and innovation are simply other Italian trademarks. Certainly they are part of the service at Italy's number one bank. We at Banca Nazionale del Lavoro take pride in our full range of banking services, and particularly our lines of communication so necessary in international finance. Indeed through our extensive network of offices we provide the essential link with the Common Market — and the rest of the world.

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Profile: Bruno Visentini

By James Buxton

Strong force behind financial rectitude

APPEARANCES IN Italy are usually deceptive. The country's Minister of Finance is not responsible for finance in the usual sense of the word. And the man who holds the post, Mr Bruno Visentini, is quite unlike other Italian politicians.

Among the three ministries, which between them carry out the functions that in Britain are the responsibility of the Treasury, the Ministry of Finance deals only with revenue.

The post of Finance Minister is a far less glamorous than that of Treasury Minister. Yet since Mr Bettino Craxi's government came to power in 1983, the Finance Minister has shown himself at least as influential and if anything more innovative than his colleagues at the Treasury, Mr Giovanni Goria.

Bruno Visentini is above the maelstrom of Italian politics. He is not an enthusiast for the late night cabals and the interminable, coded interviews so beloved of his cabinet colleagues. Instead this jolly 71-year-old, retired from the almost permanent look of dismal scepticism, gets on quietly with his job of trying to impose financial rectitude on the rest of the government and fiscal propriety on the Italian.

Mr Visentini came to government office relatively late in life, and as a technocrat, not as a professional politician. He comes of a Jewish family from Treviso, in the hinterland of the state, and was a vice chairman of IRI, the state industrial holding company, from 1980 to 1984.

Next he became non-executive chairman of Olivetti, a post from which he twice resigned to become Minister of

Finance, once in 1974 and the second time in 1983, when he joined the Craxi government.

He only became a member of parliament in 1972 but in 1979 he was chosen to be president of the Republican Party, the centrist grouping led by Mr Giovanni Spadolini, the present Minister of Defence, which now has about 5 per cent of the vote.

By the beginning of this decade, Mr Visentini had acquired such a reputation for sound judgment, honesty and determination that he was being put forward as a possible Prime Minister, presiding over a government of technocrats that would put an end to the futile wrangling then raging among the parties.

But it is highly questionable whether such a government could ever have existed, and there must be doubts whether Mr Visentini, who combines personal warmth with a certain choleric bluntness, would have been sufficiently diplomatic to lead it.

His great contribution to the country has been in making such reforms as are possible to Italy's treacherous jungle of a tax system. As a parliamentarian and not as a minister he pushed through legislation that dramatically improved company balance sheets by allowing them to revalue their inventories. And last winter he forced on to the statute book a law which cut the corporate tax rate from 48 to 40 per cent.

Both the law and the way its approval was obtained were typical of Mr Visentini. It is a harsh piece of legislation which allows the taxpayer to make use of the accounts of businesses which do not keep proper books



Mr Bruno Visentini: Above the maelstrom of Italian politics.

But Mr Visentini refused to be deflected from his purpose in the battle over the Bill. He dismissed the argument that the black economy, of which most small shopkeepers formed part, was a good thing: "Panegyrics of the black economy are unworthy of a modern country." He thundered in parliament, "I doggedly refused to make substantial amendments to the Bill, hinting instead that he would resign if the legislation were altered, and knowing full well that this would bring down the Government."

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Italian Banking and Finance 8

Showing little inclination for change of course

Financing the National Debt

JAMES SUXTON

ITALY'S national debt is one of the great financial phenomena of modern times. Every month the government offers bonds to savers at a real rate of interest of between five and six per cent a year, on which they pay no tax. And because the government always needs more money, the accumulated national debt this year will lumber past the point at which it exceeds Gross Domestic Product.

The debt grows all the time, yet there is something extraordinarily static about it. A few weeks ago the Milan newspaper, *Il Sole* — 24 Ore published a half-page article which examined a series of suggestions for reducing the interest burden. They ranged from taxing the income from bonds to consolidating the debt issue. But every idea was rejected as either impractical or unlikely to have a significant effect.

Late last month Dr Carlo Ciampi, Governor of the Bank of Italy, dealt in unaccustomed detail with many of the current proposals for coping with the debt. He dismissed every one of them, saying that the only way to manage it was for the Government to reduce its borrowing requirement net of interest.

He added wearily: "The path to be followed to restore public finances was clearly marked out some time ago, and I have referred to it on several occasions."

But how does the system work, and why do most authorities believe that it cannot be substantially changed? Italy has for long run big budget deficits; they rose sharply in the 1970s just as inflation went into double figures. This made it difficult to sell anything but short-term paper without paying very high rates of interest. The favoured instrument was the BOT — the Buono Ordinario del Tesoro, redeemable after three, six or 12 months.

To make sure BOTs were sold, they not only enjoyed tax-free status, but the authorities imposed taxes on bank deposits. And in 1975 the Bank of Italy was required to act as buyer of last resort at the BOT

auctions. This played havoc with its control of the money supply, but it did at least ensure that the Government's paper was sold. But maturities shrank to about one year.

The 1975 ruling is known in the argot of the Italian public debt as the "marriage" that preceded the "divorce." The divorce came in 1981 when Dr Ciampi at the central bank and Mr Beniamino Andreotta, the Treasury Minister, agreed that the bank need no longer buy up unsold government bonds.

From then on monetary control has been more effective and though the bank has done much to direct financial institutions to purchase government bonds, it has taken a rigorous line on interest rates almost as if it believed that the Treasury needed to suffer for its sins of deficit financing.

The Treasury then stepped up its effort to sell a financial instrument which had been introduced in 1977 but had initially been a failure. This was the Certificato di Credito del Tesoro or CCT, it differs

from the BOT not only in having longer maturities but in being "financially-indexed" — the interest rate varies on a spread above the rate on six-month BOTs.

The CCTs gave the Treasury the chance to lengthen the average maturity of its debt, which gave it greater security and reduced the need for repeated roll-over of the debt.

The CCTs became a big success, thanks partly to an advertising campaign which emphasised their tax-free status and the ease with which they could be bought. Ordinary households rather than institutions came to hold the larger part of the Government's debt. The Government, unable to meet all its financial needs by taxation, had discovered that, for a premium, it could obtain savers' funds in a much less painful way.

Even so, the development of the bond market was not smooth. In late 1982 there was a crisis when word got about that the Government was planning to consolidate its debt — to postpone repaying principal and tax the interest. The Bank of

Italy forced the Government to obtain an Act of Parliament to allow the Treasury to exceed its drawing rights at the central bank, and so overcome the liquidity crisis.

The Bank of Italy disapproved of the idea of the Treasury issuing bonds indexed to the inflation rate, which the Treasury favoured since it would enable it to borrow at a known cost in real terms. In fact, in 1983 there was an issue of indexed bonds bearing a 2.5 per cent rate but it was not a great success, possibly because parliament linked it to an obscure measurement of inflation which is calculated only once a year. There have also been a number of issues of bonds denominated in Ecu and sold partly outside Italy.

But as inflation rates have fallen, so the Government has been able to extend the average maturity of its debt by issuing CCTs for longer periods. CCTs have been issued with a life of 10 years — financially indexed of course — and between December 1983 and October of this year

the average maturity of the Government's bond rose from 18 months to 3½ years.

Yet the whole question of the Government bond issue is constantly criticised from different parts of the political spectrum. It is argued that the bonds' tax-exempt status should be removed; it is said that the rate of interest on the bonds could be lowered; it is proposed that the bond issue is consolidated.

There are suggestions that banks be obliged by law to buy bonds. The case is made for the Treasury issuing a wider variety of financial instruments. The case for taxing the interest on bonds is based largely on considerations of fiscal equity. With interest going untaxed, some 12 per cent of gross domestic product is quite beyond the grasp of the taxman, two-thirds of it in the hands of families.

Both the Treasury and the Bank of Italy oppose the idea, on the grounds that if the bonds were taxed, the yield on the bonds would simply have to be

increased, which would mean that what was gained in tax would be paid out in higher interest.

If families were prepared to accept lower yields, this could be achieved in other ways, the Treasury argues. There is also the fear that if the taxman was allowed to know about families' holding of bonds, he would be inspired to pursue his inquiries into other parts of their affairs, thus making the owning of bonds something to be steered clear of.

The Treasury view is that quite apart from the practical difficulties of bringing in the taxation of interest without severely upsetting the market, it would be better to postpone all the risks involved to a period when the state was less dependent on personal savers.

As for the question of interest rates, yields on bonds are related to the whole structure of interest rates, over which the Bank of Italy exercises a strong hand. As Dr Ciampi put it: "The financial burden needs to be based, in part by working to higher interest rates,

but the fact that these are linked to both inflation and the supply of and demand for financial saving cannot be ignored."

On the question of bonds alone, a simple reduction in the yields could encourage savers to spend their money on consumer goods, or to put their money into other things such as gold, or to take it out of the country altogether.

The idea on consolidating the debt — forcibly converting short-term into medium- or long-term debt — still comes up from time to time, even though it is firmly scotched by the authorities whenever it does.

Consolidation would give the Government the use of the public's money for longer. But the coercion that would be required, unless offset by a sharp jump in interest rates, would destroy public faith in the state as a creditor. Anyway, as Dr Ciampi has pointed out, the maturity of the debt is now lengthening impressively.

The suggestion that banks should be obliged to buy bonds in proportion to their deposits

would simply distort the bond market, its opponents argue, and deprive other borrowers of funds for which they are prepared to compete. Dr Ciampi says: "It is impossible in practice to divide the debt between a free and a captive market."

What about the idea that the Treasury could save money by inventing and introducing new forms of fund-raising instruments? The Bank of Italy has always been enthusiastic about this: "The inventiveness of financial experts can do little to change the real aggregates and experimentation in this delicate field is not without risk," Dr Ciampi says.

The Treasury does not fully agree. It believes that with the right instrument the costs of servicing the debt could be reduced, and that every possible solution must be considered. One idea is for a zero-coupon bond — a bond on which no interest was paid out but on which, instead, the interest was accumulated at a variable rate to be paid out when the bond expired.

The bond would be attractive to anyone who wanted a capital gain but had no desire for income, while the Treasury would benefit from the lower cost of operating the bond issue and from the fact that it would not have to pay out any money until the bond expired.

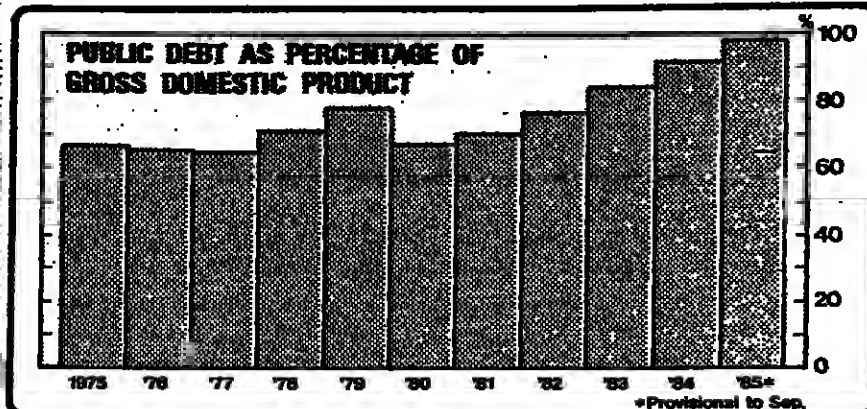
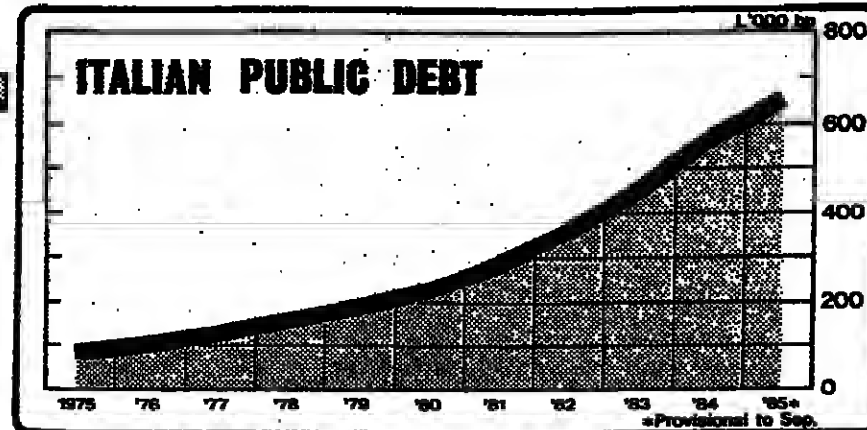
But at present there are tax problems with the idea of a zero-coupon bond, which would have to be solved by the Ministry of Finance. And there is opposition to it from those who argue that once the politicians have discovered a way of not paying interest on debt, the urgency of finding a solution to the debt problem would diminish. "In the long run," as Keynes said, "we are all dead."

But the Treasury is not giving up. It hopes, when the time is right, to introduce a new instrument that represents a cross between a BOT and a CCT, blending the fixed and the floating rate note in a way that investors would find attractive.

But in the end every analysis comes back to the point that in a relatively free financial market the basic rules of economics cannot be circumvented. A government that spends too much and fails to take the virtuous path to financial rectitude, has no choice but to act in a way that makes its papers as attractive as possible to investors. All the suggestions for changing the way the debt system operates amount only to tinkering.



Giovanni Goria - Treasury Minister



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External Borrowings

PETER MONTAGNON

ITALY'S continuing current account balance of payments deficit has made it one of the largest European borrowers on international capital markets in 1985.

According to figures compiled by Morgan Guaranty, Italian borrowers raised \$8,770bn through international bank loans and bonds during the first nine months of the year.

This was more than double the \$3,570bn raised in the same period of 1984, and among continental European borrowers was exceeded only by France, many of whose borrowers have been refinancing older debts.

So large have Italy's foreign borrowing needs grown that warnings about the size of the country's foreign debt have become almost perennial. Recently Mr Carlo Ciampi, Governor of the Bank of Italy, warned that net foreign debt will reach \$300bn this year, as the current account deficit widens to £12,000bn from £5,200bn in 1984.

Intense competition for business among banks in the Euro market, however, means that the market can easily absorb Italy's loan demands. Banks are hungry for business not least because many other borrowers, including Spain, with which Italy has frequently been compared in the past, are repaying their debts early.

As a result Italy has been able to borrow more and more this year on increasingly favourable terms. For example, a recent loan of \$70m and Ecu 50m in the Eurocredit market was oversubscribed even though it bore a margin of just 1 per cent over the London Interbank Offered Rate (Libor) for Eurodollars.

At the same time Italy's borrowing style has changed, as a wide range of new instruments becomes available in the international market.

Just two or three years ago Italian borrowers were principally orientated to the syndi-



Rome office of the Bank of Italy, which has given repeated warnings on the level of the country's foreign debts

cated loan market, largely because the country's credit rating was not perceived to be good enough for it to tap the bond markets to any great degree.

With the development of the floating rate note market and the emergence of the Treasury itself as a borrower — it previously left borrowing up to the main state sector institutions — that has changed.

It was in October last year that the Republic launched its first ever issue in the dollar floating rate note market. That bond raised \$1bn and since then there have been several more, including a \$500m issue in April this year.

At the same time Italy has become more innovative in other markets. Recently, for example, the Treasury launched a Sfr 300m, zero coupon bond,

in the Swiss market, which carried a yield of 5.5 per cent. Italian borrowers such as ENEL, the state electric utility, have also raised money in the Euro market which provides for the continuous sale of short-term notes backed by standby bank credit.

But it is for its role in developing the market in Ecu that Italy is best known in the capital markets. Ecu borrowings appeal to Italy because the exchange risk is lower than borrowing dollars, and the interest cost lower than funding in lire at home.

Italy has always had an almost ideological obsession with Ecu borrowing. On several occasions the Government has launched large Ecu bonds carrying a fixed rate of interest, most of which have been sold domestically

with a tranche reserved for foreign placements. Many of the credits raised by Italian borrowers in the syndicated loan market are also denominated in Ecu and the Government itself floated an Ecu 300m floating rate note in September.

In an ironic twist, Italy is now also attracting the attention of borrowers as well as lenders. High local interest rates and the relative stability of the currency have brought investor appeal to such issues and prompted the first ever Eurodollar bonds this year.

Though the market in these issues is still very thin the European Investment Bank launched a £100bn issue in September, which was followed by a £50bn issue for United Technologies of the US.

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Italy profits from big demand for non-callable paper

BY MAGGIE URRY IN LONDON

ITALY and Thailand both launched large floating-rate note issues yesterday at terms which traders regarded as tight. The issues of \$500m and \$300m respectively were led by Morgan Guaranty.

Terms for the Italy issue were set to reflect the shortage of non-callable paper in the market. Issuers have been steadily calling their floating-rate notes and replacing them with new deals at lower yields. As a result, some non-callable issues have been trading at yields of less than London interbank offered rate (Libor).

This issue has a 15-year final maturity but is non-callable for seven years. After that both borrower and investor have annual options to redeem. This non-call feature is paid for in a coupon, to be set six months, equal to the mean rate between Libor and the bid rate. Libor is usually 1/4 per cent lower than Libor.

The front-end fees total 50 basis points so that, though the coupon is below Libor, the return to investors, who buy at a discount, is a few basis points above. The bonds were bid at a 45 basis-point discount to the par issue price, equal to the level where co-managers own them.

Thailand's issue has a 20-year life with call protection for one year. Investors have put options after five, seven and 10 years and then annually. The coupon will be 1/4 per cent over six-month Libor, and fees total 32 basis points.

Some banks declined invitations to join the co-management group, saying the terms were too aggressive. The issue was moving slowly, though demand from the Middle and Far East was limited by public holidays. The bonds were bid at 99.70, within the gross fees.

A Y2M dual-currency issue for SNCF, the French state railway company, was launched by Morgan Stanley. The 10-year bonds have an 8 per cent coupon and 101% issue price. The redemption exchange rate was set at 1182 to the dollar.

With most of the issue pre-placed in the Far East, there was little trading in Europe.

A Eurosterling floating-rate note was launched for Citicorp Finance by Citicorp International Bank. The £150m issue has a 12-year life and pays a coupon quarterly at 10 basis points over sterling Libor.

Fees total 25 basis points, and the bonds are non-callable for five years. The issue closed at 99.82 ofered.

Continental bond markets were active yesterday. Three issues were launched in the Euro-D-Mark market. Most popular was a DM 100m deal from Copenhagen Handelsbank which has equity warrants.

Each DM 1,000 bond has warrants to buy 11 shares at Dkr 328 a share, which can be exercised between March next year and March 1990. The bank's shares will be listed on the Frankfurt and Hamburg stock exchanges next year, to become the first Danish company on those markets. The bonds-with-warrants were trading around 114 yesterday. The issue was led by Commerzbank.

A foster for DG Bank, led by the borrower, was having a tougher time. The DM 300m 10-year issue has a maximum coupon of 8 per cent and pays interest at 1/4 per cent above three-month Libor. The issue was trading only just within the total fees of 25 basis points.

Deutsche Bank brought a straight issue for Hoechst International Finance, a subsidiary of the large West German steel company. This DM 100m issue has a 10-year maturity, a 7 per cent coupon and a 99% issue price. The bonds were trading within the 1/4 per cent selling concession.

In the Ecu market Banque Indosuez launched an Ecu 60m extendible issue for Heron International Finance, a subsidiary of the UK property group. After seven years the coupon will be reset for another five years, and there are put and call options. The coupon was set at 9% per cent, and the bonds were trading within the 1/4 per cent selling concession, at a one-point discount to the par issue price.

Another perpetual issue was launched in the Swiss franc foreign bond market. The Sfr 150m deal, for New Zealand Railways, led by Kreditbank (Suisse) has a first coupon of 5% per cent. It will be re-fixed every 10 years at 1/4 per cent above the mean yield in the foreign bond market.

In the secondary market Chase-brown Pond's Sfr 150m 10-year deal traded for the first time, closing at 98, down from the 99% issue price. The coupon is 5% per cent. An international placing of 1m free shares in Saab-Scania, the Swedish car and truck manufacturer, has been arranged by Enskilda Securities and Dillon, Read.

Du Pont alters strategy with an eye on Europe

BY ANTHONY MORETON, TEXTILES CORRESPONDENT, IN LONDON

IN THE PAST seven days Du Pont has announced two investments in engineered non-wovens in Europe totalling almost \$200m, representing a change of strategy for the US corporation.

Until now its policy has been to supply markets from its base in Richmond, Virginia. Now it is to get closer to the customer, especially in Europe, where it sees considerable growth for these products.

Last week Du Pont announced a \$125m investment in Luxembourg for a sponbonded olefin used to produce security envelopes, protective clothing, sterile medical packaging, sleeves for floppy disks and graphics.

Yesterday it added a \$45m (\$65m) investment for Kevlar, an aromatic polyamide (part of the nylon family), at its Maydown plant in Northern Ireland.

These two also involve not just a change of production strategy but also a change in marketing emphasis. "We have always been a low-profile company," said Mr Siegfried Wittauer, director, industrial fibres and engineered non-woven structures, at Du Pont International in Geneva.

"That is now changing. We have a turnover of \$200m for non-wovens in Europe, much bigger than our competitors have believed. We are going to adopt a much higher profile in future."

That profile is changing in the US as well as Europe.

"The company has always had a very gentlemanly reputation," one London observer said yesterday. "It went about its work in its own way, keeping very much to itself."

"Partly, this was due to being terrified of the anti-trust legislation in the US, partly it was an attitude of mind."

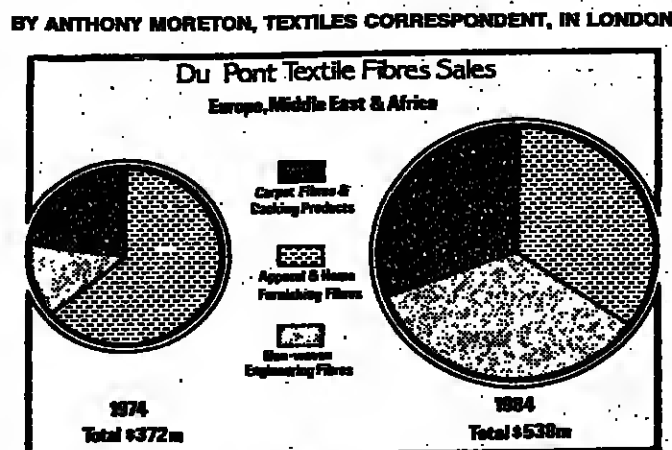
"This approach is now changing. New managers have come in with a more aggressive, more open approach."

Since the takeover of Conoco in 1981, the company has become one of the largest petrochemical concerns in the world, with annual sales of almost \$30bn. Excluding oil, its \$16bn chemicals-to-fibres side jostles with West Germany's Hoechst as the largest producer.

Both European investments just announced are very large in textile terms. At Luxembourg, 180 workers will be added to a workforce of about 1,100. At Maydown, there will be another 300 on the site which produces Lycra, the elastane substance that is the world leader for elasticated products, such as tights and swimwear.

The investments have been made because growth in non-wovens has been expanding rapidly in Europe, at about 8 per cent a year compared with 0 per cent in the US.

"We are fortunate in Du Pont," said Mr Mike Emery, Wilmington, Delaware-based director of the engineered non-woven structures division.



"If you have a good story to tell, the company will back it with money. It is now 10 years since the division made its last multimillion dollar investment, and the time gap speaks more eloquently than words how spending is carefully monitored within the company."

Until now, Du Pont has serviced its customers worldwide from Richmond. The Tyvek plant there has a capacity of 40,000 tons a year, and the Luxembourg works will increase that by about half.

With Kevlar the company has a polymer (or basic raw material) plant producing 30,000 tons a year in Richmond and an associated spinning plant capable of producing

ly different end uses from anything seen so far. He said the search was on for light weight and performance.

This is particularly true of composite materials where plastic is reinforced with fibres. Kevlar is not alone in this area; carbon fibres have been around for years.

Du Pont, though, is thought to have a big lead in the area. Eka, the German operating arm of the Dutch company Akzo, is building a plant for a similar composite in the Netherlands but has run up against patent laws.

Kevlar itself, introduced to the trade in 1971, has only really taken off in the last three years. Du Pont claims it is the world's strongest fibre and has the highest specific tensile strength of any fibre commercially available.

Its uses include bullet-proof vests, soldiers' helmets, ropes and cables for the offshore oil industry and protective clothing. It has recently been developed as a replacement for asbestos in clutch and brake linings.

The two plants reflected a greater commitment to Du Pont's customers, Mr Emery said. "We are showing them we are fully committed to the products."

"This is very important because many of them have no other business than Tyvek, and we want them to feel comfortable with it, as committed to it as we are."

Tyvek will be marketed by the

Swiss company DHJ Industries, of Zug, a subsidiary of Canadian Dominion Textile Group, and Britain's Wiggins Teape, a subsidiary of BAT Industries.

DHJ will look after envelopes, protective apparel and floppy disks. Wiggins Teape will handle graphics, tags and labels, sterile packaging and the construction industry.

"We have gone along this route," said Mr Wittauer "because the marketing of such a special product requires an unorthodox approach."

The large diversity of existing and as yet undiscovered applications for Tyvek involves an ever-widening platform of direct and indirect customers spread all over Europe.

"This has led us to enlist the expertise and co-operation of two specialised companies which will, in turn, use a network of sub-distributors where appropriate."

After Europe, the next step will be Japan, which presents a different marketing problem. From Europe because, while sales volumes for Kevlar are considerably smaller, the product is being used in specific production pockets.

Composites are particularly strong there though there is little chance of big defence spending.

But with the Tyvek plant at Richmond cutting capacity limitations, Du Pont is thinking seriously about the West Coast of the US and Japan for its next big moves.

Convergent, 3COM set to merge in \$120m deal

BY LOUISE KEOHIE IN SAN FRANCISCO

CONVERGENT TECHNOLOGIES, the Silicon Valley computer workstation manufacturer, has agreed in principle to merge with 3COM, a neighbouring local area network maker.

Under the terms of the proposed transaction each of 3COM's 14m shares, currently quoted at \$8 1/2, will be swapped for one of Convergent's shares, which opened yesterday at \$8, placing the value of the transaction at approximately \$120m. Current 3COM shareholders will own

about 27 per cent of the new company. The merger is subject to final agreement.

Analysts praised the proposed deal as a major step forward for Convergent, which along with other computer companies has suffered slow sales over recent months. Convergent posted net losses of \$13.8m last year, following an ill-fated attempt to enter the retail personal computer market. For the first nine months of this year, the company reported a net profit of \$6.4m.

\$75m credit for Fairchild

BY WILLIAM HALL IN NEW YORK

FAIRCHILD INDUSTRIES, the US aerospace company which has been hit by heavy losses on a joint venture with Sweden's Saab-Scania, has reached an agreement with a group of banks for a new \$75m three-year revolving credit facility.

The company says the facility, when coupled with other recent actions, will enable it to "adequately support all existing operations." Fairchild's earnings have slumped from a peak of \$64.3m in 1981 to \$1.4m last year.

US banks feel safer on home territory

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

TWO Philadelphia banks announced decisions to come to and go from London last week. The bank that came was Philadelphia National Bank, which set up a new merchant bank to complement its London branch. The one that went was First Pennsylvania, which said it was closing its London branch in February after 17 years.

Their motives illustrate the more hasty-paced approach taken by US regional banks to their overseas activities, now that the 1970s' headlong rush into international banking is over, it is not yet reversed.

First Pennsylvania's planned departure attracted attention because it was the fourth regional US bank to close its London branch this year. The others were Wells Fargo of San Francisco, Comerica of Detroit and Centere of St Louis.

All of them appear to have taken stock of their markets and decided that they would do better to concentrate on territory closer to home where the business is familiar and the costs lower.

While a London branch gives foreign banks a foothold in the international capital markets, it is less useful for those that are not engaged in dealing.

Mr Robert Cordell, manager of First Pennsylvania's London branch, said the bank had decided to "refocus its identity" as a regional bank in the US, and that made a London branch unnecessary.

The bank's London branch in any case dated back to happier days when First Pennsylvania was one of the largest banks in the state. In the late 1970s it ran into difficulty and had to be rescued by the US Government, after which it shrank dramatically in size. Although the bank has now fully recovered, the crisis hastened changes in strategy.

The sudden change of departures has raised questions about the readiness of other regional US banks to stay in London, particularly those for which an overseas branch has become more a source of prestige than profitable business. Some observers believe that now that a few

banks have plucked up the courage to go, others will follow.

Certainly Mr Morris Dorrance, chairman of CoreStates, the parent of Philadelphia National Bank, does not see the opening of the London merchant bank - plans for which were first revealed in March - as a bid by the bank for international status. "We're still basically talking about Philadelphia," he said.

CoreStates has \$10bn in assets and is known especially for its correspondent banking and commercial lending activities.

The bank's total capital of \$1.5bn is being shifted up mainly to add to the range of products the PNB offers to its middle-market corporate clients in the US. The bank felt it needed to provide a merchant banking-type service, and it was then a question of where to base it: New York, London or the Far East.

The bank settled on London mainly because that is where the people with the right skills are to be found, and where the regulatory cli-

mate allows banks to get deeply involved in securities business, unlike either the US or Japan.

"We will still make our bread back in the mid-Atlantic states," said Mr Dorrance. "But when you look at regulation, London is a more interesting place to be."

PNB's merchant bank will bring new US corporate names to the European market, but it does not intend to become a big dealer in those markets. The size of its activities, according to Mr Dorrance, will depend to some extent on how fast the recent bank credits back home.

This year's banking exodus suggests that the number of foreign banks in London may have peaked. According to this month's issue of The Banker, which keeps a tally of the foreign banking community, there are now 483, down from 470 last year. That is the first time the number has fallen since the magazine started keeping records in 1967. It gives mergers and international pressures as the main reasons.

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November 7, 1985

INTL. COMPANIES & FINANCE

Spanish utilities to raise capital

By David White in Madrid

TWO of Spain's leading electrical utilities have announced rights issues for next month, taking advantage of the buoyant mood of Spanish stock markets.

The operations follow the conclusion of an agreement among companies in the sector on transfers of generating facilities and market shares. This has led to expectations of higher dividends as a result of the lifting of government restrictions.

Iberduero, the largest electricity supplier, plans to raise Pta 17.1bn (\$107m) through a one-for-six issue, with subscriptions open from December 10 to January 10. The new shares, to be issued at Pta 375 each or 75 per cent of their Pta 500 par value, will increase the company's nominal capital to Pta 159.5bn from Pta 138.7bn.

SEVILLANA de Electricidad, number five in the sector, is likewise offering one new share for six old ones in a Pta 5.6bn operation. The shares are being offered from December 1 to 31 at Pta 300 each or 60 per cent of par, increasing nominal capital to Pta 57.9bn from Pta 53.1bn.

Shares of electricity companies are currently being traded at an average of almost 30 per cent above their levels at the start of the year, with Iberduero changing hands at 112 per cent of par and Sevillana at 84 per cent.

ESSELTE, the Swedish office supplies, publishing and packaging group, reports a 15 per cent rise in profits after financial results for the first nine months to SKr 472m (\$80m).

It predicts a 15 per cent rise for the full year in both sales and earnings, which were SKr 8.71bn and SKr 820m respectively in 1984.

Nine-month turnover climbed an adjusted 14 per cent to SKr 7.23bn. The bulk of group earnings is generated by Esselte Business Systems, the group's US subsidiary, which has invested heavily in graphic design and retail price labelling systems. It also acquired for \$43m the Borgum & Pease office supply company earlier this year.

Esselte is also now building up cable television operations in both the Netherlands and Denmark, an exercise which is expected to involve "large costs" in the coming months. The group's Swedish subsidiary reported better than expected market conditions.

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United Breweries lifts earnings and plans DKr 163m issue

By Hilary Barnes in Copenhagen

UNITED BREWERIES, Danish producers of Carlsberg and Tuborg beers, plans to increase capital by DKr 163m to DKr 814m (\$85m) through a one-for-four rights issue priced at 105 per cent of par, the board announced yesterday.

The dividend for the year ending September 30 will remain at 15 per cent.

Net turnover, excluding excise taxes, increased by 9.7 per cent from DKr 7.83bn to DKr 8.59bn. New acquisitions, including the

Royal Copenhagen china group and Union Carveera, the Spanish brewery, accounted for a substantial part of the sales increase.

Group pre-tax profits were up by 1.9 per cent from DKr 680m to DKr 673m and net profits from DKr 321m to DKr 325m.

Parent company pre-tax profits were down from DKr 470m to DKr 449m, mainly as a result of a 10-week labour conflict at the Copenhagen breweries in the early summer, which hit output and sales in the peak period.

Group profits nevertheless advanced, chiefly owing to good results from the UK and Hong Kong breweries. Earnings were adversely affected by the results of newly acquired companies, said the directors.

The group consists of 32 Danish companies and 33 companies outside Denmark. Capital and reserves at the end of last year totalled DKr 3,02bn.

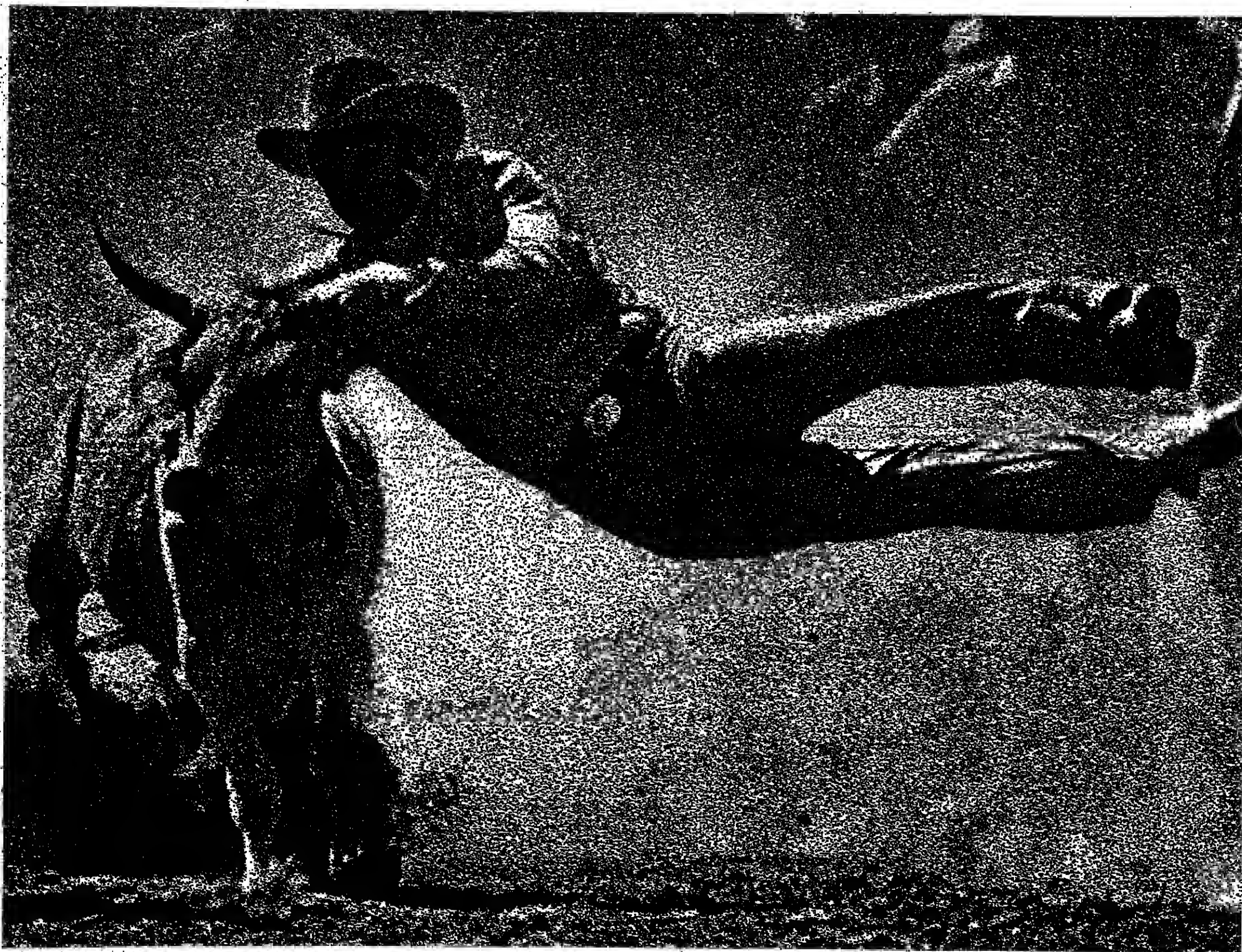
FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for November 25.

U.S. DOLLAR STRAIGHTS						OTHER STRAIGHTS					
Issued	Bid	Offer	Change on day	Week	Yield	Issued	Bid	Offer	Change on day	Week	Yield
Amor 10% 82	100	100 1/2	+ 1/4	0	10.28	Amor 10% 82	100	100 1/2	+ 1/4	0	10.28
Amor 10% 83	100	100 1/2	+ 1/4	0	10.28	Amor 10% 83	100	100 1/2	+ 1/4	0	10.28
Amor 10% 84	100	100 1/2	+ 1/4	0	10.28	Amor 10% 84	100	100 1/2	+ 1/4	0	10.28
Amor 10% 85	100	100 1/2	+ 1/4	0	10.28	Amor 10% 85	100	100 1/2	+ 1/4	0	10.28
Amor 10% 86	100	100 1/2	+ 1/4	0	10.28	Amor 10% 86	100	100 1/2	+ 1/4	0	10.28
Amor 10% 87	100	100 1/2	+ 1/4	0	10.28	Amor 10% 87	100	100 1/2	+ 1/4	0	10.28
Amor 10% 88	100	100 1/2	+ 1/4	0	10.28	Amor 10% 88	100	100 1/2	+ 1/4	0	10.28
Amor 10% 89	100	100 1/2	+ 1/4	0	10.28	Amor 10% 89	100	100 1/2	+ 1/4	0	10.28
Amor 10% 90	100	100 1/2	+ 1/4	0	10.28	Amor 10% 90	100	100 1/2	+ 1/4	0	10.28
Amor 10% 91	100	100 1/2	+ 1/4	0	10.28	Amor 10% 91	100	100 1/2	+ 1/4	0	10.28
Amor 10% 92	100	100 1/2	+ 1/4	0	10.28	Amor 10% 92	100	100 1/2	+ 1/4	0	10.28
Amor 10% 93	100	100 1/2	+ 1/4	0	10.28	Amor 10% 93	100	100 1/2	+ 1/4	0	10.28
Amor 10% 94	100	100 1/2	+ 1/4	0	10.28	Amor 10% 94	100	100 1/2	+ 1/4	0	10.28
Amor 10% 95	100	100 1/2	+ 1/4	0	10.28	Amor 10% 95	100	100 1/2	+ 1/4	0	10.28
Amor 10% 96	100	100 1/2	+ 1/4	0	10.28	Amor 10% 96	100	100 1/2	+ 1/4	0	10.28
Amor 10% 97	100	100 1/2	+ 1/4	0	10.28	Amor 10% 97	100	100 1/2	+ 1/4	0	10.28
Amor 10% 98	100	100 1/2	+ 1/4	0	10.28	Amor 10% 98	100	100 1/2	+ 1/4	0	10.28
Amor 10% 99	100	100 1/2	+ 1/4	0	10.28	Amor 10% 99	100	100 1/2	+ 1/4	0	10.28
Amor 10% 00	100	100 1/2	+ 1/4	0	10.28	Amor 10% 00	100	100 1/2	+ 1/4	0	10.28
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Amor 10% 02	100	100 1/2	+ 1/4	0	10.28	Amor 10% 02	100	100 1/2	+ 1/4	0	10.28
Amor 10% 03	100	100 1/2	+ 1/4	0	10.28	Amor 10% 03	100	100 1/2	+ 1/4	0	10.28
Amor 10% 04	100	100 1/2	+ 1/4	0	10.28	Amor 10% 04	100	100 1/2	+ 1/4	0	10.28
Amor 10% 05	100	100 1/2	+ 1/4	0	10.28	Amor 10% 05	100	100 1/2	+ 1/4	0	10.28
Amor 10% 06	100	100 1/2	+ 1/4	0	10.28	Amor 10% 06	100	100 1/2	+ 1/4	0	10.28
Amor 10% 07	100	100 1/2	+ 1/4	0	10.28	Amor 10% 07	100	100 1/2	+ 1/4	0	10.28
Amor 10% 08	100	100 1/2	+ 1/4	0	10.28	Amor 10% 08	100	100 1/2	+ 1/4	0	10.28
Amor 10% 09	100	100 1/2	+ 1/4	0	10.28	Amor 10% 09	100	100 1/2	+ 1/4	0	10.28
Amor 10% 10	100	100 1/2	+ 1/4	0	10.28	Amor 10% 10	100	100 1/2	+ 1/4	0	10.28
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Amor 10% 14	100	100 1/2	+ 1/4	0	10.28	Amor 10% 14	100	100 1/2	+ 1/4	0	10.28
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Amor 10% 82	100	100 1/2	+ 1/4	0	10.28						

Financial Times Tuesday November 26 1985

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\$100,000,000

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October 1985

INTL. COMPANIES & FINANCE

Bank debt moratorium for troubled Pan-Electric

BY CHRIS SHERWELL IN SINGAPORE

THE MONETARY Authority of Singapore (MAS), the island state's powerful financial regulatory agency, has persuaded the 30 bank creditors of Pan-Electric Industries, a quoted company unable to pay \$440m (US\$181.2m) in debts, to agree to a moratorium on their loans.

The shares of Pan-Electric were suspended last Tuesday, along with those of Growth Industrial Holdings, which has a 31.5 per cent stake in the company, and Sigma International, which holds 23.6 per cent. The previous day it had failed to honour a \$7.5m debt repayment.

Pan-Electric's troubles have raised the spectre of a collapse which would hit several other quoted companies. Even with the outflow of a rescue plan agreed, many fear certain broking firms cannot avoid financial difficulty because of their Pan-Electric share dealings.

Some banks are already said to be terminating lines of credit to brokers, and questions are now being asked about many of the lending and share dealing practices which lie behind the crisis that has engulfed Pan-Electric.

Another worry which has surfaced concerns the public offer of shares by Singapore International Airlines (SIA), the country's national flag carrier. Subscriptions by Singapore applicants close tomorrow, and local sentiment has been dampened significantly by the Pan-Electric affair.

It has not gone unnoticed that Mr Joe Pillay, SIA's chairman, in his other capacity as managing director of the MAS, chaired the 11-hour meeting on Saturday which saw a course of action agreed between a steering committee of the bank creditors, representatives of Pan-Electric and Mr Tan Koon Swan, the Malaysian entre-

preneur behind Sigma International. Pan-Electric's bank creditors were told at a meeting yesterday that the Saturday agreement was not negotiable and were given a clear indication that they were expected to accept it promptly and without argument. They did, and the steering committee went back into session last night.

Apart from the indefinite moratorium, the agreement is also believed to include an immediate lowering of interest charged to Pan-Electric on the banks' outstanding loans. In the meantime sums are now to be injected into Pan-Electric from an unspecified source to keep the company going.

The next step is to let in accountants from Price Waterhouse to scrutinise Pan-Electric's books and report back. Only then will a financial restructuring arrangement be negotiated, and that could take several weeks.

Indonesian farm-out by CRA

By Kenneth Marston

CLAREMONT PETROLEUM and New Zealand Goldfields are buying into two of CRA's gold interests in Kalimantan, Indonesia—principally the Kelian River discovery in East Kalimantan with an estimated ore resource of over 30m tonnes grading between 2.5g and 3.5g gold per tonne and suitable for open-pit mining.

The farm-out will leave CRA with 58.5 per cent, Claremont 22.05 per cent, and NZ Goldfields 9.45 per cent. The remaining 10 per cent will still be held by PT Buana Jaya Raya Jakarta Mining. CRA's Indonesian partner.

The other interest being farmed-out is an exploration programme over an area of 10,000 sq km in central Kalimantan. The new ownership is CRA 65 per cent, Claremont 24.5 per cent, and NZ Goldfields 10.5 per cent.

Claremont is paying US\$12.3m (\$8.5m) for its interest in the two ventures to diversify into gold from oil and gas. The company proposes to raise A\$51.6m via a one-for-one rights issue.

Elec and Eltek falls into the red

BY DAVID DODWELL IN HONG KONG

ELEC AND ELTEK, the Hong Kong electronics group which went public with much fanfare 18 months ago, yesterday reported losses after extraordinary items of HK\$ 133.5m (US\$17.1m) for the year to June.

The losses, which compare with profits of HK\$ 122m for the previous year, were due to the depressed state of the US electronics market, inadequate marketing strength in the US, and delays in approval for a

new cordless telephone, Mr David So, the group's chairman, said yesterday.

Elec and Eltek's sales fell from HK\$ 547m in 1983-84 to HK\$ 301m in the year just ended. On top of operational losses of HK\$ 70m, the company had to make a HK\$ 62m provision for unsold stocks thought to amount to about three months' production.

When Elec and Eltek mounted its public flotation in February last year, the offering was

an unprecedented 83.4 times oversubscribed. Shares issued at HK\$ 3.80, but have since slid HK\$ 2 apiece rapidly rose to to less than 27 cents.

Efforts to return the group to profit include new products, including a multi-language computer terminal, a credit card pay telephone, and a pocket-sized cordless telephone. Mr So said. The group is also trying to diversify from the depressed US market into mainland China, Japan and Europe.

Sabic well ahead at nine months

BY FINN BARRE IN RIYADH

SAUDI ARABIAN Basic Industries Corporation (Sabic), has announced that its earnings for the first nine months of 1985 jumped by 157 per cent from the same period of 1984 to HK\$ 133.5m (US\$17.1m) for the year to June.

Earnings of SR 81.4m (\$22.3m) were further enhanced by a carryover from 1984 to reach total profits so far of SR 105.7m. Profits for the same period in 1984 were SR 34.4m.

Earlier this year 30 per cent of Sabic was offered to the

public in a share flotation which was well oversubscribed.

An unofficial balance sheet shows current assets including cash, deposits, and inventories, up by 23 per cent to \$1.04bn. Investments and advances increased by 9 per cent to \$152.2m, while other assets rose by 31 per cent to \$575.3m.

Sabic gave the value of its plants at \$2.43bn. The value of projects under construction fell 28 per cent to \$1.53bn, reflecting the completion of work commented in previous years.

The company is due soon to sign a construction contract for the Saudi European Petrochemical Company. The plant, a joint venture with Enichem of Italy and Neste of Finland, will manufacture butane and methyl tertiary butyl ether, an octane enhancer used in unleaded petrol.

Sabic manufacturers polyethylene, methanol and other basic petrochemicals as well as iron and steel, and is at the forefront of attempts to industrialise Saudi Arabia. Most of its projects are undertaken as joint ventures.

Name change for Amad

AUSTRALIA'S Amad is changing its name to Normandy Resources as part of its move from being an exploration company to one providing venture capital to the mining and energy industry.

A major step in the restructuring is the acquisition of a 16.5 per cent stake in Brunswick Oil, which owns the Galilee More gold prospect in the Mount Magnet area of Western Australia. This is expected to reach production on an open-pit basis in March at an annual rate of 35,000 to 40,000 oz of gold.

Open-pit ore reserves are estimated to be sufficient to supply the new 200,000 tonnes per annum mill for up to three years. Thereafter operations will go underground, but at a much reduced tonnage.

The open-pit gold recovery mode is put at about 6 grammes, but break-even costs have been assessed at a grade of 4.5g and a gold price of A\$350 per ounce; the price is currently around A\$150.

Brunswick's petroleum properties have been sold, and the latter's 17 per cent stake in Churchill Resources is also expected to be divested. Meanwhile, Amad has sold its stake in Aztec Exploration and raised A\$2.75m via a share placement and rights issue.

Austwhim share issue fully subscribed

Austwhim Resources' A\$17.5m (\$8.14m) share issue has been fully subscribed. On completion of the issue Whim Creek Consolidated will have a 36 per cent holding in Austwhim which, in turn has agreed to purchase 3m share options in the dividend-paying Whim Creek from Northgate Exploration. Austwhim expects to produce over 31,000 ounces of gold a year, starting in early 1986, from its two Western Australian gold deposits.

Western Collieries

Western Collieries, a wholly-owned subsidiary of CSR, reports that it has signed a A\$1bn (\$465m) contract to supply steaming coal to Western Australia's State Energy Commission. The commission will take 26m tonnes of coal over 20 years with an option to buy an extra 12m tonnes.

JAPANESE RESULTS

C. ITOH & CO. TRADING

	Half-year to Sept '85	Sept '84
Revenues (bn)	7,761	6,750
Pre-tax profits (bn)	17.00	11.80
Net profits (bn)	4.52	2.91
Net per share	4.10	2.52
Dividend	2.50	1.50

PARENT COMPANY

MARUBENI TRADING

	Half-year to Sept '85	Sept '84
Revenues (bn)	7,205	6,181
Pre-tax profits (bn)	20.30	11.84
Net profits (bn)	5.50	3.13
Net per share	5.10	2.80
Dividend	2.50	1.50

PARENT COMPANY

SUZUKI MOTOR

CARS, MOTOR CYCLES

	Half-year to Sept '85	Sept '84
Revenues (bn)	344	272
Pre-tax profits (bn)	10.27	7.52
Net profits (bn)	4.07	3.09
Net per share	13.72	10.44
Dividend	3	2

PARENT COMPANY

Rand London recovers

BY JIM JONES IN JOHANNESBURG

RAND LONDON, the South African mining affiliate of Burnet and Hallamshire of the UK, maintained its profit recovery in the six months to September, largely because of increased sales of anthracite and improvements in operating efficiency.

First-half turnover rose to R46.7m (\$17.8m) from R27.0m and pre-tax profits jumped to R6.6m from R263,000.

The directors say that the coal division benefited from greater anthracite market penetration and improved efficiency following the up-gradings of plant and equipment.

First-half earnings were 3.6 pence a share against nothing in the first half of last year. Preference dividends remain unchanged.

In arrears and the directors say the company is in no position to declare an ordinary dividend.

Lower operating income and higher depreciation and finance charges combined to push Union Steel, the South African steelmaker, into a loss in the year to September. Operating income dropped to 5.1m from R28.2m and an attributable loss of R19.5m was made against a profit of R14m.

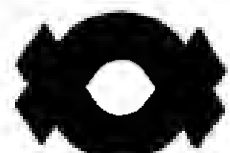
The directors say the deterioration was due mainly to a 17 per cent decrease in domestic steel sales.

A loss of 60.3 cents a share was suffered against the previous year's earnings of 46.8 pence. An ordinary dividend has not been declared.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

25th November, 1985



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November, 1985

Financial Times Tuesday November 26 1985

TECHNOLOGY

Geoffrey Charlsh analyses options available to businesses for electronic data communications

Crucial decisions on company networks

LARGER COMPANIES, faced with new technology, liberalisation and regulation are having to make some of their most crucial decisions to date in providing electronic communications between their own, their customers and their suppliers' sites.

The GPO, then Post Office Telecommunications and finally British Telecom, always with some surplus long distance capacity, have offered leased lines for several decades, allowing companies to build up their own networks as an alternative to large-scale and often expensive use of the public network.

Today, with an accelerating change to digital transmission, the need to send various kinds of data as well as speech and the ending of the state monopoly, the problem has dimensions unimaginable a few years ago.

Engineering specialists with knowledge of digital telecommunications, the workings of BT and Mercury and current government regulations, are very much in demand.

Mr John Kelly, chairman of

the Telecommunications Managers' Association, says he has members earning £85,000 a year. The figure raised distinct alarm when he revealed it at Public Versus Private Networks, an Oyez conference recently staged in London.

The association has 300 of the

As BT and Mercury extend their interests beyond the mere provision of carrier services, confusion has arisen between the use of "public" and "private" in networking.

UK's most significant telecoms users in membership. They operate 650 corporate networks representing between £800m and £1bn of investment, most of it in financial institutions, energy, chemicals and services. The networks link 1m tele-

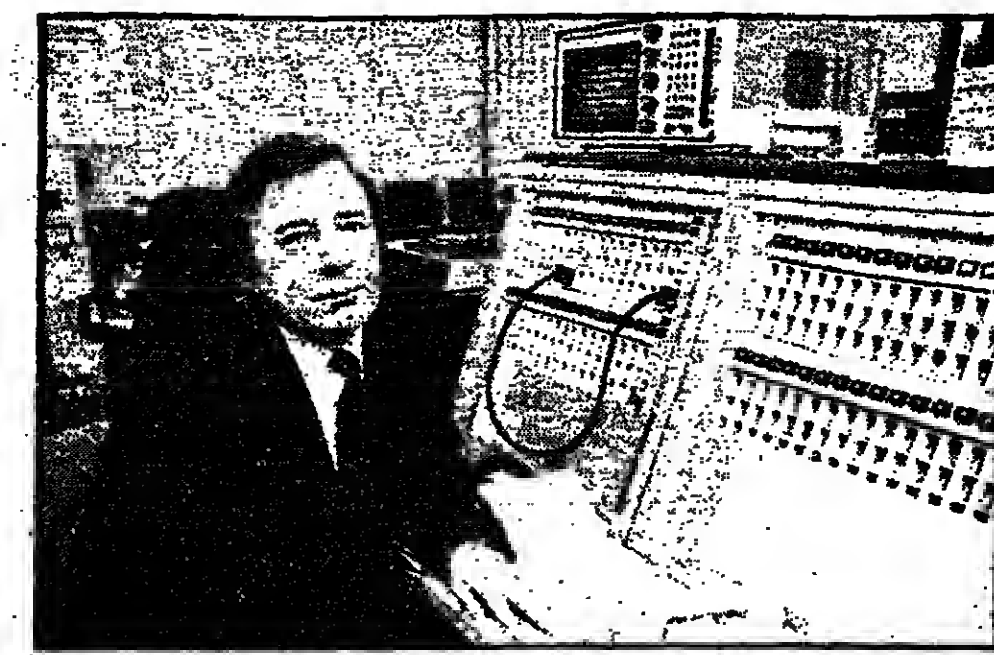
phones and allow 300,000 data, text and facsimile terminals to communicate.

With liberalisation, others, including BT and Mercury, have eyed this "do it yourself" market with interest. As they extend their interests beyond the mere provision of national carrier services, some user confusion has naturally arisen between "private" and "public" in networking.

At the moment there are still two basic choices for the user. He can rely entirely on the public switched network services provided by BT and Mercury, now known as public telecoms operators, or PTOs. Alternatively, he can construct a private network around PTO-provided services, with limitations on the amount of traffic that can be diverted from the public network to his private lines.

A third option will be the managed data network (MDN), where an operating company set up for the purpose offers to arrange, operate and maintain a private network exactly suited to the user's needs, using PTO lines and switches.

The Trade and Industry



John Kelly, Telecommunications Managers Association chairman: specialists are in demand

Department is still elaborating its policy over managed networks, of which an example was the rejected BT/IBM system for retailers.

The MDN is an extended form of Van, or value added network. The Van supplies a specific service, for example, Prestel and the electronic mail services. An MDN, however, provides a general service net-

work, and there is some PTO concern about diversion of public traffic.

A Trade Department decision about MDNs is expected by the end of the year. Dr John Compton, director of OfTel, believes licensing initially will be limited to data, since relatively little is carried on the public switched network and its large-scale transmission on

MDNs is unlikely to greatly affect PTO switched network revenues.

He also foresees a change in the Van licence so that, if voice is added to a message, the price must at least equal that charged to the public network.

Mr Bill Medcraft, acting

will become extinct. He thinks BT and Mercury will compete for the core national network business as a matter of course, but points out that both are also committed to private, as well as public services. He says that there are plans to lease segments of PTO exchanges as well as lines.

Many others, he predicts, including BT, will compete to supply managed networks. One of the PTOs worries about managed networks is the prospect that communications capacity will be directly re-sold, affecting their revenue, and this also is under discussion at the Trade Department.

Mr David Farmer, com-

'Licensing managed networks is most obviously an effective legalising of resale of public operators' capacity for data transmission and non-live voice services'

Mercury Communications has a clear enough view. He believes licensing managed networks 'is most obviously an effective legalising of resale of PTO carrier capacity for data transmission and non-live' voice services. The Government, he feels, might just as well legalise re-sale as soon as possible.

He advocates complete liberalisation by the end of 1986. Mercury does not believe that defining new types of network (like the MDN) serves any useful purpose.

His view about private networks came in the form of a question: 'If I could give you

on the public network a service that was more reliable, more available, more resilient, of at least equal quality, at much lower cost than your private network, and with no noticeable call setup time, could any one justify creating a new private network?'

General-service Van aims for a broad appeal to all sectors

INTEGRATED BUSINESS Communications of general, a two-year-old company specialising in computer communications, has launched a general service value-added network (Van) based on 11 Sperry communications processors distributed throughout the UK.

A Van is a network offered by an operating company that uses British Telecom or Mercury lines, and switches that add processing and software to provide a business data communications service to its customer.

Many Vans have been set up since liberalisation to provide services for specific areas of commerce and industry. But the IRC offering, called Key, is for general business data transmission and at first glance seems similar to the basic services provided by BT and Mercury.

The essence of the Van, however, in the present definition, is that the data is handled centrally, either at a single site or via a multi-addressed, over public or private lines or combinations of the two.

Some confusion has arisen because, given liberalisation,

BT itself is able to offer value added services, based on its own national networks.

A further variant, the so-called managed data network has appeared where specialist communications companies—like BT and Mercury—want to supply and operate complete systems for a company and its customers and/or suppliers; all they do is use it, without any of the prob-

lems of set-up, operation and maintenance.

Meanwhile Key has been started, although Mr Don Atkinson, IRC chairman, agrees the network could be affected if licensing conditions are changed as a result of the Trade Department's pronouncement on networking.

Key has much to offer. The minimum needs for a user are a personal computer with a suitable communications interface, a modem (telephone line transmitter-receiver for data) and a telephone. The user "just dials in to Key and transmits".

Key, it is claimed, allows PC users, or terminal users, to access a larger computer, to exchange information, screen to screen, via the 11 Sperry communications processors

under the control of a mainframe computer at Aylesbury.

Key also gives the users access to an electronic mail service, to Prestel, and to specific services in insurance, banking, the motor trade and other areas.

Dial-in users pay an annual subscription of about £100 and an hourly connect charge. Leased line users pay by the

year.

Mr Atkinson said: "While there are a number of specialised Vans catering for certain sectors of business, the future lies in full service, full facility Vans with a broad appeal in all areas of business and industry, which enable users literally to communicate with anyone both in the UK and abroad."

TV 'not main cause of falling cinema audiences'

Video & Film

BY JOHN CHITTOCK

cinema's decline, it may seem rather poignant that the latest study into the audience for film has just been completed by the Broadcasting Research Unit— with such harrowing statistics as "74 per cent of the adult population did not go to the cinema last year."

Yet the main conclusions of the study suggest that the technology of video and television is less responsible for the decline of the cinema than changing social patterns. That may seem ironic to those who received in the mail last week news of another study to be undertaken for the European Commission on the impact of new communication technologies on the media industry in the EEC countries.

That inquiry—by Vrije University in Brussels—will seek answers to a whole range of subjects such as high definition television, video discs, videodata, teletext, cable television, newspapers, and of course the cinema. The project implies that technological developments will influence social change, whereas the BRU's findings suggest that social change has encouraged technological developments.

The BRU argues that the rise in numbers of television licences in Britain statistically

could account for only two-thirds of the cinema's decline—and that most defecting cinemagoers were young people who were not committed to those who were. In the US—where cable television has reinforced the challenge of broadcasting—cinema attendances have remained fairly stable.

The BRU believes that people are deserting the British cinema because of cost changes in our social fabric—more comfortable homes, a rise in real wages, the break-up of the working class family, indeed the new consumer culture of mobility and choice.

Further evidence is offered in the statistics that 80 per cent of respondents did not mind where they watched a film if it was good—on TV, video or in the cinema—and only 11 per cent of video viewers "simulated the darkness of the cinema by turning off the light."

There are, however, more

extraordinary implications buried between the lines of this report. Only 31 per cent of respondents regarded the cinema as the best place to see a film, and 31 per cent of video film viewers cited that their preference for video over the cinema was based on the chance to stop and rewind.

Sociologists might recognise this as a symptom of the liberalisation of our culture. But even more interesting, media watchers will detect early signs of consumer readiness for interactive video—which offers the viewer almost total control over the programme, transforming him into a participant.

In the US a first step for the movie buff has been made with the release of Citizen Kane on interactive video disc, enabling what has been voted the greatest movie of all time to be savoured at leisure—even allowing the viewer to evolve new constructions.

Although the BRU makes no

reference to interactive video—a branch of the screen media business which is about to grow—it is now being anticipated by their claim that video has changed the rules of film; that the unbroken, linear nature of film is a product only of the way it had to be viewed—not of "artistic imperative"—and that these constraints no longer apply.

It might be claimed that technology, in making this possible, has engineered the change in social habits. But inventions have a strange knack of appearing only when society is ready for them.

Such probability leads to another interesting conclusion that lurks between the lines of Dr Tracey's paper. Whereas 64 per cent of people preferred watching films on video or television, of the 31 per cent who favoured the cinema some 45 per cent cited the screen size as one of the most important reasons for this preference.

Screen size is the most obvious difference between the experience of fireside viewing and the cinema. And although plenty of research has been going on into the development of high television screens, until now there has been little social pleasure for them. With nearly half of all ver-

owners using their machines mainly to tape feature films—and 40 per cent of the BRU's respondents saying that there are too few movies on broadcast television—the inference is clear. A market is now available for the cinema-size TV screen.

There are still many technical difficulties to overcome in achieving this at a satisfactory price and with comparable picture quality. But as the realisation of a social need begins to surface, it may excite the minds of engineers wonderfully. And if the investors see in this a real pot of gold instead of a rainbow, the next big technical breakthrough in the medium seems assured.

Clay fails fake swamp test

COURTAULDS, the chemicals company, has produced a jelly-like material to replace clay in artificial swamps for the film industry.

The company came to the aid of a special-effects team working on Labyrinth, an adventure movie being made at Thorn EMI's studios in Elstree, Hertfordshire.

The film called for an artificial swamp filled with 20,000 gallons of water. Normally, synthetic clay is used to add density to the swamp.

For Labyrinth, Henson Associates and Lucasfilm, the film's producers, found clay inadequate because it sank too readily. Courtaulds came up instead with one ton of a chemical called Celatex which, says the film's special effects department, has the right sludge-like properties.

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Serial Numbers of the Bonds to be redeemed are set forth below in groups from one number to another number, both inclusive:

Serial Numbers	Serial Numbers	Serial Numbers	Serial Numbers
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4251 through 4500	15551 through 15600	26451 through 26500	44361 through 44410
4501 through 4750	15601 through 15650	26551 through 26600	44361 through 44410
4751 through 5000	15651 through 15700	26651 through 26700	44361 through 44410
5001 through 5250	15701 through 15750	26751 through 26800	44361 through 44410
5251 through 5500	15751 through 15800	26851 through 26900	44361 through 44410
5501 through 5750	15801 through 15850	26951 through 27000	44361 through 44410
5751 through 6000	15851 through 15900	27051 through 27100	44361 through 44410
6001 through 6250	15901 through 15950	27151 through 27200	44361 through 44410
6251 through 6500	15951 through 16000	27251 through 27300	44361 through 44410
6501 through 6750	16001 through 16050	27351 through 27400	44361 through 44410
6751 through 7000	16051 through 16100	27451 through 27500	44361 through 44410
7001 through 7250	16101 through 16150	27551 through 27600	44361 through 44410
7251 through 7500	16151 through 16200	27651 through 27700	44361 through 44410
7501 through 7750	16201 through 16250	27751 through 27800	44361 through 44410
7751 through 8000	16251 through 16300	27851 through 27900	44361 through 44410
8001 through 8250	16301 through 16350	27951 through 28000	44361 through 44410
8251 through 8500	16351 through 16400	28051 through 28100	44361 through 44410
8501 through 8750	16401 through 16450	28151 through 28200	44361 through 44410
8751 through 9000	16451 through 16500	28251 through 28300	44361 through 44410
9001 through 9250	16501 through 16550	28351 through 28400	44361 through 44410
9251 through 9500	16551 through 16600	28451 through 28500	44361 through 44410
9501 through 9750	16601 through 16650	28551 through 28600	44361 through 44410
9751 through 10000	16651 through 16700	28651 through 28700	44361 through 44410
10001 through 10250	16701 through 16750	28751 through 28800	44361 through 44410
10251 through 10500	16751 through 16800	28851 through 28900	44361 through 44410
10501 through 10750	16801 through 16850	28951 through 29000	44361 through 44410
10751 through 11000	16851 through 16900	29051 through 29100	44361 through 44410
11001 through 11250	16901 through 16950	29151 through 29200	44361 through 44410
11251 through 11500	16951 through 17000	29251 through 29300	44361 through 44410

Interest on the Bonds to be redeemed will cease to accrue from and after January 1, 1989. On such date the redemption price will become due and payable on each of said Bonds and payment thereon together with accrued interest will be made at any one of the following:

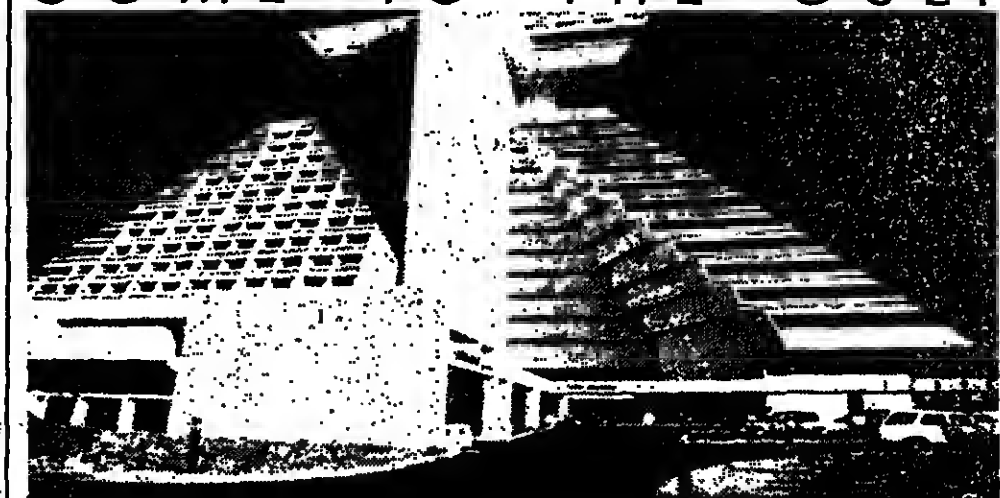
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UK COMPANY NEWS

Habitat marks merger with 27% profit increase

IN ADDITION to the £1.5m merger with British Home Stores, Habitat Mothercare, the children's wear and furniture group, announced yesterday that profits for the first half of the 1985-86 year rose by 27 per cent, to £16.1m.

There is a similar increase in the interim dividend, which is lifted by 0.6p to 3p net per share, with earnings ahead at 9.7p (7.7p) basic and 8.5p (6.8p) fully diluted.

Sir Terence Conran, the chairman, said that prospects remained bright for the full year despite relatively full trading in September and October. In recent years most of the company's taxable profits have come in the second half, which contains the important Christmas shopping period.

For the 26 weeks to September 29 turnover, excluding sales taxes, moved ahead from £197.8m

to £225.5m, and produced trading profits of £20.12m against £16.02m. The pre-tax outcome was struck after interest and other debits of £4.04m (£3.39m). Last time interim pre-tax profits came to £12.63m.

Sir Terence said that after several further strategic closures by Richard Shops, the women's wear associate, and by the Mothercare US subsidiary, about 20 new stores would be opened during the current half. "The main thrust will be by Habitat and Mothercare in the UK, but the company also plans two more stores for Conrads, two Habitat stores in Holland, the third Heal's in Croydon, and additional cluster development by Mothercare in both Europe and the UK," he added.

The chairman also said that arrangements were in hand for Mothercare to start the conversion of stockrooms into selling space to coincide with commissioning its new central ware-

house in Wellingborough next autumn. In the meantime, developments with Burton Group, with which Habitat Mothercare joined in last summer's successful bid for department store chain Debenhams, are under active study. The same is true of FNAC, the French retail group in which Habitat took a major interest last June.

By the period end, the group had 560 outlets compared with 546 in March, and including those of Richard Shops, now has a total of 718 outlets. Tax for the period came to £3.84m against £4.66m, and has been calculated on the basis of the estimated tax rate for the full year. The corresponding tax figure for last year has been adjusted to reflect the actual rate paid in the 1984-85 year, and the comparable earnings per share figures amended accordingly. See Lex

Barham expanding via £15m acquisitions

By Lionel Barber

Barham Group, the diversified media services company which grew out of the old 2nd Avenue Photographic, yesterday announced two acquisitions worth up to £14.7m, funded by a rights issue and share placing which will more than double the size of the group.

Barham is buying for £12.3m in cash, FSL Publications, the investment tip sheets formerly part of the Carlton Communications empire. In a separate deal, it is buying Cooke Williamson Associates, a market research group, for £240,000 cash and a further £600,000 depending on performance over the next four years.

Once a star stock market performer in 1983, Barham has suffered recently from being seen as too disparate. Yesterday, Mr Norman Fetterman, chief executive, accounts who have built the group up over the past two years, said the two deals had created a broad-based media advertising services group.

FSL, whose principal sheets are the Fleet Street Letter, the Penny Share Guide and the New Issue Share Guide was the vehicle through which Carlton Communications came to the stock market. Though profitable (pre-tax profits of £1m in 1984 turnover to the year to September 1985), it formed a small part of Carlton's mainstream TV businesses. Barham has even bigger ideas. FSL tips sheets have a combined circulation of 70,000, with many subscribers based in the affluent Home Counties. Barham intends to offer via the newsletters broking services such as insurance and pensions.

The cash call to shareholders takes the form of a rights issue on a four-for-three basis at 110p a share, a discount of 22p on yesterday's suspended market price. It is also proposed to place 2.78m shares with institutional investors.

The issue is underwritten by merchant bankers Robert Fleming, called in because of the size of the deal in proportion to the group's previous issued share capital. Before the deal there were 9.5m shares; there are now 25.5m, capitalising the group at around £27m. Mr Nigel Wray, chairman of FSL since 1976, is to become an executive director of Barham and has signed a three-year service agreement. Mr Fetterman added that Mr Wray is expected to purchase a substantial number of Barham shares in the market following the placing.

Growth continues at Dunhill as interim profits surge to £8m

Dunhill Holdings has shown strong growth over the opening six months and is rewarding shareholders with a 0.5p lift in their interim dividend to 2p net.

At the pre-tax level profits for the half year to September 30 surged from £5.82m to £7.97m from a turnover of £8.58m ahead at £81.83m, inclusive of royalties.

The results reflected both continued improvement in trading performance and some shift in the seasonal weighting of the group's profits to the first six months compared with recent years.

The group has four main operating units—Alfred Dunhill, Montblanc, Lane and Chloé. Under these brand names it markets worldwide fashion clothing and accessories for both men and women, watches, pens, smokers' products and fragrances.

Trading under the Dunhill name continued to show growth in the key fashion area. Montblanc showed strong growth in profitability with production levels meeting demand. Lane made good progress in a difficult market, fully justifying the relocation to Atlanta. As expected, Chloé made a small positive contribution to profits.

The directors say the strategic development of the group, in acquiring and developing prestige brand names, has been pursued with the acquisition in July of Dunhill Tailored Clothes in the US, eliminating the dual ownership of the Dunhill trademark in that market and preparing the way for its co-ordinated development.

They add that substantial effort will continue to be directed towards further acquisitions. Tax for the first half accounted for £3.51m (£2.24m) and attributable profits emerged at £4.46m, compared with £3.58m. Earnings came through 2.1p ahead at 10.6p per 10p share.

For the 1984-85 year as a whole the group raised its profits before tax by 32 per cent to a record £15.06m. At year-end the net cash position had improved by £5.8m to £16.6m. The final dividend was 2.5p.

comment Dunhill again succeeded in raising the market by surprise with its profits growth and the

shares put on 18p to 393p. The improvement seems to be coming equally from Lane, which has bought more trade marks and did not experience the costs of last year's start-up in Atlanta; and from Montblanc, whose new management has secured a remarkable 40 per cent increase in sales. The Dunhill division's profits have been flat in spite of an 11 per cent increase in turnover because of heavy promotional spending and Chloé's presence has done little more than outweigh Richards & Appleby's absence.

A number of factors are contributing to reduce the imbalance between the group's first and second halves, the main one being its increasing orientation towards year-round fashion and away from gifts that are mainly Christmas stockings.

Exchange rates remain a long-term concern but the group has covered itself for the second half and full-year profits of £19m look likely. This figure puts the shares on a prospective p/e ratio of 15 after a 44 per cent cash charge to the balance sheet against a stores sector average rating of 16.

comment Dunhill again succeeded in raising the market by surprise with its profits growth and the

Hillsdown's £3.5m wins approval of Needlers

Hillsdown Holdings, the specialist food, furniture and other equipment group, yesterday announced an agreed £3.5m cash bid for Needlers, the Granbury-based confectionery group. Shares in Needlers were suspended last Friday after it moved up 30p amid speculation to 180p, valuing Needlers at £3m.

Mr Harry Solomon, Hillsdown's joint chairman, said yesterday that Needlers had a "marvellous name and reputation. Hillsdown is best known for its Buxted chickens and Shedsley's confectionery, and this is its first pure confectionery purchase."

Mr Raymond Needler, chairman, said that a key factor in Needlers' agreement to the bid was the fear of tough price competition in the UK sweet market, dominated by Needlers and its rival Barker and Dobson.

Hillsdown is offering 180p per share cash for the ordinary and 60p cash for the 4.2 per cent cumulative preference shares of £1 in Needlers. The offer values the ordinary at £3.25m and the preference at £65,000.

Hillsdown already holds just over 10 per cent of the ordinary, and has received irrevocable acceptance from the Needlers directors, their families and certain trustees representing 54.27 and 58.95 per cent of the ordinary and preference shares.

Hillsdown's rapid growth over the past two years has been largely the result of buying loss-making or poorly performing companies. Needlers staged a big profit turnaround for the year ending December 1984, boosting pre-tax profits from £100,000 to £457,000. But interim pre-tax profits dropped this year to £178,000.

comment Hillsdown said yesterday that it had received acceptance in respect of 9.68m ordinary shares in Walker & Homer Group, the Glamorgan-based upholstered furniture manufacturer, representing 70.7 per cent of the company. It was therefore declaring its £2.7m agreed offer unconditional.

Bairstow Eves' shares suspended

Shares in Bairstow Eves, the quoted residential estate agency, were temporarily suspended yesterday at the company's request. The decision is likely to be followed today by details of an agreed bid for the agency business which, in 1982, was the first to obtain a Stock Exchange listing.

It is understood that Bairstow Eves executives spent much of yesterday at the City offices of Hambros, which is believed to have made the bid.

Dixons sale Dixons Group's property investment and development subsidiary has sold a portfolio of 16 shops throughout the UK, to Foster Investment Management for around £12m.

Leasebacks to Currys, the high street electrical retailer acquired by Dixons at the end of last year, have been taken on all but one shop, previously held as an investment. The total income is £570,000 per year, giving an initial yield of 4.5 per cent.

ICI expands in the US Imperial Chemical Industries has reached agreement in principle to acquire the main lines of business and fixed assets of Array Technologies, based at San Jose, California. Terms are not disclosed.

Array Technology is a privately-owned company which designs, assembles and markets advanced integrated circuits and circuit board subsystems for the electronics industry. Sales in 1985 are estimated at some \$15m.

FIRST BANK SYSTEMS, INC.
Subordinated Floating Rate Note due 2010
Notice is hereby given that the interest period from 26th November 1985 to 26th February 1986 the Notes will carry an interest rate of 8 1/2 per cent per annum and that the interest payable on the relevant interest payment date, 26th February 1986 will amount to US\$10,000,000 (US\$10,000,000) per US\$5,000,000 Note and US\$5,270.83 per US\$250,000 Note.
Agent Bankers: Morgan Guaranty Ltd, Commercial Bank of London, London.

LADBROKE INDEX
L142-1.145 (+12)
Based on FT Index
Tel: 01-427 4411

Chamberlain Phipps falls 17%

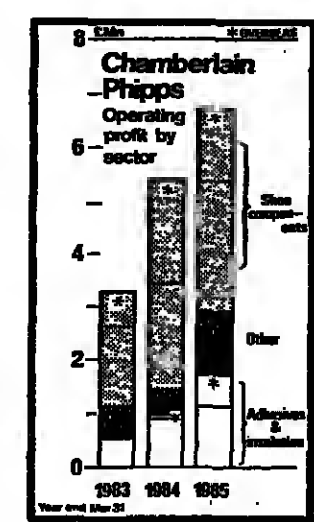
THE STRENGTH of sterling and reduced contributions in certain overseas companies have hit the profits of Chamberlain Phipps in the first half ended September 30 1985.

At the pre-tax level they are down 17.4 per cent, from £25.5m to £21.1m. But Mr Frank Chamberlain, the chairman, regards this as a temporary setback to the progress shown over recent years, and is holding the interim dividend at 1.1p net per share. He says he is looking for an improvement to profit during the second half. In the like period of last year the group made just over £2m.

Turnover in the first half rose 3 per cent, from £45.91m to £47.29m. However, operating profit fell to £2.78m (£3.13m) and interest payable rose to £81,000 (£87,000).

Mr Chamberlain says operating profit in the general industries division (adhesives, insulating materials) both in the UK and overseas was similar to last year. Overseas, Tanner Chemical in the US and Plaskem in Australia traded satisfactorily. Progress was made at C. P. Italia through greater penetration of markets.

The shoe components side lifted operating profit in the UK



but in general traded less well overseas. Vinox America, although improving following management action, has not yet returned to profit.

Tax takes £990,000 (£1,030m) and minorities £139,000 (£130,000), to leave the available profit at £978,000 (£1,34m),

Earnings are down from 3.77p to 2.74p.

comment

In terms of profits growth this is clearly going to be a lost year in the history of Chamberlain Phipps. Forecasts of a modest improvement to £5m have long since been abandoned as the likelihood of a downturn has sunk in. Vinox's switch to polyurethane sales has proved costly, bringing losses of £100,000 in the first half; meanwhile CP Italia has taken longer to bring into profit than expected and lost £100,000, and the New Zealand subsidiary, suffering from a relaxation of import barriers, turned in a loss of £85,000. The strength of the pound cost another £100,000. New Zealand and currencies are going to be adverse in the second half too, but CP Italia is now in profit and Vinox should make a small overall contribution. With this half likely to be back up to last year's level and little more, some £2.5m is in prospect for the full year, putting the shares, unchanged at 72 1/2p, on a prospective p/e ratio of nearly 11 after a 47 per cent tax charge. At that level the shares are already looking at next year's likely £6m, and beyond.

BICC sells US loss-maker for £10m

By Charles Batchelor

BICC, the cable and wire-maker, has agreed the sale of Boschert, its loss-making manufacturer of power supplies for the computer and electronics industries, for about \$15m (£10.4m) to Computer Products of the US.

Boschert suffered from an unprecedented collapse in its markets. Sir William Barlow, BICC chairman, warned in his interim statement in September

change rates. It has now signed a letter of intent to sell to Computer Products, a Company Beach, Florida, company which makes power supplies.

Boschert was intended as a vehicle for BICC's penetration of the between \$2.5m and \$30m US market for power supplies. Completion of the sale is due by the end of December. The sale price is about equal to the asset value.

Drastic steps were taken to reduce its cost structure. The US company accounted for much of the decline in profits of BICC's technologies division from £7.9m in the first half of 1984 to only £2m in the first half of 1985. It represented about 25 per cent of the division's £99m turnover in the half year. BICC bought Boschert for £13.2m in March 1981 on the basis of the then prevailing ex-

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

W

WOOLWICH

EQUITABLE BUILDING SOCIETY

(Incorporated in England under the Building Societies Act 1974)

£200,000,000

Floating Rate Loan Notes Due 1995

Issue Price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Notes:

County Bank Limited	Credit Suisse First Boston Limited
Salomon Brothers International Limited	The Union Discount Co. of London p.l.c.
S. G. Warburg & Co. Ltd.	
Banque Bruxelles Lambert S.A.	Baring Brothers & Co., Limited
Cater Allen Limited	Clive Discount Company Limited
Commerzbank Aktiengesellschaft	Crédit Lyonnais
Dresdner Bank Aktiengesellschaft	Fuji International Finance Limited
Lloyds Merchant Bank Limited	Samuel Montagu & Co. Limited
Morgan Grenfell & Co. Limited	Morgan Guaranty Ltd
Société Générale	Swiss Bank Corporation International Limited
Tokai International Limited	

The issue is being arranged in conjunction with:

Fulton Packshaw Limited

Application has been made to the Council of The Stock Exchange for the Notes constituting the above issue to be admitted to the Official List. Interest will be payable quarterly in arrears in May, August, November and February, except that the first payment of interest will be made in May 1986. The rate of interest for the first interest period is 11 1/4 per cent, per annum.

Listing particulars of the Notes and of the Society are available in the statistical services of Extel Statistical Services Limited. Particulars may be obtained during usual business hours on any weekday (public holidays excepted) from the Company Announcements Office of the Quintillion Department of The Stock Exchange, Throgmorton Street, London EC2P 2BT, up to and including 28th November 1985 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 10th December 1985:

Woolwich Equitable Building Society, Equitable House, Woolwich, London SE18 6AB	Rowe & Pitman, 1 Finsbury Avenue, London EC2M 2PA	Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA
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26th November 1985

SMITHS INDUSTRIES 1985

- Turnover* up 18%
- Profit up 32%
- Cash improvement £26m
- Dividend up 29%
- Further significant progress expected in 1986

	1985	1984
Turnover	£383.0m	£388.7m
*Turnover: continuing businesses	£371.4m	£316.0m
Profit before Tax	£47.6m	£36.2m
Earnings per Share	12.9p	10.2p
Dividend per Share	4.5p	3.5p

Principal Activities

AEROSPACE & OFFENCE: electronic displays; flight, engine and ignition systems; marine radar and instrumentation.
MEDICAL: single use products, surgical instruments and equipment.
INDUSTRIAL: ignition devices, ceramics, connectors, tubing, environment controls, marine equipment distribution. AUSTRALIA.

Name _____
Address _____
Company _____
Position _____
Tel. No. _____

To receive a copy of the 1985 Annual Report, please coupon to:
The Secretary
Smiths Industries Plc
785 Finchley Road
London NW11 8DS
Telephone 01-458 3232

SHERATON SECURITIES INTERNATIONAL PLC

- Further significant improvement.
- Earnings per share up 60%.
- Interim dividend 0.25p per share.
- Ten developments under construction.

INTERIM RESULTS			
	HALF-YEAR TO 30 SEPTEMBER 1985	YEAR TO 31 MARCH 1985	1984
Rental income	436	358	733
Property sales	2,275	792	4,600
Profit before tax	661	437	1,343
Earnings per share	8.8p	0.5p	1.6p
Dividend per share	0.25p	—	0.5p

For copies of the Chairman's Statement and Half Year Results write to the Financial Director SHERATON SECURITIES INTERNATIONAL PLC 77 SOUTH AUDLEY STREET LONDON W1R 5TA

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers
8 Lovat Lane London EC3R 8BP Telephone 01-421 1212

Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P/E	Fully
146	121	Ass. Brit. Ind. CULS...	121	-2	10.0	7.3	8.7
151	128	Ass. Brit. Ind. CULS...	128	+1	8.4	10.0	10.0
72	43	Amritage and Rhodes...	43	+1	8.4	10.0	8.4
46	26	Amritage and Rhodes...	26	-1	4.0	2.4	20.8
166	106	Bardon H&S...	106	-1	3.9	7.5	8.3
46	42	Barton H&S...	42	-1	12.0	8.3	3.9
201	145	CCF Ordinary...	145	-1	15.7	15.2	—
152	103	CCF 1 1/2% Conv. P...	103	-1	10.7	11.5	8.3
19	12	Carbideum Ord...	12	+1	7.0	11.9	8.2
93	83	Carbideum 7.5% P...	83	-1	10.7	11.5	8.3
32	21	Frederick Parter...	21	-1	—	—	—
83	33	George Blair...	33	-1	—	—	—
59	29	Ind. Precision Castings...	29	-3	3.0	6.3	12.3
214	177	Ira Group...	177	-1	5.5	5.0	12.4
124	101	Jackson Group...	101	-1	15.0	5.5	8.7
213	163	James Burroughs...	163	-1	15.0	5.5	8.7
96	83	James Burroughs...	83	-1	15.0	5.5	8.7
95	71	John Howard and Co...	71	+1	5.0	6.3	8.8
225	100	Linguaphone Ord...	100	-1	—	—	—
100	80	Linguaphone 10% P...	80	-1	15.0	10.7	—
850	300	Minihouse Holding NV...	300	-1	—	—	—
80	28	Robert Jenkins...	28	-1	—	—	—
52	41	Torday and Carlisle...	41	-1	5.0	7.4	7.4
444	328	Travun Holdings...	328	-1	4.3	1.3	18.8
36	17	Uniclock Holdings...	17	-1	2.1	5.9	8.8
122	81	Walter Alexander...	81	-1	8.9	8.1	8.8
247	195	W. S. Yates...	195	-1	17.4	0.7	5.7

a Suspended

Financial Times Tuesday November 26 1985

25

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We've made Foster's a success in 80 countries. Now we'd like to do the same for Allied's bitters.

Many of Allied's bitters have justifiable regional reputations. Others are fairly successful national brands. But there's a world market out there.

At Elders we have the international marketing skills needed to tap that market - successfully.

We've proved that with Foster's. And we've proved our international expertise in other fields as

Elders IXL

well. Elders intends to invest to improve Allied's drinks brands.

That, in turn, should benefit both employees and customers and stimulate competition in the UK economy.

We also intend to provide much needed marketing flair and technical innovation while preserving the best traditions of British brewing. There's only one reason we want Allied. To make it better.

LOOK AT BOTH SIDES. THEN DECIDE.

Aetna opens talks with Globe on £35m purchase

the changes taking place in the sector. Mr Colin Black, group chairman and managing director of Globe, said that his group intended to concentrate on the wholesale side of the market and were thus considering disposing of Tyndall, which is in the retail end.

Black hopes to complete the deal sometime early in the new year. Then it will need to consider integrating its existing operation with that of Tyndall. However, Mr Brian Peppercall, Tyndall chairman, pointed out that his group had no intention to provide the asset backing for the future development of the group.

from 9.5p to 11.2p. Interest received was £18,590 against £15,500 in 1986. The company's previous first half and tax was £224,217 (£250,000).

Carroll profits leap

Carroll Industries, Dublin-based cigarette and tobacco manufacturer, disclosed pre-tax profits of £11,580, (£6.6m) in the year ended September 30, 1987. This compared with £15.8m, which was struck after an extraordinary debit of 10m for redundancy costs in the tobacco division.

Group sales rose to £76,638m (£68,000m). Profits included an interest received of £531,000 (£23,000). After tax of £2,355m (£1,138m) earnings per 25p share were 9.5p (6.4p). The dividend is raised to 7p (5.5p) net with a 4.2p final.

BOC Group has reached agreement for the sale of its holding in **Monsieur Medical Equipment Co. of Montreal** for \$14.15m (£2.6m). BOC held 27.7m shares (92 per cent), obtaining its controlling interest when it bought 100 per cent **Medical Services** in 1982.

MME makes, sells and leases oxygen concentrators and other respiratory equipment for the home health care market. The deal is subject to approval by the other **MME** shareholders.

MM GROUP, a diversified engineering concern, is acquiring **Biddis** (Old Hill), a West Midlands-based manufacturer of road construction equipment in the building industry, for £310,000 cash. In the year to March 1985 the company had a turnover of just under £3m but incurred a loss of £140,000.

A BID of over £8m may be made for Smith St Aubyn (Holdings), one of the smaller discount houses in London. Smith St Aubyn revealed last night that talks are in progress which may lead to an offer for the share capital of the company. On the Stock Exchange, its shares rose 2p to 39p, valuing the group at £8.4m. But Smith St Aubyn warned that "the board considers that such an offer

credit field.

Mr. Hollick said he saw an opportunity for some sort of association between Wagon's 100,000 stockholders and the \$500,000. The bulk of Wagon's installment credit activities are also in the motor trade.

Wagon's pre-tax profits reached \$3.4m last year. After profits of \$1.4m in the six months to June 30, 1976, analysts at Fraser & Gordon are forecasting \$3.8m for 1985. For 1986 they forecast \$5.2m, or earnings per share of 13.9p.

Millis & Allen's brokers, Laurie Milbank, are more cautious, with a forecast of somewhat over 10p per share.

Wagon's two major shareholders, Friends' Provident with 10.5 per cent and Legal & General with 8.9 per cent, said yesterday that their stakes were unchanged.

Millis & Allen raised £25m for the rights issue in June to fund the purchase of the US corporate bond broker Gitlitzco, which bought it at an additional £2.5m in cash. Even after the £2.5m cash acquisition, the company still retains a high liquidity level.

PROFITS ROSE 30 per cent at Stirling Group, clothing manufacturer which supplies Marks and Spencer, in the half-year ending September 30, fulfilling the expectations of investors, stated in its annual report, of a further improvement in performance.

Sales were up 30 per cent also, benefiting, Mr. J. Grant, chairman, says, from the company's concentration on casual wear and sportswear, and the fact that with its order book at a high level, its capital expenditure programme allowed it to increase capacity in line with demand. Margins have continued to be satisfactory.

(137,000) was paid in the six months ending September 30, (537,000) was paid in the six months ending September 30, at an estimated rate of 40 per cent.

The interim dividend is being increased by 50 per cent from 0.9p to 0.95p in line with board policy of reducing the high dividend rate to the level of the rise to 1.45p from 1.15p previously.

ABN Bank	11 1/2%	■ Guinness Mahon	11 1/2%
Allied Dunbar & Co.	11 1/2%	■ Hambros Bank	11 1/2%
Allied Irish Bank	11 1/2%	■ Heritable & Gen. Trust	11 1/2%
American Express Bk.	11 1/2%	■ Hill Samuel	11 1/2%
Henry Ansbacher	11 1/2%	■ C. & J. G.	11 1/2%
American	11 1/2%	■ Hongkong & Shanghai	11 1/2%
Associates Cap. Corp.	12 1/2%	■ Johnson Matthey Bk.	11 1/2%
Banco de Bilbao	11 1/2%	■ Knowles & Co. Ltd.	11 1/2%
Bank Hapoalim	11 1/2%	■ Kuhn, Loeb & Co.	11 1/2%
Bank Leumi (UK)	11 1/2%	■ Edward Manson & Co.	11 1/2%
BCCI	11 1/2%	■ Meghraj & Sons Ltd.	11 1/2%
Bank of Ireland	11 1/2%	■ Midland Bank	11 1/2%
Bank of Cyprus	11 1/2%	■ Morgan Grenfell	11 1/2%
Bank of India	11 1/2%	■ National Credit Corp. Ltd.	11 1/2%
Bank of Scotland	11 1/2%	■ National Bk. of Kuwait	11 1/2%
Banque Belge Ltd.	11 1/2%	■ National Giro Bank	11 1/2%
Barclays Bank	11 1/2%	■ National Westminster	11 1/2%
Beneficial Trust Ltd.	12 1/2%	■ Northern Bank	11 1/2%
Bank of Mid.	11 1/2%	■ Norwich Gen. Trust	11 1/2%
Benrose Shipley	11 1/2%	■ People's Trust	11 1/2%
CL Bank Nederland	11 1/2%	■ PF Financ. Inst. (UK)	12 1/2%
Canada Permanent	11 1/2%	■ Provincial Trust Ltd.	11 1/2%
Cayzer	11 1/2%	■ R. Hambel & Sons	11 1/2%
Cent. Holdings	12 1/2%	■ Roxburgh Guarantee	12 1/2%
■ Charterhouse Japhet	11 1/2%	■ Royal Bank of Scotland	11 1/2%
Chaulourons*	11 1/2%	■ Royal Trust Co. Canada	11 1/2%
Citibank N.A.	11 1/2%	■ Standard Chartered	11 1/2%
Citic Savings	11 1/2%	■ TCB	11 1/2%
City Merchants Bank	11 1/2%	■ Trustee Savings Bank	11 1/2%
Citydressed Bank	11 1/2%	■ United Bank of Kuwait	11 1/2%
C. E. Coates & Co. Ltd.	12 1/2%	■ United Mizrab Bank	11 1/2%
Comm. Bk. N. E.	12 1/2%	■ W. & A. Bank Ltd.	11 1/2%
Consolidated Credit	11 1/2%	■ Whitesway Laidlaw	12 1/2%
Continental Trust Ltd.	11 1/2%	■ Yorkshire Bank	11 1/2%
Co-operative Bank	11 1/2%	■ Members of the Accepting	
The Cyprus Popular Bk.	11 1/2%	Committee.	
Dunlop Savarie	12 1/2%	■ 6.50% deposits	2.500% Tenant
D. T. Trust	12 1/2%	8.75% Ten. To 21-2000 ft. & 3 months	2.500% To 3 months
Exeter Trust Ltd.	12 1/2%	3 months	£10,000 & remains deposited.
Financial & Gen. Sec.	11 1/2%	Call deposits	2.000% and over
First Nat. Fin. Corp.	12 1/2%	21-day deposits	over £7,000
First Nat. Sec. Ltd.	12 1/2%	21-day deposits	over £7,000
■ Robert Fleming & Co.	11 1/2%	21-day deposits	over £7,000
Robert Fraser & Pirs.	12 1/2%	21-day deposits	over £7,000
Grindlays Bank	11 1/2%	21-day deposits	over £7,000

Reuters Holdings, the fast-growing international news and business information group, has appointed Price Waterhouse as its new auditor. Brierley Hamlyn, breaking a link which goes back almost 30 years.

Brierley Hamlyn first appointed as Reuters auditors in 1958, were closely involved in the company's historic double flotation of Reuters Ltd in 1965. But, following the establishment of a new audit committee before the flotation, Reuters decided to put its accounts to a new auditor.

Mr Nigel Judah, finance director, said that a short-list of four international accounting firms had been drawn up. Waterhouse had been selected. "We were in no way with Brierley Hamlyn as a result of their past tribulations," he said.

Mr Christopher Hamlyn, man, said Reuters' expansion was accelerating. "...we need a auditing firm with international experience, clearly second to none."

The loss of a press such as Reuters is a blow to Brierley Hamlyn, and the increasing international work among UK accountants in this area.

UNILOCK HOLDINGS, the office and shop furniture concern quoted on the market by Granville and Co, improved profits by 10% in the year, but reported pre-tax profits for the six months to September 28 1985, largely due to a strong rise in the profitability by the contracting division, which was 10% higher. However, were static at £3.55m. The net dividend is raised from 0.575p to 0.825p. Last full year the total was 1.5p on profits of £10.7m.

PROPERTY PARTNERSHIPS, the Norwich-based property investment company, has reported pre-tax profits for the six months to the end of September, 1986, up from £50,000 to £100,000, or 100% increase (1985, £13.94m). From earnings of 6.7p, against 5.8p adjusted for a one-off scrip issue, the interim dividend is 1.5p, up from an adjusted 2.2p.

JAMES CROPPER, paper manufacturer, where the doubler of tax profits in the six months to September 28 from £388,000 to

The following companies have notified directors of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering the directors' official indication as to whether or not the dividends are payable as to whether the dividends are interim or final; and the subdivisions shown below are based mainly on last year's dividends.

TODAY

Interlocks—Alphabetic, Apricot Company, Borden's, C. I., Eastman, Foods, Carlisle, Capel and Leonard, Crown House, David Olson, Fashion Industries, Inc., First National Bank, General Electric, International American Securities, Hambros, Hallenbeck and General Trust, Robert Kluehn Taylor, F. R. Tarkenton, Rothmans International, Tascile, Thomas Weirington.

Osaka, Japan

DM 30,000,000
27% Bonds due 1990
with Warrants attached

The Bonds are guaranteed by

The Fuji Bank, Limited
Tokyo, Japan

**Financial year ended
30th September 1985**

GROSS REVENUE
Increased 11.3 per cent to £7,641,720.

EARNINGS
Increased 13.9 per cent to 5.40p per share.

DIVIDEND
Increased 14.1 per cent to 4.85p per share.

NET ASSET VALUE
Increased 6.4 per cent to 282p per share.

SAVILL'S

(Relocatable Partitioning Systems, Interior Refurbishing Contracts, Moveable Walls and Free Standing Screens)

	28 Sept 85	29 Sept 84	31 March 84
	Unaudited	Unaudited	
	£000's	£000's	£000
Turnover	9,345	9,348	19,710
Trading Profit	801	461	1,070
Taxation	(326)	(213)	(480)
Net Profit	473	248	560
Earnings pershare	3.01p	1.58p	3.6p
Dividends—net	0.825p	0.575p	1.5p

**Points from the statement by the
Chairman, Mr. M. H. F. Newman**

Floating Rate Notes Due 1991

Hydro-Québec

**Floating Rate Notes, Series FY,
Due July 2002**

BROWN GOLDIE
& CO. LIMITED

Development Capital for Private Companies

Management Buy-Outs

Write or telephone: Cameron Brown or Peter Gold
die & Co. Limited, 16 St. Helen's Place, London

Telephone: 01-638 2575.
Member of the National Association of Security Dealers

Investment Managers .

(Signature)

Financial Times Tuesday November 28 1985

If you are in any doubt about the contents of this Prospectus you should consult your stockbroker, bank manager, solicitor, accountant or other financial adviser. The distribution of this Prospectus and the offering of Shares in certain jurisdictions may be restricted, and accordingly persons into whose possession this Prospectus comes are requested by the Fund and Thornton Management (Bermuda) Limited to inform themselves about and to observe any such restrictions. This Prospectus does not constitute an offer or solicitation to anyone in any jurisdiction in which such offer is not authorised or to any person to whom it is unlawful to make such offer or solicitation. The Shares are offered on the basis of the information and representations contained in this Prospectus and any further information given or representations made by any person may not be relied upon as having been authorised by the Fund, the Directors or the Managers. Neither the delivery of this Prospectus nor the allotment or issue of Shares shall under any circumstances create any implication that there has been no change in the affairs of the Fund since the date hereof. The Shares have not been registered under the United States Securities Act of 1933 and, except in a transaction which does not violate the United States securities laws, may not be directly or indirectly offered or sold to the United States of America, or any of its territories or possessions or any subject to its jurisdiction, or to or for the benefit of a United States person. For this purpose, United States person includes a national or resident of the United States of America, a partnership organised or existing in any state, territory or possession of the United States of America, a corporation organised under the laws of the United States of America or of any state, territory or possession thereof, or any estate or trust, other than an estate or trust the income of which arises from sources outside the United States of America which is not effectively connected with the conduct of a trade or business within the United States of America and is not included in gross income for the purposes of computing United States federal income tax. The attention of United States persons is drawn to the paragraph headed "Restrictions on Shareholders" in appendix I and the compulsory redemption powers of the Fund mentioned therein. Persons interested in acquiring Shares in the Fund should inform themselves as to the legal requirements within the countries of their nationality, residence, ordinary residence or domicile for such acquisition, (iii) any foreign exchange well as the Director of the Company, whose names appear below are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the Directors who have taken all reasonable care to ensure that such is the case the information contained in this document is in accordance with the facts and does not contain anything likely to affect the import of such information. The Directors accept responsibility accordingly. Copies having attached thereto the documents specified herein of this Prospectus have been delivered to the Registrar of Companies in London for registration pursuant to the Companies Act 1985 of Great Britain. This document includes particulars given in compliance with the regulations of the Council of The Stock Exchange, London for the purpose of giving information with regard to Thornton Oriental Income Fund Limited (the "Fund"). The content of the Bermuda Monetary Authority, Foreign Prospectus Control, has been obtained from the Registrar of Companies in Bermuda accept no responsibility for the financial soundness of any proposal or for the correctness of any of the statements made or opinions expressed with regard to them. Application has been made to the Council of The Stock Exchange, London for the Shares of the Fund in issue and available to be issued to be admitted to the Official List. Following the closing date of the initial offer of Shares referred to below, the subscription price for the Shares in the Fund being offered for subscription will be calculated by reference to the net asset value of the Fund in accordance with the bye-laws of the Fund.

THORNTON ORIENTAL INCOME FUND LIMITED

(A company incorporated with limited liability in Bermuda on 11th October, 1985 under the Companies Act, 1981 of Bermuda as amended and having an authorised share capital of US\$ 1,012,000)

OFFER

of 5,000,000 Capital Shares of US10 cents each ("Shares") at
US\$10 per Share (exclusive of the initial charge) payable in full on application

Prior to the issue of this Prospectus the Directors have received indications from various potential investors that they intend to subscribe for in excess of 1,400,000 Shares at US\$10 per Share.

The application list for Shares at the above subscription price will open at 10 a.m. on 29th November, 1985 and may be closed at any time on 6th December, 1985.

THE DIRECTORS OF THE FUND

RICHARD CHICHELEY THORNTON

(Chairman and President (British))
1st Floor, 16 Finbury Circus,
London EC2M 2JF
Richard Thornton is a director of several companies, including the Chairman of Thornton Oriental Income Fund Limited and the Registrar of Companies in Bermuda.

MASASHI KANEKO

(Japanese)
Chiyoda Building, 7-3, Marunouchi 2-chome,
Chiyoda-ku, Tokyo 100, Japan
Masashi Kaneko is managing director of Nikko International Capital Management Co., Limited and has been involved in economic research and investment for over 20 years.

DONALD LINES

(Vice President (British))
The Bank of Bermuda Building, Front Street,
Hamilton 5-31, Bermuda
Donald Lines is a chartered accountant and has been Chief General Manager of The Bank of Bermuda Limited for four years. He is a director of a number of Bermuda-based investment companies.

JAMES MELLON

(British)
801 Gloucester Tower, The Landmark,
Central, Hong Kong
James Mellon is a director of Thornton & Co. Limited, He is also a director of Thornton Management (Bermuda) Limited and of Thornton Management (Asia) Limited.

DAVID CHARLES ROBERT HARDING

(British)
801 Gloucester Tower, The Landmark,
Central, Hong Kong
David Harding has been a director of Thornton Management (Asia) Limited.

RICHARD SHAFTO LOVE PEARMAN

(British)
Clarendon House, Church Street, Hamilton
5-31, Bermuda
Richard Pearman is a barrister and attorney and has been a partner in the law firm of Conyers, Dill and Pearman since 1965. He has served as a director of a number of investment companies for many years.

MANAGEMENT AND ADMINISTRATION

MANAGERS

Thornton Management (Bermuda) Limited
The Bank of Bermuda Building, Front Street,
Hamilton 5-31, Bermuda

STOCKBROKERS

Carphone & Co.
121, 123, 125, 127, 129, 131, 133, 135, 137, 139, 141, 143, 145, 147, 149, 151, 153, 155, 157, 159, 161, 163, 165, 167, 169, 171, 173, 175, 177, 179, 181, 183, 185, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 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921, 923, 925, 927, 929, 931, 933, 935, 937, 939, 941, 943, 945, 947, 949, 951, 953, 955, 957, 959, 961, 963, 965, 967, 969, 971, 973, 975, 977, 979, 981, 983, 985, 987, 989, 991, 993, 995, 997, 999, 1001, 1003, 1005, 1007, 1009, 1011, 1013, 1015, 1017, 1019, 1021, 1023, 1025, 1027, 1029, 1031, 1033, 1035, 1037, 1039, 1041, 1043, 1045, 1047, 1049, 1051, 1053, 1055, 1057, 1059, 1061, 1063, 1065, 1067, 1069, 1071, 1073, 1075, 1077, 1079, 1081, 1083, 1085, 1087, 1089, 1091, 1093, 1095, 1097, 1099, 1101, 1103, 1105, 1107, 1109, 1111, 1113, 1115, 1117, 1119, 1121, 1123, 1125, 1127, 1129, 1131, 1133, 1135, 1137, 1139, 1141, 1143, 1145, 1147, 1149, 1151, 1153, 1155, 1157, 1159, 1161, 1163, 1165, 1167, 1169, 1171, 1173, 1175, 1177, 1179, 1181, 1183, 1185, 1187, 1189, 1191, 1193, 1195, 1197, 1199, 1201, 1203, 1205, 1207, 1209, 1211, 1213, 1215, 1217, 1219, 1221, 1223, 1225, 1227, 1229, 1231, 1233, 1235, 1237, 1239, 1241, 1243, 1245, 1247, 1249, 1251, 1253, 1255, 1257, 1259, 1261, 1263, 1265, 1267, 1269, 1271, 1273, 1275, 1277, 1279, 1281, 1283, 1285, 1287, 1289, 1291, 1293, 1295, 1297, 1299, 1301, 1303, 1305, 1307, 1309, 1311, 1313, 1315, 1317, 1319, 1321, 1323, 1325, 1327, 1329, 1331, 1333, 1335, 1337, 1339, 1341, 1343, 1345, 1347, 1349, 1351, 1353, 1355, 1357, 1359, 1361, 1363, 1365, 1367, 1369, 1371, 1373, 1375, 1377, 1379, 1381, 1383, 1385, 1387, 1389, 1391, 1393, 1395, 1397, 1399, 1401, 1403, 1405, 1407, 1409, 1411, 1413, 1415, 1417, 1419, 1421, 1423, 1425, 1427, 1429, 1431, 1433, 1435, 1437, 1439, 1441, 1443, 1445, 1447, 1449, 1451, 1453, 1455, 1457, 1459, 1461, 1463, 1465, 1467, 1469, 1471, 1473, 1475, 1477, 1479, 1481, 1483, 1485, 1487, 1489, 1491, 1493, 1495, 1497, 1499, 1501, 1503, 1505, 1507, 1509, 1511, 1513, 1515, 1517, 1519, 1521, 1523, 1525, 1527, 1529, 1531, 1533, 1535, 1537, 1539, 1541, 1543, 1545, 1547, 1549, 1551, 1553, 1555, 1557, 1559, 1561, 1563, 1565, 1567, 1569, 1571, 1573, 1575, 1577, 1579, 1581, 1583, 1585, 1587, 1589, 1591, 1593, 1595, 1597, 1599, 1601, 1603, 1605, 1607, 1609, 1611, 1613, 1615, 1617, 1619, 1621, 1623, 1625, 1627, 1629, 1631, 1633, 1635, 1637, 1639, 1641, 1643, 1645, 1647, 1649, 1651, 1653, 1655, 1657, 1659, 1661, 1663, 1665, 1667, 1669, 1671, 1673, 1675, 1677, 1679, 1681, 1683, 1685, 1687, 1689, 1691, 1693, 1695, 1697, 1699, 1701, 1703, 1705, 1707, 1709, 1711, 1713, 1715, 1717, 1719, 1721, 1723, 1725, 1727, 1729, 1731, 1733, 1735, 1737, 1739, 1741, 1743, 1745, 1747, 1749, 1751, 1753, 1755, 1757, 1759, 1761, 1763, 1765, 1767, 1769, 1771, 1773, 1775, 1777, 1779, 1781, 1783, 1785, 1787, 1789, 1791, 1793, 1795, 1797, 1799, 1801, 1803, 1805, 1807, 1809, 1811, 1813, 1815, 1817, 1819, 1821, 1823, 1825, 1827, 1829, 1831, 1833, 1835, 1837, 1839, 1841, 1843, 1845, 1847, 1849, 1851, 1853, 1855, 1857, 1859, 1861, 1863, 1865, 1867, 1869, 1871, 1873, 1875, 1877, 1879, 1881, 1883, 1885, 1887, 1889, 1891, 1893, 1895, 1897, 1899, 1901, 1903, 1905, 1907, 1909, 1911, 1913, 1915, 1917, 1919, 1921, 1923, 1925, 1927, 1929, 1931, 1933, 1935, 1937, 1939, 1941, 1943, 1945, 1947, 1949, 1951, 1953, 1955, 1957, 1959, 1961, 1963, 1965, 1967, 1969, 1971, 1973, 1975, 1977, 1979, 1981, 1983, 1985, 1987, 1989, 1991, 1993, 1995, 1997, 1999, 2001, 2003, 2005, 2007, 2009, 2011, 2013, 2015, 2017, 2019, 2021, 2023, 2025, 2027, 2029, 2031, 2033, 2035, 2037, 2039, 2041, 2043, 2045, 2047, 2049, 2051, 2053, 2055, 2057, 2059, 2061, 2063, 2065, 2067, 2069, 2071, 2073, 2075, 2077, 2079, 2081, 2083, 2085, 2087, 2089, 2091, 2093, 2095, 2097, 2099, 2101, 2103, 2105, 2107, 2109, 2111, 2113, 2115, 2117, 2119, 2121, 2123, 2125, 2127, 2129, 2131, 2133, 2135, 2137, 2139, 2141, 2143, 2145, 2147, 2149, 2151, 2153, 2155, 2157, 2159, 2161, 2163, 2165, 2167, 2169, 2171, 2173, 2175, 2177, 2179, 2181, 2183, 2185, 2187, 2189, 2191, 2193, 2195, 2197, 2199, 2201, 2203, 2205, 2207, 2209, 2211, 2213, 2215, 2217, 2219, 2221, 2223, 2225, 2227, 2229, 2231, 2233, 2235, 2237, 2239, 2241, 2243, 2245, 2247, 2249, 2251, 2253, 2255, 2257, 2259, 2261, 2263, 2265, 2267, 2269, 2271, 2273, 2275, 2277, 2279, 2281, 2283, 2285, 2287, 2289, 2291, 2293, 2295, 2297, 2299, 2301, 2303, 2305, 2307, 2309, 2311, 2313, 2315, 2317, 2319, 2321, 2323, 2325, 2327, 2329, 2331, 2333, 2335, 2337, 2339, 2341, 2343, 2345, 2347, 2349, 2351, 2353, 2355, 2357, 2359, 2361, 2363, 2365, 2367, 2369, 2371, 2373, 2375, 2377, 2379, 2381, 2383, 2385, 2387, 2389, 2391, 2393, 2395, 2397, 2399, 2401, 2403, 2405, 2407, 2409, 2411, 2413, 2415, 2417, 2419, 2421, 2423, 2425, 2427, 2429, 2431, 2433, 2435, 2437, 2439, 2441, 2443, 2445, 2447, 2449, 2451, 2453, 2455, 2457, 2459, 2461, 2463, 2465, 2467, 2469, 2471, 2473, 2475, 2477, 2479, 2481, 2483, 2485, 2487, 2489, 2491, 2493, 2495, 2497, 2499, 2501, 2503, 2505, 2507, 2509, 2511, 2513, 2515, 2517, 2519, 2521, 2523, 2525, 2527, 2529, 2531, 2533, 2535, 2537, 2539, 2541, 2543, 2545, 2547, 2549, 2551, 2553, 2555, 2557, 2559, 2561, 2563, 2565, 2567, 2569, 2571, 2573, 2575, 2577, 2579, 2581, 2583, 2585, 2587, 2589, 2591, 2593, 2595, 2597, 2599, 2601, 2603, 2605, 2607, 2609, 2611, 2613, 2615, 2617, 2619, 2621, 2623, 2625, 2627, 2629, 2631, 2633, 2635, 2637, 2639, 2641, 2643, 2645, 2647, 2649, 2651, 2653, 2655, 2657, 2659, 2661, 2663, 2665, 2667, 2669, 2671, 2673, 2675, 2677, 2679, 2681, 2683, 2685, 2687, 2689, 2691, 2693, 2695, 2697, 2699, 2701, 2703, 2705, 2707, 2709, 2711, 2713, 2715, 2717, 2719, 2721, 2723, 2725, 2727, 2729, 2731, 2733, 2735, 2737, 2739, 2741, 2743, 2745, 2747, 2749, 2751, 2753, 2755, 2757, 2759, 2761, 2763, 2765, 2767, 2769, 2771, 2773, 2775, 2777, 2779, 2781, 2783, 2785, 2787, 2789, 2791, 2793, 2795, 2797, 2799, 2801, 2803, 2805, 2807, 2809, 2811, 2813, 2815, 2817, 2819, 2821, 2823, 2825, 2827, 2829, 2831, 2833, 2835, 2837, 2839, 2841, 2843, 2845, 2847, 2849, 2851, 2853, 2855, 2857, 2859, 2861, 2863, 2865, 2867, 2869, 2871, 2873, 2875, 2877, 2879, 2881, 2883, 2885, 2887, 2889, 2891, 2893, 2895, 2897, 2899, 2901, 2903, 2905, 2907, 2909, 2911, 2913, 2915, 2917, 2919, 2921, 2923, 2925, 2927, 2929, 2931, 2933, 2935, 2937, 2939, 2941, 2943, 2945, 2947, 2949, 2951, 2953, 2955, 2957, 2959, 2961, 2963, 2965, 2967, 2969, 2971, 2973, 2975, 2977, 2979, 2981, 2983, 2985, 2987, 2989, 2991, 2993, 2995, 2997, 2999, 3001, 3003, 3005, 3007, 3009, 3011, 3013, 3015, 3017, 3019, 3021, 3023, 3025, 3027, 3029, 3031, 3033, 3035, 3037, 3039, 3041, 3043, 3045, 3047, 3049, 3051, 3053, 3055, 3057, 3059, 3061, 3063, 3065, 3067, 3069, 3071, 3073, 3075, 3077, 3079, 3081, 3083, 3085, 3087, 3089, 3091, 3093, 3095, 3097, 3099, 3101, 3103, 3105, 3107, 3109, 3111, 3113, 3115, 3117, 3119, 3121, 3123, 3125, 3127, 3129, 3131, 3133, 3135, 3137, 3139, 3141, 3143, 3145, 3147, 3149, 3151, 3153, 3155, 3157, 3159, 3161, 3163, 3165, 3167, 3169, 3171, 3173, 3175, 3177, 3179, 3181, 3183, 3185, 3187, 3189, 3191, 3193, 3195, 3197, 3199, 3201, 3203, 3205, 3207, 3209, 3211, 3213, 3215, 3217, 3219, 3221, 3223, 3225, 3227, 3229, 3231, 3233, 3235, 3237, 3239, 3241, 3243, 3245, 3247, 3249, 3251, 3253, 3255, 3257, 3259, 3261, 3263, 3265, 3267, 3269, 3271, 3273, 3275, 3277, 3279, 3281, 3283, 3285, 3287, 3289, 3291, 3293, 3295, 3297, 3299, 3301, 3303, 3305, 3307, 3309, 3311, 3313, 3315, 3317, 3319, 3321, 3323, 3325, 3327, 3329, 3331, 3333, 3335, 3337, 3339, 3341, 3343, 3345, 3347, 3349, 3351, 3353, 3355, 3357, 3359, 3361, 3363, 3365, 3367, 3369, 3371, 3373, 3375, 3377, 3379, 3381, 3383, 3385, 3387, 3389, 3391, 3393, 3395, 3397, 3399, 3401, 3403, 3405, 3407, 3409, 3411, 3413, 3415, 3417, 3419, 3421, 3423, 3425, 3427, 3429, 3431, 3433, 3435, 3437, 3439, 3441, 3443, 3445, 3447, 3449, 3451, 3453, 3455, 3457, 3459, 3461, 3463, 3465, 3467, 3469, 3471, 3473, 3475, 3477, 3479, 3481, 3483, 3485, 3487, 3489, 3491, 3493, 3495, 3497, 3499, 3501, 3503, 3505, 3507, 3509, 3511, 3513, 3515, 3517, 3519, 3521, 3523, 3525, 3527, 3529, 3531, 3533, 3535, 3537, 3539, 3541, 3543, 3545, 3547, 3549, 3551, 3553, 3555, 3557, 3559, 35

9. Restrictions on Shareholders
The Directors have power to impose such restrictions as they may think necessary for the purpose of ensuring that no shares in the Fund are acquired or held by—

Financial Times Tuesday November 26 1985

UK COMPANY NEWS

Expansion
at Leigh
Interests

Leigh Interests, waste disposal group, has lifted its pre-tax profits to £720,000 in the half-year ended September 30, 1985, despite some loss-making areas. The comparable period produced £415,000, having been depressed by losses in Northern Region.

Mr Bill Fybus, the chairman, says the improvement this time stems mainly from increased competitiveness of the waste disposal activities, which are showing the benefits of rationalisation and integration.

Sales in the half-year advanced from £12.09m to £19.34m. Net profit came to £422,000 (£228,000) for earnings of 3p per share (2.2p) and the interim dividend is lifted to 1.3p net.

A profit contribution was made by Cartways, which joined the group following the successful bid for MTR Corporation, and from Hales Industrial Services.

Mr Fybus says losses were incurred in certain of the non-waste companies of MJI and by Contract Civil Engineering.

The loss making Rose Plant Hire was sold in July for a nominal consideration. Since then cash realisations have been agreed or received totalling £470,000, and further disposals are anticipated in the coming months.

Peters Stores plans new
image as losses hit £2m

FACED WITH growing losses Peters Stores has decided to sell most of its 40 shops and become a property company.

The final blow for the almost 60-year-old business came when it recently had to sell off most of its summer stock at cut prices following the poor weather, said Mr Julian Gould, the chairman.

"So the board has decided that the retail side must go," Mr Gould said yesterday. "We have been in a position for some years and the rent roll from this has contributed £900,000 to trading profits which was wasted given the losses made at almost all the shops."

Peters Stores has run up pre-tax losses of £1.9m in the year to June 25—last year the company made a loss of £158,000. The aim of the planned transition to property company status is to protect shareholders' funds by reducing running losses and reducing the company's debt.

Meanwhile, the final dividend is being omitted leaving shareholders with a 1.5p reduction in their net total to 0.5p. It is hoped to resume payments as soon as possible after completion of the group's consolidation.

In addition to the closure and

disposal of retail trading outlets and stock, certain properties from the group's investment portfolio which have a limited potential for further significant capital growth will also be sold.

The present intention is to retain the Isaac Walton department store which is expected to trade profitably in the current year.

The planned course of action has received full support of the group's bankers and adequate facilities have been made available to assist in achieving its immediate objectives.

The losses and costs involved in withdrawing from retailing will be substantial, but the directors believe that on completion the group will be able to re-establish itself as a successful property investment and development group.

For the past year (to June 29, 1985) turnover remained fairly static at £9.7m (£9.2m for 53 weeks) but at the trading level the year-end Wear based group, which operates 38 Keweenaw fashion clothing shops, Isaac Walton's and several other clothing shops, ran up losses of £741,000 compared with previous profits of £501,000.

• comment

The high streets are buzzing with takeovers and mergers, the stores sector runs near the top end of the market and the cash tills apparently never stop ringing—unless you are Peters Stores.

This family-controlled business, based in the admittedly less favoured north-east and north-west, has had such hard times of it that it is giving up the retailing ghost. It is disposing of according to plan, by June 1986 only one store might remain from the present 40, in the place of the shops will be a modest property concern worth just over £1m in net assets.

Yet to come, however, is the disposal of the Isaac Walton department store, which is expected to trade profitably in the current year.

The group has been in a position for some years and the rent roll from this has contributed £900,000 to trading profits which was wasted given the losses made at almost all the shops. The planned course of action has received full support of the group's bankers and adequate facilities have been made available to assist in achieving its immediate objectives.

Sekers
well ahead
at £0.6m

SALES AT Sekers International, maker of furnishing fabrics, rose by 14 per cent from £5.51m to £6.34m in the six months to September 30, 1985, while pre-tax profits jumped 67 per cent to £631,000, against £377,000.

At the annual meeting in September, the company said that prospects for 1985-86 were looking good and that sales improvement would continue throughout the first half.

Current levels of activity and present order book levels lead the board to remain confident about the outcome for the full year.

After a higher tax charge of £250,000 (£25,000) attributable to profits were £20,000 higher at £372,000 giving earnings per 10p share up from a stated 3.6p to 3.8p.

The net interim dividend is lifted from 0.5p to 0.55p per share—last year's total was 2p on £1.33m pre-tax profits.

Exports by the group continue to be at a high level, with all its manufacturing companies contributing to it.

The group has continued its policy of improving efficiency in its manufacturing operations by investment in the replacement and updating of plant and machinery.

Southwest Resources
advances 55% to
£1.85m in first half

Southwest Resources raised pre-tax profits by 55 per cent from £1.2m to £1.85m for the six months to September 30, 1985. Turnover of this USM company, which has interests in mining, mineral processing, oil and gas exploration and production, amounted to £4.27m, against £3.56m.

There was again no tax charge and earnings per 40p share showed a more modest improvement—from 3.59p to 3.59p—reflecting the increased capital resulting from last February's rights issue.

No interim dividend is proposed as it is considered more appropriate to confine the payment of dividends to an annual basis at the current stage of the company's development. Last year's payment was 0.7p net on \$3.16m taxable profits.

Mr Max Levinsohn, the chairman, says that in the US lower prices were more than offset by an increase in the volume of oil produced—average monthly production rising from 7,525 barrels to 12,775 barrels. Gas production was fractionally lower than before. The company continues to exploit opportunities provided

by the depression in the industry to buy producing properties at advantageous prices and has recently bought an operating interest in a Montana oil field that is expected to pay-out within three years.

In UK and Europe, as announced, the company has concluded an agreement to sell its North Sea interests for £8m, which will provide a 25m net boost to cash flow. A proportion of profit from this sale will arise in the second half of the year, but the bulk will fall into next year's figures.

Onshore UK, the company is involved in two groups applying under the first round of onshore licensing and has farmed into an existing licence area in Scotland, where an exploration well is due to be drilled shortly following an earlier gas find.

The company is also represented in consortia applying for onshore and offshore licences in Continental Europe.

The company's Far East interests are now primarily held through its investment in William Hunt Holdings.

Prontaprint
rises 58%
to £356,000

PRONTAPRINT HOLDINGS, the franchisor of high-speed print shops which came to the UK in June, raised pre-tax profits in the 28 weeks to October 11, 1985 by 58 per cent from £226,000 to £356,000.

This was on turnover of £1.61m (£1.43m). Tax took £136,000 (£97,000) and earnings per share rose 49 per cent from 2.15p to 3.21p. A maiden interim dividend of 1p is being paid.

Franchise sales at the group's UK print shops increased by about 21 per cent in the period to £12.7m. Performance at Poppo, the franchise domestic cleaning subsidiary, met expectations. However, Fudge Kitchen, a specialist confectionery retailer, has taken longer than was envisaged to develop and refine.

The group's international development has continued with a master licence signed in October with a multi-franchise, a specially formed French company in which the group has taken a 10 per cent interest. The opening of shops in the countries covered—France, West Germany, the Netherlands, Switzerland and Austria—is expected to be accelerated as a result. In addition, Prontaprint shops have opened recently in Copenhagen and Oman.

- (d) any person in breach of the law or requirements of any country or governmental authority in the circumstances in which the Directors might result in the Fund suffering any hardship which the Fund might not otherwise have suffered; or
- (e) any person or persons in circumstances whether directly or indirectly affecting such person or persons and whether taken alone or in conjunction with any other person, connected or not, or any other circumstances appearing to the Directors to be relevant which, in the opinion of the Directors, might result in the Fund incurring any liability in connection with the Fund which might otherwise have incurred or suffered (a non-qualified person).

If it comes to the notice of the Directors that any shares are so held by any such non-qualified person the Directors may give notice to such person requiring the redemption or transfer of such shares in accordance with the provisions of the By-Laws. A person who becomes aware that he is holding or owning shares in breach of any such restriction is required to deliver to the Fund written notice of the redemption of such shares in accordance with the By-Laws or to transfer the same to a person who would not thereby be a non-qualified person.

10. Borrowing Powers

The Directors may exercise the Fund's powers to borrow and to charge its assets, but they are required to exercise the powers of the Fund and to exercise all voting and other rights or powers of control exercisable by the Fund in relation to its subsidiary companies (if any) so as to secure the aggregate amount for the time being remaining undischarged of all monies borrowed by the Fund or its subsidiaries for the time being exclusive of intra-group borrowing shall not exceed an amount equal to 25% of the net asset value of the Fund.

11. Investment Restrictions

The following restrictions on investments are included in the By-Laws—

- (a) No investment may be made which would result in more than 10% of the Fund being invested in any one company or in the Fund holding more than 10% of any class of security in any company or in the Fund holding more than 10% of the value of the Fund;

- (b) Not more than 10% of the Fund may be invested in securities not listed on a stock exchange;

- (c) Not more than 5% of the Fund may be invested in securities not listed on a stock exchange;

- (d) Not more than 10% of the Fund may be invested in securities not listed on a stock exchange;

- (e) Not more than 10% of the Fund may be invested in securities not listed on a stock exchange;

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- (b) working capital: US\$100,000.

(b) The Directors are of the opinion that, provided the minimum subscription of Shares pursuant to the By-Laws is met, the working capital of the Fund will be sufficient for the Fund's requirements. In the event that the minimum subscription is not received within forty days of the date of issue of this Prospectus all money received from applicants will be returned without interest.

7. The Fund is not engaged in any litigation or arbitration proceedings and does not have any litigation or claim pending or threatened by or against it.

8. There are no existing or proposed service contracts between any of the Directors and the Fund but the Directors may receive remuneration as provided in the By-Laws. It is estimated that during the period ending 31st December 1985 the aggregate emoluments of the Directors will be approximately US\$6,000.

9. (a) Thornton & Co.

(i) Shareholdings. The following Directors of the Fund are shareholders in Thornton & Co.: Mr. R. C. Thornton, Mr. D. C. R. Harding and Mr. J. Mellon.

(ii) Directors. The directors of Thornton & Co. are Mr. R. C. Thornton (Chairman), Mr. A. W. Baldwin, Mr. A. H. Isaac, Mr. J. Mellon and Mr. A. L. Satch.

(b) The Managers

(i) Shareholdings. The Managers are a wholly-owned subsidiary of Thornton & Co.

(ii) Directors. The directors are Mr. R. C. Thornton, Mr. D. C. R. Harding, Mr. J. Mellon, Mr. E. G. Edgecombe, Mr. D. P. Lines, Mr. A. K. C. Chiu, Mr. R. S. L. Pearson all of whom, except Mr. E. G. Edgecombe, are Directors of the Fund.

(c) The Hong Kong Investment Advisers

(i) Shareholdings. The Hong Kong Investment Advisers are a wholly-owned subsidiary of Thornton & Co.

(ii) Directors. The directors are Mr. R. C. Thornton, Mr. A. K. C. Chiu, Mr. E. G. Edgecombe, Mr. D. P. Lines, Mr. D. C. R. Harding and Mr. J. Mellon.

(d) As disclosed under paragraph 5 above the Managers will be receiving a fee payable by the Fund in respect of acting as managers of the Fund. The Hong Kong Investment Advisers will be receiving a fee payable by the Managers in respect of acting as investment advisers to the Managers.

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This advertisement complies with the requirements of the Council of The Stock Exchange

**BPCA Finance Limited**

(incorporated in The Australian Capital Territory)

U.S.\$100,000,000**11³/₈ per cent. Guaranteed Forex-Linked Bonds Due 1995**

Unconditionally and irrevocably guaranteed by

The British Petroleum Company p.l.c.

(incorporated in England under the Companies (Consolidation) Act 1985)

Bankers Trust International Limited**Credit Suisse First Boston Limited****The Nikko Securities Co., (Europe) Ltd.****Union Bank of Switzerland (Securities) Limited****LTCB International Limited****Prudential-Bache Securities International****S.G. Warburg & Co. Ltd.****Banque Nationale de Paris****Citicorp Investment Bank Limited****Daiwa Europe Limited****Banque Bruxelles Lambert S.A.****Barclays Merchant Bank Limited****County Bank Limited****Deutsche Bank Capital Markets****Girozentrale und Bank der österreichischen Sparkassen****IBJ International Limited****Mitsubishi Finance International Limited****Morgan Guaranty Ltd****Nomura International Limited****Shearson Lehman Brothers International****Lloyds Merchant Bank Limited****Morgan Grenfell & Co. Limited****Morgan Stanley International****Salomon Brothers International Limited****Swiss Bank Corporation International****Yamaichi International (Europe) Limited**

Application has been made for the Bonds, in bearer form in denominations of U.S. \$10,000 and in registered form in denominations of U.S. \$10,000 or integral multiples thereof, constituting the above issue, to be admitted to the Official List of The Stock Exchange, subject only to the issue of the temporary global bond.

Interest will be payable annually in December, the first such payment being due in December, 1986.

Particulars relating to BPCA Finance Limited, The British Petroleum Company p.l.c. and the Bonds are available from Exel Statistical Services Limited.

Copies of the listing particulars relating to the Bonds have been published in the form of an Exel Card and may be obtained during normal business hours up to and including 28 November, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 9 December, 1985 from:

Bankers Trust International Limited
Dashwood House
69, Old Broad Street
London EC2P 2EE**The British Petroleum Company p.l.c.**
Britannic House
Moore Lane
London EC2Y 9BU**Hoare Govett**
Heron House
319/325 High Holborn
London WC1V 7PB

26 November, 1985

UK COMPANY NEWS**Norton Opax doubles and record year in sight**

STRONG TRADING by specialist printer and publisher Norton Opax in the half year ended September 30, 1985 has led to the pre-tax profit being doubled to £2.13m, against £1m, despite a large increase in bank interest.

The trend has continued into the second half, says the chairman Mr David Rocklin, and he anticipates reporting another record year. In 1984-85 the group made £12m.

Shareholders receive an increase in their interim dividend from 0.85p to 1p, the final last time was 2p.

Mr Rocklin recalls that last year he said results of the two halves had been brought more into balance. This has been short-lived, he says, as Sir Joseph Causton (purchased last January) has traditionally earned two-thirds of its profits in the second half.

This affects the half year's earnings per share as they are calculated on 30.5m shares (13.75m)—they show a reduction from 4.85p to 4.12p.

It is likely, however, that some balance will be restored in 1987 as the Causton retail businesses are being sold for over £5m cash to William Collins on January 3. Turnover in the half year rose by 82 per cent, from £17.77m to £34.4m while the operating profit showed a much greater rate of growth to £3.27m (£1.29m). Bank interest payable rose to £1.15m (£284,000).



the four sectors comprising the mainstream specialist, printing and publishing activities. It will also reduce borrowings by some £7m and save around £1m per year in interest.

comment

The acquisition of Sir Joseph Causton has made the world of difference to Norton Opax. What was once a lottery ticket printer has through this and other purchases quickly expanded into a specialist printer with a £70m plus annual turnover. Selling off three retailing units from within the Causton stable for £5.3m plus debts of £1.7m has reduced gearing from a very high level to 30 per cent of shareholders' funds. The disposals will also remove a strongly seasonal element from within the group. However, a two to one imbalance in favour of the second half seems certain this year as the sale of the retail units will not take effect until January. The £7m reduction in debt will also only impact on the last quarter of the year—saving some £250,000. Forecasts have been boosted on this strong first half performance, to £4.8m for the year. This has the shares at 185p, up 10p trading on a prospective multiple of 11 assuming 38 per cent tax in the second half. This should see earnings going ahead with perhaps enough being retained to fund another purchase.

Sheraton up 51% to £661,000

Profits made by Sheraton Securities International, property investment and dealing company, continued to increase in the six months to September 30, 1985. Pre-tax they rose 51 per cent from £437,000 to £661,000, after interest payable of £42,000, up from £7,000 previously.

Net property income in the six months rose from £444,000 to £703,000. Rental income was up from £358,000 to £436,000 and property sales advanced from £72,000 to £228,000.

Mr Henry Clarke, Jr, the company's US-based chairman, says the results show a further significant improvement and continue to reflect the progress made by the group. Earnings per share increased 60 per cent from 0.5p to 0.8p.

An interim dividend is being paid for the first time since the company joined the USM in 1982. The payment of 0.25p per share is in addition to a final dividend.

Beatle City to be sold and moved to London

LESS THAN two years after opening its doors in Liverpool, the Beatle City Exhibition Centre is being sold and will be relocated in London.

Radio City (Sound of Mersey), the owner of the Centre, says attendances have again been disappointing and further losses incurred.

The Centre opened in April 1984 after three years of planning and collecting exhibits connected with the famous pop group. It was hit by the counter attraction of the International Garden Festival in that City but an improvement in attendances was expected during the summer.

Six months ago it said it was endeavouring to make more viable arrangements for the future of this "valuable exhibition".

In the year ended September 30 group accounts of Radio City show that losses have accelerated to £181,000, compared with a profit of £262,000, and shareholders are not receiving a final dividend—the interim was also

omitted. The 1983-84 payments were interim 1.8p and final 3.8p.

Throughout the year the company suffered from a shortfall in national advertising revenue and, because of the economic and other difficulties of Merseyside, a drop in local content. However, efforts to cut expenditure have succeeded in that the radio station made a small profit. Overall, turnover fell to £2.94m (£3.65m).

IBA primary rentals cost £295,000 (£296,000) and secondary rental £19,000 and not interest payable was £11,000, against a credit of £48,000 last time. Loss per share is 3.31p (earnings 6.04p).

An extraordinary provision of £65,000 is made for the anticipated loss on the sale of the Centre, although this will occur outside the financial year. Heads of Agreement for the sale have been signed. Radio City will have an interest in the profits of the London exhibition for 10 years.

Share Drug profits rise by 62% to record

IN ITS first set of full year results since its flotation on the USM last year Share Drug Stores has reported record profits and turnover for the year ended August 31, 1985.

On turnover up by 50 per cent from £16.01m to £24.01m, pre-tax profits were £1.37m, against £881,000, an increase of 62 per cent. The Southampton-based discount drug store operator is paying a total dividend of 1.8p, with a proposed final of 1.2p. A total payment of not less than 1.7p was forecast at the time of the flotation.

Earnings per 10p share came up to 5.85p, against last year's 7.04p.

The shares closed the day at 285p, up 10p, compared with a placing price of 140p a year ago. During the year 19 new stores were opened, mostly in the south and west of England, three moved into larger premises and two were extended. A total of 55,000 sq ft was added to the net selling space of 105,000 sq ft mentioned in the placing document.

The growth of new brands continued, accounting for 26 per cent of turnover, compared with 20 per cent.

Operating profit was £1.45m (£881,000) and the pre-tax figure was struck after interest charges of £80,000 (£53,000). Last time there was also exceptional property profits of £93,000.

The tax charge was £572,000 (£281,000) and dividends took £55,000 (nil).

In the present year the expansion will continue with a planned 25 new stores, of which five are already trading, with a further five moving to larger premises and one being extended.

Thew Engineering £1m cash call

Thew Engineering Group of Southampton is raising £1.03m, before expenses, via a rights issue of 3,319,431 new ordinary 1p shares at 30p per share. The issue has been underwritten by Harvard Securities.

The directors believe it desirable to broaden the company's capital base, following continuing growth in all divisions—workshops, marine, construction and Graveland.

They explain that many of the group's contracts are long term and cannot be financed out of profits alone. The issue will enable the group to take advantage of opportunities as they arise.

**R.J. Reynolds Industries, Inc.**

Winston-Salem, North Carolina, U.S.A.

DM 265,000,000**6⁷/₈% Bearer Bonds of 1985/2000****MORGAN GUARANTY GMBH****SWISS BANK CORPORATION INTERNATIONAL LIMITED****WESTDEUTSCHE LANDESBANK GIROZENTRALE****BANQUE BRUXELLES LAMBERT S.A.****BANQUE PARIBAS CAPITAL MARKETS****COMMERZBANK AKTIENGESELLSCHAFT****CRÉDIT COMMERCIAL DE FRANCE****CRÉDIT LYONNAIS****DG BANK DEUTSCHE GENOSSENSCHAFTSBANK****DILLON, READ LIMITED****GENERALE BANK****GENOSSENSCHAFTLICHE ZENTRALBANK AG VIENNA****GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN****KREDITBANK INTERNATIONAL GROUP****LTCB INTERNATIONAL LIMITED****MERRILL LYNCH CAPITAL MARKETS****MORGAN STANLEY INTERNATIONAL****THE NIKKO SECURITIES CO., (DEUTSCHLAND) GMBH****ORION ROYAL BANK LIMITED****S.G. WARBURG & CO. LTD.****ARAB BANKING CORPORATION - DAUS & CO. GMBH****BADEN-WÜRTTEMBERGISCHE BANK AKTIENGESELLSCHAFT****BADISCHE KOMMUNALE LANDESBANK - GROSSE-TRAAL****BANCA COMMERCIALE ITALIANA****BANCA MANUSARDI AND C.****BANK FÜR GEMEINWIRTSCHAFT AKTIENGESELLSCHAFT****BANK LEU INTERNATIONAL LTD.****BANK MEES & HOPE NV****BANK OF TOKYO (DEUTSCHLAND) AKTIENGESELLSCHAFT****BANQUE INTERNATIONALE À LUXEMBOURG S.A. (LUXEMBOURG)****BANQUE NATIONALE DE PARIS****JOH. BERENBERG, GOSSLER & CO. BERLINER BANK****BANKHAUS GEBRÜDER BETHMANN AKTIENGESELLSCHAFT****CYBANK AKTIENGESELLSCHAFT****COPENHAGEN HANDELSBANK A/S****CREDITANSTALT-BANKVEREIN****CRÉDIT INDUSTRIEL O'ALSACE ET O'LOIRRAINE****CRÉDIT OUI NORD****DAIWA EUROPE (DEUTSCHLAND) GMBH****DEUTSCHE GIROZENTRALE - DEUTSCHE KOMMUNALBANK - GIROZENTRALE****DEUTSCHE SIEDLUNG- UND LANDESBANKENBANK****FIRST CHICAGO LIMITED****GOLDMAN SACHS INTERNATIONAL CORP.****GREAT PACIFIC CAPITAL****HAMBROS BANK LIMITED****HANDELSBANK N.W. (OVERSEAS) LTD.****GEORG HAUCK & SOHN BANKIERS****INDUSTRIEBANK VON JAPAN (DEUTSCHLAND) AKTIENGESELLSCHAFT****KIDDER, PEABODY INTERNATIONAL LIMITED****KUWAIT INVESTMENT COMPANY (S.A.K.)****LANDESBANK SCHLESWIG-HOLSTEIN****LLOYDS MERCHANT BANK LIMITED****MERCK, FINCK & CO.****B. METZLER SEEL. SOHN & CO.****MITSUBISHI FINANCE INTERNATIONAL LIMITED****THE NATIONAL BANK OF KUWAIT S.A.K.****NEDERLANDSCHE MIDDELANDSBANK NV****NIPPON KANGYO KAKUMARU (EUROPE) LIMITED****NORDDEUTSCHE LANDESBANK****SAL. OPPENHEIM JR. & CIE. GIROZENTRALE****RABOBANK NEDERLAND****SOCIÉTÉ GÉNÉRALE****SPARKASSEN SDS****SUMITOMO FINANCE INTERNATIONAL****SUMITOMO TRUST INTERNATIONAL LIMITED****THE TAIYO KOBAYASHI BANK (LUXEMBOURG) S.A.****TAKUGIN INTERNATIONAL BANK (EUROPE) S.A.****TOKAI INTERNATIONAL LIMITED****TORONTO DOMINION INTERNATIONAL LIMITED****TRINKAUS & BURKHARDT KGAA****VEREINS-UND WESTBANK****M.M. WARBURG-BRUNCKMANN, WITZ & CO.****WESTFALENBANK AKTIENGESELLSCHAFT****YAMAICHI INTERNATIONAL (DEUTSCHLAND) GMBH**

November 21, 1985

These securities are not registered under the Securities Act of 1933 and may not be offered or sold in, or to nationals or residents of the United States. This announcement appears as a matter of record only.

J. P. Morgan & Co. Incorporated**DM 400,000,000****Floating Rate Subordinated Notes of 1985/1995****MORGAN GUARANTY GMBH****BANK OF TOKYO (DEUTSCHLAND) AKTIENGESELLSCHAFT****BANQUE BRUXELLES LAMBERT S.A.****BANQUE NATIONALE DE PARIS****BANQUE PARIBAS CAPITAL MARKETS****COMMERZBANK AKTIENGESELLSCHAFT****COUNTY BANK LIMITED****CRÉDIT COMMERCIAL DE FRANCE****CRÉDIT LYONNAIS****CREDITANSTALT-BANKVEREIN****CSFB-EFFECTENBANK AG****DEUTSCHE BANK AKTIENGESELLSCHAFT****DEUTSCHE GIROZENTRALE - DEUTSCHE KOMMUNALBANK -****DG BANK DEUTSCHE GENOSSENSCHAFTSBANK****DRESDNER BANK AKTIENGESELLSCHAFT****GENERALE BANK****GENOSSENSCHAFTLICHE ZENTRALBANK AG VIENNA****GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN****GOLDMAN SACHS INTERNATIONAL CORP.****INDUSTRIEBANK VON JAPAN (DEUTSCHLAND) AKTIENGESELLSCHAFT****KREDITBANK INTERNATIONAL GROUP****LTCB INTERNATIONAL LIMITED****MERRILL LYNCH CAPITAL MARKETS****MORGAN STANLEY INTERNATIONAL****NIPPON CREDIT INTERNATIONAL (HK) LTD.****NOMURA EUROPE GMBH****ÖSTERREICHISCHE LANDESBANK AKTIENGESELLSCHAFT****ORION ROYAL BANK LIMITED****SALOMON BROTHERS INTERNATIONAL LIMITED****SOCIÉTÉ GÉNÉRALE****SUMITOMO TRUST INTERNATIONAL LIMITED****SWISS BANK CORPORATION INTERNATIONAL LIMITED****UNION BANK OF SWITZERLAND (SECURITIES) LIMITED****S.G. WARBURG & CO. LTD.****WESTDEUTSCHE LANDESBANK GIROZENTRALE****WESTPAC BANKING CORPORATION**

November 25, 1985

This announcement appears as a matter of record only.

Manufacturers Life Insurance Co (UK) Property Growth Assur Co Ltd
St George's Hall, Sturtevant 0438 350101 Low House, Croydon CR9 1LR 01 48

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2 Bedford Road, Luxembourg		
SCUTCHEN NAVY	\$1140	01-007
Sare & Prosser International		
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COMMODITIES AND AGRICULTURE

Platinum market up sharply as dollar falls

By Stefan Wagstyl

PLATINUM PRICES leapt to their highest level since July 1984 yesterday reflecting the fall in the value of the US dollar, and concern about unrest in South Africa as well as hopes of lower interest rates.

Traders said that while investors were heavy buyers of the metal, there was little evidence of demand from industrial consumers. Platinum prices rose \$14.90 an ounce to \$354.50. The increase also helped take gold up \$2.50 to \$331 an ounce, its highest in London for several weeks.

Platinum, which in recent years has usually traded at a discount to gold, has been at a premium several times this year, in reaction to the unrest in South Africa, which accounts for some 79 per cent of the world's known reserves of the metal. Yesterday this premium widened to \$25 an ounce.

Traders in recent years have usually traded at a discount to gold, has been at a premium several times this year, in reaction to the unrest in South Africa, which accounts for some 79 per cent of the world's known reserves of the metal. Yesterday this premium widened to \$25 an ounce.

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Copper industry stresses importance of LME

BY STEFAN WAGSTYL

THE LONDON Metal Exchange, which has been struggling for the past month to maintain confidence in its markets in the wake of the international tin crisis, yesterday won a useful vote of support from some of its biggest customers.

The International Wrought Copper Council, which represents copper consumers in 15 European countries and in Japan, said that its members placed a high value on the established role of the exchange as a daily indicator, by free market means, of the value of copper traded throughout most of the Western world.

In a letter to Mr Jacques Lion, LME Board chairman, the IWC's Secretary General, Mr Simon Peyton, says that the council supported efforts to restore orderly trading conditions to the LME copper market.

Trading in copper, as in other metals, has been hit by the suspension of trading in tin

which came into force on October 24 when the International Tin Council announced that it had run out of money to support prices. The threat that some LME traders might run into difficulties in tin has made clients wary of bringing new business to the exchange.

Brokers last night welcomed Mr Peyton's message of support. But it was pointed out that consumers have always been better supporters of the exchange than producers, who have often claimed that free market prices are too low and too erratic.

Metallgesellschaft, the metals company is urging the West German Federal Government to intervene in the tin crisis to make clear Germany's backing for loans to the International Tin Council, reports Reuters from Frankfurt.

The company's raw material division head, Mr Heinz Schimmbusch said Metallgesellschaft had sent a letter to the Federal

Economics Ministry, urging the move. Metallgesellschaft is among the ITC's 16 creditors and also controls Metallgesellschaft Ltd, an LME broker with outstanding Tin Council contracts.

Meanwhile, Mr Paul Channon, the trade minister, said in a Parliamentary written answer that Britain was still seeking to persuade other member countries of the tin council to declare their willingness to meet their obligations in order to reach a satisfactory solution to the crisis.

On Thursday, Mr Channon is to meet a delegation of Cornish M.P.s, representatives from tin mining companies and local authorities, who intend to appeal for government aid for the Cornish mining industry.

In Bangkok the tin cabinet has approved an Industry Ministry proposal to reduce tin export royalties ably to ease high production costs faced by the country's tin miners.

LONDON MARKETS

CONDITIONS were relatively quiet on London's commodity markets yesterday with price movements tending to reflect currency factors in the absence of significant fundamental news. On the London Metal Exchange copper prices fell to the lowest level since nearly two years early on but recovered to end the day a few pounds higher. News of a big rise in LME lead stocks last week pushed the market for that metal lower with the cash price ending £14 down at £263.50 a tonne, not much above the low point reached in the immediate aftermath of the tin market suspension. Aluminium prices slipped back following last week's stronger performance and the cash quotation closed at £668.50 a tonne, down £8 on the day. Zinc ended a few pounds lower as strengthening brassness compensated for a fall in LME stocks. Soft commodity markets were quiet and featureless.

LME prices supplied by Amalgamated Metal Trading.

Aluminium: Official closing (am): Cash £668.50 (668.50), three months £672.50 (672.50), settlement £672.50 (672.50). Final Karb: £672.50 (672.50). Turnover: 14,475 tonnes.

Copper: Higher grade (unofficial) + or - per tonne. High/Low. Cash: £263.50 (+/-), 3 months: £263.50 (+/-), settlement: £263.50 (+/-). Final Karb: £263.50 (+/-). Turnover: 2,375 tonnes.

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Platinum: Platinum rose 1.10 to £354.50 on the London bullion market yesterday, supported by the strength of platinum and silver prices. Platinum was sold at £354.50 in the morning and was sold at £354.50 in the morning.

Crude oil: Crude oil rose 1.10 to £25.00 on the London bullion market yesterday, supported by the strength of platinum and silver prices. Crude oil was sold at £25.00 in the morning and was sold at £25.00 in the morning.

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US MARKETS

PRECIOUS METALS firmed on short-covering and fresh buying linked to tension between Egypt and Libya and statements indicating South Africa would have difficulty rescheduling debt without substantive reforms, reports Reuters.

Copper and aluminium traded lower reflecting the lack of cash demand. Sugar was featureless awaiting fresh cash inquiry. Cocoa traded mixed on reports of softer premiums for cash. Reports that the ICO is considering measures to avoid quota shortfalls kept coffee trading nervously. Consideration of a payment-in-kind programme to reduce 1986 acreage weakened cotton values. Wheat oil prices up early gains achieved in anticipation of colder temperatures in the North Western US while crude oil remained strong on short-covering ahead of the midweek pipeline scheduling deadline. Grains lost ground with maize affected by the weekend harvest progress and country movement and wheat affected by movement in soybeans attracted early selling on prospects for lower loan rates but the market was covered support on tightness in nearby product supplies as crushing rates remained low.

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Crisis lessons for rubber pact

BY PETER BLACKBURN IN ABIDJAN AND ANDREW GOWERS

STATESMANSHIP of a high order will be necessary to negotiate a new commodity pact for rubber by next year, particularly in the light of the tin crisis, the International Rubber Study Group's assembly was told yesterday.

Mr John Carr, secretary general of the 27-nation group, told delegates to its 29th assembly in Abidjan:

"The major crisis in the affairs of the sixth International Tin agreement will inevitably heighten criticism of all inter-governmental arrangements which aim, through economic provisions, to support or stabilise the prices of internationally traded commodities."

Inra (the International Natural Rubber Agreement) will not escape the full weight of medium- and longer-term supply and demand projections.

The study group has produced a report for the assembly which forecasts that total world rubber consumption will grow by at least 2.4 per cent a year to 19.3m tonnes by the end of the century from its present level of 13.1m. The share of natural rubber in the world market, which has been under attack from synthetic rubbers in recent years, is likely to remain at nearly 33 per cent between now and the year 2000, it says.

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Financial Times Tuesday November 26 1985

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Sluggish growth hits dollar

The dollar weakened in nervous foreign exchange trading yesterday, and although there was no sign that the currency had stabilized, it appeared to have found a new trading range below DM2.60. Sluggish performance by the US economy continued to weigh upon the dollar. Disappointing retail sales published recently in October, after a sharp fall in car sales, has increased speculation that Gross National Product growth in the present quarter will be low. Revised growth in GNP of 4.3 per cent for the third quarter is also widely regarded as an unreliable guide to current economic performance, probably distorted by Government orders stockpiling and a period of low cost incentives to sell cars. This has led to debate about whether the dollar will be able to hold its position against the strong money supply growth, as far as the Federal Reserve is concerned, and allow an easy cut in the US discount rate.

Further evidence about the economy will be looked for this

week. Today's durable goods orders for October are expected to show a small decline, while tomorrow's US trade figures are forecast to be only slightly better than the record September deficit of \$15.5bn.

£ IN NEW YORK

	Nov. 25	Nov. 24	Nov. 23
Spot	1.4645-1.4655	1.4610-1.4620	1.4580-1.4590
1 month	0.43-0.40pm	0.44-0.42pm	0.45-0.43pm
3 months	0.43-0.40pm	0.44-0.42pm	0.45-0.43pm
6 months	0.43-0.40pm	0.44-0.42pm	0.45-0.43pm
12 months	0.43-0.40pm	0.44-0.42pm	0.45-0.43pm

Forward premiums and discounts apply to the U.S. dollar.

Although these figures may prove disappointing the general level of trade will probably be low, as dealers square positions ahead of Thursday's Thanksgiving holiday in the US, and the month end.

The dollar fell to its lowest against the DM since March 1984, at DM 2.5650, compared with DM 2.5790 on Friday, and to the lowest since January 1981.

FUTURES AND OPTIONS

Sterling contracts firm

Sterling based contracts were firmer in the London International Financial Futures market yesterday, reflecting a sharp rise in the value of the pound. Sterling's strength prompted a small decline in the price of the dollar, while the price of the yen rose. The market was dominated by the futures contracts for the pound, which were up 11.25 points to 112.25. The dollar futures were down 0.25 points to 1.4625, and the yen futures were up 0.10 points to 1.4625. The market was also influenced by the fact that the US Treasury had raised the discount rate to 10 per cent, which had led to a sharp rise in the value of the dollar.

CURRENCY MOVEMENTS

	Nov. 25	Nov. 24	Nov. 23
Bank of England	1.4645-1.4655	1.4610-1.4620	1.4580-1.4590
Morgan Guaranty	1.4645-1.4655	1.4610-1.4620	1.4580-1.4590
Deutsche Bank	1.4645-1.4655	1.4610-1.4620	1.4580-1.4590
Paribas	1.4645-1.4655	1.4610-1.4620	1.4580-1.4590
Societe Generale	1.4645-1.4655	1.4610-1.4620	1.4580-1.4590

Source: Reuters. Bank of England rate 1.4625-1.4635.

Nov. 25: Bank of England rate 1.4625-1.4635.

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Nov. 22: Bank of England rate 1.4625-1.4635.

Nov. 21: Bank of England rate 1.4625-1.4635.

Nov. 20: Bank of England rate 1.4625-1.4635.

Nov. 19: Bank of England rate 1.4625-1.4635.

Nov. 18: Bank of England rate 1.4625-1.4635.

Nov. 17: Bank of England rate 1.4625-1.4635.

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Nov. 7: Bank of England rate 1.4625-1.4635.

Nov. 6: Bank of England rate 1.4625-1.4635.

Nov. 5: Bank of England rate 1.4625-1.4635.

Nov. 4: Bank of England rate 1.4625-1.4635.

Nov. 3: Bank of England rate 1.4625-1.4635.

Nov. 2: Bank of England rate 1.4625-1.4635.

Nov. 1: Bank of England rate 1.4625-1.4635.

Nov. 31: Bank of England rate 1.4625-1.4635.

Nov. 30: Bank of England rate 1.4625-1.4635.

Nov. 29: Bank of England rate 1.4625-1.4635.

Nov. 28: Bank of England rate 1.4625-1.4635.

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INDUSTRIALS—Continued

**"Recent Issues" and "Rights" Page 34
(International Edition Page 38)**

**This service is available to every Company dealt in on S
Exchanges throughout the United Kingdom for a fee of £800
annum for each security.**

Prices at 3pm, November 25

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month	High	Low	Stock	Dr. Yld.	100s High	Low	Open	Close	12 Month	High	Low	Stock	Dr. Yld.	100s High	Low	Open	Close
24	16	15	AAR	16	25.5	15	15	15	24	16	15	BAC	16	25.5	15	15	15
25	16	15	AGS	16	25.5	15	15	15	25	16	15	BAL	16	25.5	15	15	15
26	16	15	AMC	16	25.5	15	15	15	26	16	15	BAT	16	25.5	15	15	15
27	16	15	AMR	16	25.5	15	15	15	27	16	15	BAX	16	25.5	15	15	15
28	16	15	ANR	16	25.5	15	15	15	28	16	15	BBD	16	25.5	15	15	15
29	16	15	APL	16	25.5	15	15	15	29	16	15	BCE	16	25.5	15	15	15
30	16	15	ATL	16	25.5	15	15	15	30	16	15	BFI	16	25.5	15	15	15
31	16	15	AVX	16	25.5	15	15	15	31	16	15	BGM	16	25.5	15	15	15
32	16	15	AXI	16	25.5	15	15	15	32	16	15	BGS	16	25.5	15	15	15
33	16	15	AXJ	16	25.5	15	15	15	33	16	15	BHD	16	25.5	15	15	15
34	16	15	AXK	16	25.5	15	15	15	34	16	15	BID	16	25.5	15	15	15
35	16	15	AXL	16	25.5	15	15	15	35	16	15	BIR	16	25.5	15	15	15
36	16	15	AXM	16	25.5	15	15	15	36	16	15	BIS	16	25.5	15	15	15
37	16	15	AXN	16	25.5	15	15	15	37	16	15	BIZ	16	25.5	15	15	15
38	16	15	AXO	16	25.5	15	15	15	38	16	15	BKE	16	25.5	15	15	15
39	16	15	AXP	16	25.5	15	15	15	39	16	15	BKL	16	25.5	15	15	15
40	16	15	AXQ	16	25.5	15	15	15	40	16	15	BKS	16	25.5	15	15	15
41	16	15	AXR	16	25.5	15	15	15	41	16	15	BKT	16	25.5	15	15	15
42	16	15	AXS	16	25.5	15	15	15	42	16	15	BKV	16	25.5	15	15	15
43	16	15	AXT	16	25.5	15	15	15	43	16	15	BKW	16	25.5	15	15	15
44	16	15	AXU	16	25.5	15	15	15	44	16	15	BKY	16	25.5	15	15	15
45	16	15	AXV	16	25.5	15	15	15	45	16	15	BKZ	16	25.5	15	15	15
46	16	15	AXW	16	25.5	15	15	15	46	16	15	BLC	16	25.5	15	15	15
47	16	15	AXX	16	25.5	15	15	15	47	16	15	BLD	16	25.5	15	15	15
48	16	15	AXY	16	25.5	15	15	15	48	16	15	BLE	16	25.5	15	15	15
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51	16	15	AXB	16	25.5	15	15	15	51	16	15	BMT	16	25.5	15	15	15
52	16	15	AXC	16	25.5	15	15	15	52	16	15	BND	16	25.5	15	15	15
53	16	15	AXD	16	25.5	15	15	15	53	16	15	BNE	16	25.5	15	15	15
54	16	15	AXE	16	25.5	15	15	15	54	16	15	BNI	16	25.5	15	15	15
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56	16	15	AXG	16	25.5	15	15	15	56	16	15	BNS	16	25.5	15	15	15
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59	16	15	AXJ	16	25.5	15	15	15	59	16	15	BNV	16	25.5	15	15	15
60	16	15	AXK	16	25.5	15	15	15	60	16	15	BOW	16	25.5	15	15	15
61	16	15	AXL	16	25.5	15	15	15	61	16	15	BPA	16	25.5	15	15	15
62	16	15	AXM	16	25.5	15	15	15	62	16	15	BPC	16	25.5	15	15	15
63	16	15	AXN	16	25.5	15	15	15	63	16	15	BPD	16	25.5	15	15	15
64	16	15	AXO	16	25.5	15	15	15	64	16	15	BPE	16	25.5	15	15	15
65	16	15	AXP	16	25.5	15	15	15	65	16	15	BPF	16	25.5	15	15	15
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96	16	15	AXU	16	25.5	15	15	15	96	16	15	BQM	16	25.5	15	15	15
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100	16	15	AXY	16	25.5	15	15	15	100	16	15	BQQ	16	25.5	15	15	15

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FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Blue chips fall to profit-taking

BLUE chips gave back some of their recent gains on Wall Street yesterday, writes Terry Byland in New York.

With the bond markets less sure of themselves as they faced another heavy schedule of Treasury funding, investors entered the market to take profits.

At the close the Dow Jones industrial average was 7.68 down at 1,456.85.

Predictions of a cut in the federal discount rate have been put back on Wall Street's office shelves, at least until after Christmas.

The success of last week's auctions of Treasury securities, together with the steady tone of the US economy reflected by the upgrading in Commerce Department GNP estimates, has indicated to many analysts that the federal authorities will leave credit policy alone.

Reinforcing such views is the slide in the dollar which was beginning to worry Wall Street yesterday as the US currency dipped towards the Y200 level.

With bond prices not providing much initiative, the stock market slipped away as profits were taken.

Utility stocks, the traditional barometer of interest rate expectations, slipped lower, and bank issues fell back. Profit-

takers cut deeply into airline and rail stocks, bringing a sharp dip in the Dow transportation average.

Motor stocks wilted as the latest industry sales figures showed a further decline. However, falls in the technology and pharmaceutical sectors, which started in the recent market upswing, were modest.

In the airlines, American dipped \$1 to \$39, and United \$4 to \$46 in moderately active trading. Pan Am, however, held steady at \$8.

IBM slipped off its peak in sluggish trading, to show a fall of \$4 to \$136. Chrysler fell from favour with a \$1½ loss to \$42. General Electric, trading ex-dividend, dipped \$1¼ to \$64.

Digital Equipment shed \$2½ to \$116 as Salomon Bros transferred the stock from "buy" to "hold" in view of its recent advance.

Other computer leaders were dull. Honeywell shedding \$½ to \$67½ and NCR \$½ off at \$37½.

Semiconductor issues also had a slack session after the surge of the past fortnight. National Semiconductor eased \$¼ to \$12½ and Motorola shed \$¼ to \$35½.

Block trading in International Harvester, \$½ easier at \$7½, disclosed the hand of the banks which are reshuffling their equity holdings.

Also high on the active list was Baxter Travenol, down \$½ at \$13½ as the acquisition of American Hospital Supply was completed.

Dwindling hopes of a discount rate cut left banks vulnerable to profit-taking. Citicorp fell \$1¼ to \$46½, although trad-

ing was light. Bankers Trust dropped \$1¼ to \$68½, while J. P. Morgan was \$½ down at \$56½.

Some analysts have warned that farm-loan losses could bring regulatory restrictions on dividend payments.

But the dollar worries did no harm to pharmaceuticals, which benefit from a lower foreign exchange rate for the US currency.

Merck, the sector leader, shed only \$¼ of its recent gain to steady at \$125½ in quiet trading. Other dollar favourites showed little movement, including Pfizer, \$½ off at \$50½, and Bristol-Myers, down \$¼ at \$83½.

Takeover situations were less dominant, although a leveraged buyout plan at National Gypsum, confirming recent market speculation, sent the stock ahead by \$3 to \$47.

Texaco remained busy, although it was unchanged at \$34½, while Pennzoil added \$2 to \$84 as Wall Street waited to see if Texaco will be obliged to make a \$10.5bn payment ordered by a Texas court.

In the credit market, federal funds dipped to 7½ per cent, taking the upward pressures off the short end. Bond prices gave a little ground without seeing much turnover.

LONDON

Mergers fuel rise to peaks

MERGER NEWS gave a healthy boost to London yesterday where the FT ordinary share index closed at a record 1,466.9, up 11.5 on the previous session. The first merger was announced early in the session between British Home Stores and Habitat Moterecare.

BHS soared 38p to close at 409p, while Habitat Moterecare put on 17p to 565p. Later in the session news of merger talks between Imperial Group, up 11p at 229p, and United Biscuits, which leaped 25p to 265p, gave extra impetus to the market.

Other actives during the session included British Aerospace, which added 21p to 493p, Wolsley-Hughes up 37p at 589p, Coloroll, which rose 6p to 165p ex-dividend, and Boots, which put on 18p to 272p ex-dividend. However, Burton shed 13p to 580p and Jaguar was 6p lower at 331p.

In contrast, gilts were traded relatively quietly. Modest buying of medium and long-dated stocks encouraged gains of up to ½.

Chief price changes, Page 38; Details, Page 38; Share information service, Pages 36-37

SINGAPORE

UNCERTAINTY over Pan-Electric's financial troubles continued to dominate Singapore which closed slightly lower in quiet trading.

Selling pressure and a lack of buying support affected the market in spite of an agreement at the weekend designed to help Pan-Electric avoid collapse.

The Straits Times industrial index lost 3.77 to close at 729.23 in turnover of 8m shares traded, sharply down on Friday's 15m.

Banks were one of the few bright spots as unloading of financials tailed off. OCBC added 5 cents to \$88.35, OUB was 1 cent up to \$82.78 and Malay Banking firm added 5 cents to \$85.20. However, Tai Lee Bank shed 5 cents to \$82.45 and UOB was 2 cents down at \$83.50.

Elsewhere prices were generally lower. Cold Storage lost 2 cents to \$83.02, Straits Trading was 2 cents down to \$82.78 and Singapore Press shed 15 cents to \$86.20. However, Keppel Shipyard firm added 3 cents to \$81.16 and Sime Darby was also 3 cents higher at \$81.52.

SOUTH AFRICA

GOLDS, helped by news of the planned merger of four major mines, continued to sparkle in Johannesburg, leading prices higher in most sectors.

At the close Driefontein was R1.25 up at R57, Gold Fields South Africa added 50 cents to R39.50 and Buffelsfontein rose R2.50 to R66.00.

Mining financial Anglo American added R1.10 to R38.85, while diamond share De Beers firm added 45 cents to R16 and Buxton Platinum was 85 cents higher at R26.10.

Banks also showed gains with Barclays 25 cents higher at R18.50 and Nedbank 35 cents up at R10.10.

Among industrials AES&C was steady at R9.40, while OK Bazaars was 90 cents up at R13.50 and SA Breweries added 5 cents to R8.38. However, Tongaat Hulets lost 10 cents to R6.30.

CANADA

SHARP RISES in golds failed to boost other sectors in Toronto, which traded mostly mixed.

Among golds Echo Bay traded C\$½ up at C\$19½, Campbell Red Lake added C\$½ to C\$33½, Lac Minerals added C\$½ to C\$36½ and Dome Mines was C\$½ higher at C\$31½.

Actives included Canadian Pacific which traded C\$½ down to C\$17½ and its subsidiary, Canadian Pacific Enterprises, which was also C\$½ lower at C\$28½.

TransCanada Pipelines moved up C\$½ to C\$2½, while Dome Petroleum shed 10 cents to C\$3.30.

In Montreal banks were marginally lower, while other sectors were little changed.

EUROPE

Run to fresh records continues

THE RUN to records continued in Europe yesterday with only a few bourses falling foul of profit-takers picking up gains from last week's solid advances.

Foreign investors pushed Amsterdam to another peak for the sixth consecutive session. The ANP-CBS general index put on 0.5 points to 239.20. However, in late-afternoon trading many issues began to narrow their early advances.

Especially heavy demand was seen for Unilever, which gained F1 5.50 to F133.50 on unconfirmed rumours that it is seeking to take over the British pharmaceutical group, Beechams. Earlier, the issue had traded as high as F1 381.00, its highest point ever.

In banks, ABN advanced F1 2.00 in early trading but fell back to end 50 cents lower at F1 532.00. ABN repeated its forecast that net income for 1985 will be at least level with earnings for 1984.

Publisher VNU attracted heavy interest, adding F1 4.50 to F1 214.00 and elsewhere in the sector, Elsevier gained F1 1.70 to F1 171.50.

Food group Wessanen, which has been popular of late, could not keep up this firmer trend and fell back F1 2.80 to F1 228.50. Chemicals company Gist-Brocades was also lower, finishing at F1 242.00, down 30 cents.

Bonds were mostly unchanged in slow trading ahead of a possible announcement of a new state issue later this week. Many dealers are predicting the Government will float a 10-year 7 per cent issue to make a start on their 1986 refinancing requirements and this, rumour has restrained trading in state issues where isolated falls of 10 to 20 cents were evident.

Paris was pushed higher into uncharted regions as advances in unlisted declines by about 120 to 50.

As on Friday, trading volume was so heavy that closing prices were delayed by more than one hour while stock exchange clerks processed the avalanche of orders.

Foreign buy orders continued apace despite some selective profit-taking among banks, foods, constructions and electricals.

Trading in Michelin was suspended at one stage due to an order imbalance but the rubber company returned to end the day FFr 120 higher at FFr 1,300.

Among advances, Moulinex rose FFr 4.50 to FFr 65.40; Thomson CSF FFr 20 to FFr 685; Bouygues FFr 24 to FFr 880 and BSN Gervais FFr 30 to FFr 2,510.

Among declines, Telemecanique shed FFr 80 to FFr 2,860, Cie Bancaire FFr 9 to FFr 818 and Pernod FFr 5 to FFr 778.

Foreign buyers kept Stockholm lively as the Veckans Affärer All Share index jumped to a year-high for the second consecutive trading session.

Pharmaceutical group Fermenta continued to be sought, rising SKr 14 to SKr 140, an all-time peak, on news that it has acquired an Italian penicillin maker.

Ericsson was also heavily traded and recovered from last week's sharp fall to end SKr 4 higher at SKr 200.

Elsewhere, Alfa Laval added SKr 3 to SKr 248, drug group Pharmacia gained SKr 8 to SKr 198 while Volvo rallied SKr 11 to SKr 279 on the strength of its nine-month results announced last week.

Buoyant store issues led Frankfurt higher and the Commerzbank index closed up 1.1 at 1,774.5.

Prices seemed to be unaffected by the dollar's 20-month low at the fix in Frankfurt yesterday and even exchange-rate

sensitive car shares shed only small amounts.

Continuing falls in the dollar raised prospects for declining interest rates and a revival of the country's domestic economy, propping up stores shares, according to a broker. As a result, stores continued to gain sharply during the session.

By the close, Herten had gained DM 15 to DM 233, Karstadt DM 14 to DM 347 and Kaufhof DM 10 to DM 345.

Banks tended higher ahead of the announcement later this week of 10-month earnings figures for the top three banks. Commerzbank added DM 2 to DM 274.50, Dresdner put on a similar amount to DM 346.50, while Deutsche faded 50 pf to DM 711.50.

VW was the only car issue to rise, ending 50 pf ahead at DM 415.58. Daimler eased DM 1.50 to DM 1,228, and BMW lost DM 2 to DM 598.

Chemicals were stronger across the board with Hoechst adding DM 2.40 to DM 260.90. Bayer firm added DM 1.50 to DM 262 and BASF rose DM 2 to DM 272.

Blue-chip Siemens put on DM 3.50 to DM 670.50 and Brown Boveri ended DM 5.50 ahead at DM 263.50, while against the trend AEG finished down 50 pf at DM 237, still well above Daimler's offer of DM 170 for the electrical company's outstanding stock.

Bonds ended mixed with prices for longer maturity paper losing up to 35 basis points, while shorts gained up to 20 basis points. The lower dollar appeared to have little effect here also.

The Bundesbank sold a small DM 1m worth of paper after selling a moderate DM 35.7m on Friday.

Demand for banks, insurances and industrial issues spurred Milan higher, where IRI added 15,000 to L36,980 and Fiat rose 1.39 to L5,045.

Brussels ended narrowly mixed in contrast with last week's sharp gains which were triggered by a drop in interest rates and the formation of a new centre-right coalition Government.

Profit-taking took Zurich lower. Swissair lost SFr 20 to SFr 1,550, UBS shed SFr 45 to SFr 4,920 and Credit Suisse dropped SFr 30 to SFr 3,440.

Madrid felt in quiet trading.

AUSTRALIA

Resources boost confidence

CONFIDENCE returned to Sydney yesterday pushing the All Ordinaries index back through the 1,000-mark for the first time for more than a week.

The index closed 8.9 higher at 1,002.2 in moderate trading which saw gains in all sectors.

Firmer world metal prices gave a boost to resources and minings which led the rally. CRA added 10 cents to A\$3.56, MIM and North Broken Hill both closed 9 cents up at A\$2.57 and A\$2.27 respectively. Poseidon firm added 5 cents to A\$3.80 and Western Mining was 10 cents up at A\$3.38.

CSR jumped 22 cents to A\$3.58 on rumours of a takeover bid by BHP which gained 2 cents to A\$8.62.

Elsewhere shares were helped by a stronger Australian dollar. Among banks National Australia firm added 7 cents to A\$4.85, Westpac closed 4 cents higher at A\$4.62 and ANZ added 8 cents to A\$4.80.

Media stocks were mixed with Herald and Weekly Times rising 4 cents to A\$3.66 while News Corp shed 18 cents to A\$9.60.

Among other industrials Bougainville firm added 3 cents to A\$4.88, Elders DLI was 10 cents up at A\$2.90 ex-div, and Howard Smith was steady at A\$4.10.

TOKYO

Electricals hit by low dollar

THE DOLLAR'S fall against the yen depressed export-oriented blue chips in Tokyo yesterday, but other shares closed moderately higher, writes Shigeo Matsuzaki of Jiji Press.

The Nikkei average of 225 issues gained 24.06 from last week's close to 12,789.39. Volume fell from Friday's 431m shares to 256m. Gains outpaced losses by 456 to 554, with 134 issues unchanged.

Electrical and precision-instrument blue chips, which had led market activity last week, were particularly hard hit by the dollar's fall in Tokyo and Sydney yesterday. At one stage the dollar slipped below 200 yen.

NEC, a prime mover among blue chips, shed Y30 to Y1,230. Old Electric, which was active with 6.7m shares traded, fell Y13 to Y877. Hitachi lost Y8 to Y720, Sony Y70 to Y3,830 and Shimadzu Y14 to Y881.

News of a plan to impose a special tax on gains earned by business corporations from the yen's appreciation triggered selling of electric powers which can expect cheaper oil bills as a result of the yen's rise. Tokyo Electric Power fell Y36 to Y2,490.

Tokyo Gas, the most active stock with 8.1m shares traded, rose Y3 at 4,000, but ended at Y299, unchanged from the previous week's close.

Strong buying interest focused on issues related to the Government's large investment and loan programme, such as properties and constructions, which are not affected by movement of the yen-dollar exchange rate.

Mitsubishi Estate was the second most active stock with 6.2m shares traded, gaining Y20 to Y1,770. Nippon Express added Y7 to Y590 and Sumitomo Warehouse was up Y8 to Y324.

Issues related to domestic demand expansion also attracted strong buying interest. Taisei advanced Y16 to Y346, Kajima Y24 to Y499, Wakachiku Construction Y47 to Y865 and Daiwa House Y16 to Y910.

Yamato Transport jumped Y44 to Y494 on the strength of its move into value-added network (VAN) business. Chugan Tokai rose Y47 to Y568 on rumours of buying by speculators.

Bond prices firmed, supported by the yen's sharp rise, with the yield on the benchmark 10-year government bond, maturing in December 1994, declining from last Friday's 6.490 per cent to 6.460 per cent.

Trading was active only on the inter-broker market, and institutional investors stayed on the sidelines in the over-the-counter market.

HONG KONG

SELECTED blue chips led Hong Kong sharply higher in hectic trading after the Hang Seng index had lost almost 50 points on Friday.

Buying by institutions, which had been waiting on the sidelines, emerged as fears about political change in Hong Kong subsided.

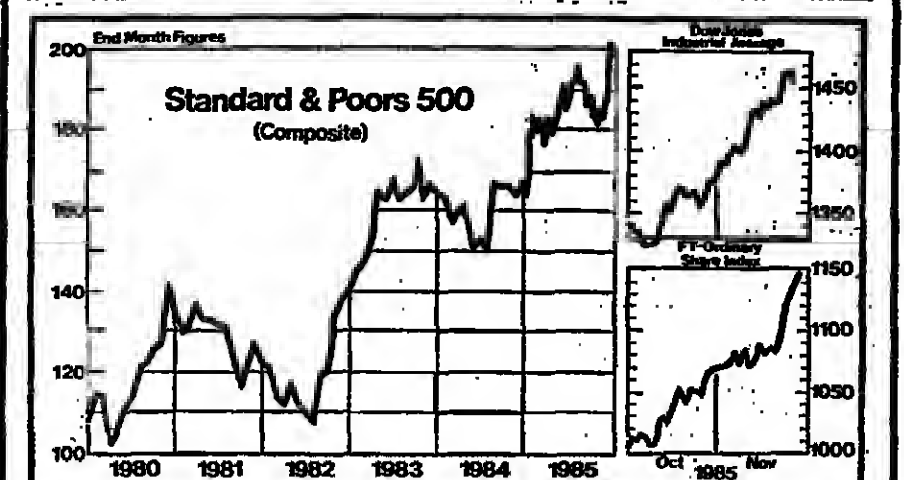
The index recovered to close 23.67 up at 1,736.49.

Utilities led the rally. Hongkong and China Gas closed 20 cents higher at HK\$12.40. Hongkong Telephone added 35 cents to HK\$10.00 and China Light firm added 50 cents to HK\$15.20. Hongkong Electric closed steady at HK\$3.38.

Banks followed the trend with East Asia up 30 cents to HK\$23.40 and Hongkong and Shanghai adding 10 cents to HK\$17.50.

Property-related stocks also showed good gains.

KEY MARKET MONITORS



STOCK MARKET INDICES	Nov 25	Previous	Year ago
NEW YORK			
DJ Industrials	1,456.85	1,464.33	1,220.30
DJ Transport	676.85	682.94	532.99
DJ Utilities	165.16	168.14	145.72
S&P Composite	200.40	201.52	166.92
LONDON			
FT 100	1,146.9	1,135.4	922.1
FT All-Share	1,445.5	1,461.0	1,198.8
FT-AE share	722.06	699.64	554.97
FT-A 500	771.38	757.84	605.46
FT Gold mines	308.4	294.5	576.8
FT-A Long gl	10.30	10.35	10.11

CURRENCIES	Nov 25	Previous	Year ago
US \$			
London	1.466	1.463	1.454
DM	2.566	2.576	3.745
Yen	200.7	201.4	203.75
FFr	7.8175	7.845	11.44
Sfr	2.101	2.105	3.076
Guilder	2.888	2.889	4.2275
Lira	1,732.0	1,740.5	2,534.75
Scp	51.85	52.1	75.9
CS	1,377.25	1,376.5	2,016.15

INTEREST RATES	Nov 25	Prev
3-month offered rate		
2	11%	11%
3	4%	4%
5	9%	9%
FT London interbank fixing (offered rate)		
3-month U.S.\$	8%	8%
6-month U.S.\$	8%	8%
U.S. Fed Funds	8%	8%
U.S. 3-month Cds	7.75%	7.87%
U.S. 3-month T-bills	7.185%	7.47%

U.S. BONDS	Nov 25	Prev
Treasury		
1-30	133.35	133.35
1-10	131.11	131.11
1-3	127.21	127.21
3-6	132.78	132.78
15-30	141.25	141.25

U.S. BONDS	Nov 25	Prev
Corporate		
AT & T	101%	101%
10% Jan 1990	101%	101%
5% July 1990	94%	94%
8% May 2000	87%	87%
Xerox	101%	101%
10% Mar 1993	101%	101%
Diamond Shamrock	99%	99%
10% May 1993	99%	99%
Federated Dept Stores	96%	96%
10% May 2013	96%	96%
Alcoa	105%	105%
11.80 Feb 2013	105%	105%
11.80	105%	105%

FINANCIAL FUTURES	Nov 25	Prev
CHICAGO		
U.S. Treasury Bonds (CBT)		
9% 32nds of 100%	80-24	80-28
U.S. Treasury Bills (TBM)		
\$1m points of 100%	92-38	92-34
Certificates of Deposit (CDM)		
\$1m points of 100%	92-28	92-25
Dec	92-28	92-25
Dec	92-28	92-25
LONDON		
Three-month Eurodollar		
\$1m points of 100%	92-00	92-00
Dec	92-00	92-00
20-year National Gilt		
£50,000 32nds of 100%	112-25	113-01
Dec	112-25	113-01

COMMODITIES	Nov 25	Prev
(London)		
Silver (spot fixing)	426.45p	425.35p
Copper (cash)	\$348.50	\$344.50
Coffee (Jan)	\$1,871.50	\$1,883.50
Oil (spot Arabian Light)	\$27.95	\$27.95

GOLD (per ounce)	Nov 25	Prev
London	\$331.00	\$328.50
Zurich	\$330.75	\$328.25
Paris (fixing)	\$331.56	\$328.88
Luxembourg	\$330.00	\$328.50
New York (Dec)	\$332.70	\$327.40

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